

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Dustbowl memories
haunt the US
economy, Page 8

No. 30,589

Thursday July 14 1988

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World News

Bush to address UN on Airbus disaster

US Vice-President George Bush was to attend today's UN Security Council debate on the Iranian Airbus disaster. Mr Bush was expected to defend the US action and add weight to renewed efforts to reach a ceasefire between Iran and Iraq in the eight-year-old Gulf war.

Baghdad Radio, monitored in Niocaia, reported that Iraqi forces, who have recaptured Iranian-held territory in southern Iraq in recent battles, punched across the border with Iran and seized the west Iran city of Dehloran, 50km east of the border. Page 16.

Secessionists overruled
The Azerbaijani authorities overruled a vote by the local council of Nagorno-Karabakh to leave Azerbaijan and join the neighbouring Soviet republic of Armenia. Page 16.

Helicopter ditched
A cool pilot averted another North Sea disaster when he ditched his offshore supply helicopter off Shetland after an engine caught fire. The 19 passengers and two crew, all unhurt, were plucked from a liferaft within 30 minutes and taken to safety. Page 16.

Spanish nuclear leak
Spanish authorities ordered a state of alert after a leak at the Almaraz nuclear power plant in Cáceres province. Page 16.

Greek air dispute off
Greek air traffic controllers, who had been refusing to let or sleep since Monday, reached agreement with the transport ministry on pay and conditions. Page 16.

French wealth tax
Proposals by the French Government to reduce wealth tax and create a minimum income tax are likely to get a bumpy ride when they are debated in Parliament in September. Page 2.

Vietnam peace talks
Vietnam said it would attend planned peace talks on Kampuchea only if the ground rules previously agreed were unchanged. Page 2.

Peru general strike
The Communist-led General Confederation of Workers of Peru, the largest union group, called for a two-day general strike against "starvation policies" on July 16. Page 2.

Indian rocket fails
India's second attempt to launch a satellite into space failed when the rocket crashed less than four minutes after take-off. Page 2.

Greece gives US notice
Athens served written notice of its intention to renounce the current agreement authorising US bases in Greece. Page 2.

Austria hesitates on EC
Chancellor Franz Vranitzky played down suggestions that Austria was intending to apply next year to join the EC. Page 2.

Refugees flood Malawi
More than 600,000 people have entered Malawi since 1986 to escape fighting in Mozambique, according to the UN High Commissioner for Refugees. Page 2.

Taiwan reshuffle likely
A cabinet reshuffle was expected in Taiwan following a poor showing by Government figures in elections to the Central Committee of the Nationalist Party. Page 2.

Blacks snub Bentsen
Black leaders gave a lukewarm welcome to Lloyd Bentsen, appointed on Tuesday as Democratic vice-presidential candidate in the US elections. Page 4.

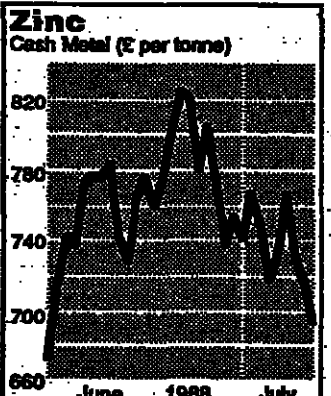
Business Summary

Murdoch moves into the bible market

RUPERT MURDOCH, the Australian-born publisher whose tabloid newspapers feature among the racier titles on the world's newsstands, is moving into the US bible and Christian book market. Harper & Row Publishers, owned jointly by Mr Murdoch's News Corporation and its William Collins affiliate of the UK, has agreed to buy Zondervan, the largest US publisher of Christian books, for \$12.50 per share or a total of \$56.7m. Page 17.

WORLDWIDE shortage of cyanide will slow the boom in gold production until increased capacity comes on stream in six months. Smaller producers in Australia and the US are particularly hard hit, but some major gold expansion projects are also being held back. Page 4.

ZINC: Prices continued this week's downward trend in erratic afternoon trading on the LME following news that the Belgian pro-



ducer Vieille Montagne had cut its producer price by \$150 to \$1,900 a tonne. Page 26.

LONDON: Afternoon rumours of a possible "drawn up" on merchant bank Morgan Grenfell helped take share prices to a higher close, with the FT-SE 100 index climbing 12.8 to 1,871.3, aided by selective buying support. International stocks had a quiet day, however. Page 24.

TOKYO: Heavy trading in large-capital stocks sent turnover soaring but shares ended an erratic session lower amid nervousness about the level of prices and the US trade figures due tomorrow. The Nikkei average ended 29.74 points lower at 28,020.16. Page 28.

WALL STREET: There was no overall trend. Equities and bonds advanced to facilitate, with modestly in fairly active trading. The Dow Jones Industrial Average closed up 11.78 at 2,104.87. Page 28.

DOLLAR closed in New York at DM1.9422, ¥132.70, SF1.5290 and FF6.2155. It closed in London at DM1.8450, (DM1.8375), ¥132.90 (¥132.60), SF1.5315 (SF1.5235) and FF6.2250 (FF6.1980). Page 27.

STERLING closed in New York at \$1.6950. It closed in London at \$1.6910 (\$1.6955), DM3.12 (DM3.1150), ¥224.75 (unchanged), SF2.2.59 (SF2.2.5825) and FF10.5250 (FF10.5025). Page 27.

FIRST CHICAGO, the large US bank holding company, reported net income of \$122.5m or \$0.12 a share representing a big turn-around from the \$89.5m net loss reported in the year-earlier quarter. Page 17.

CBS, the New York broadcasting company, reported an improvement in its television and radio business in the second quarter despite its slide in the prime-time market and continued management upheaval. Page 17.

CATERPILLAR, the world's largest construction equipment manufacturer, enjoyed impressive gains in profits, sales and margins in the second quarter. Net profits of \$145m or \$1.44 a share were 19 per cent up on the year-earlier results. Page 17.

MEAD and Georgia-Pacific, two large pulp and paper companies, reported strikingly higher earnings in the second quarter to June thanks to strong order backlogs and good operating rates at the companies' mills. Page 17.

Fed chief says US to grow faster but warns on inflation

BY ANTHONY HARRIS IN WASHINGTON

THE US ECONOMY is now nearing the limits of capacity, and Federal Reserve policy "might be well advised to err on the side of restrictiveness," Mr Alan Greenspan, the Fed Chairman, told the Senate Finance Committee yesterday.

Mr Greenspan said that the Fed governors had raised their growth expectations for this year to 2½-3 per cent, half a point higher than last February, but that rising capacity utilisation and "some signs" of wage acceleration argued for caution.

Policy had already been tightened progressively since the end of March, but he warned that policy must still guard against the dangers of an inflationary spiral resulting from labour market strain, or from "needed adjustments" in import or farm product prices. The Federal Open Market Committee had therefore tentatively decided to reduce target range for monetary growth next year, by a full point for M2 and by half a point for M3.

There would still be no target for M1, whose growth remained strongly distorted by financial market innovations, and while the Fed had been studying other monetary indicators intensively, including the monetary base, it was not intending to target any such measure, because of problems in interpreting them.

"The high level of currency holdings suggests that vast, indeterminate amounts of US currency circulate or are hoarded beyond our borders," he explained. "Indeed, over the last 18 months currency circulation has grown noticeably faster than would have been expected."

Mr Greenspan said that the adjustment of the US balance of payments was now well established, but warned that the monthly trade figures were likely to prove erratic.

He said that US exchange rate policy was aimed at stability, but he questioned the value of fixed target ranges for exchange rate policy. These might prove destabilising, he said.

"The Federal Reserve had in fact to intervene in the currency markets yesterday to damp a sharp rise in the dollar when Goodman's largest food company, yesterday announced it was considering a bid for Rank's Foods McDougal, the British baker and food group.

"Any offer would be made 'at a level not materially different from the current market price of 44p,'" said GFW's statement. At that level, RHM would be valued at \$1.55bn (\$2.5bn). The company added that if such an offer was made, it would not be increased - although it reserved the right to change this if a competing bid emerged.

RHM declined to comment on the announcement yesterday, beyond saying that if a bid was made, it would be a takeover. The statement follows strong speculation about the Australian company's intentions. This has pushed the UK group's share price up by more than 10p in the last three months. It gained 10p yesterday to 46p. Goodman said it was making yesterday's statement because of "persistent market rumours."

Goodman has already built a holding of 28A per cent in RHM. It acquired the initial 14.9 per cent from commodity trading



Greenspan: warning on corporate debt

group, S&W Bestford back in November 1987. Pro forma profits for the company in the year to end-June 1987 would have been \$294m.

Its interests range from cereals and flour, through bakeries to processed meat, margarine and gelatine. Its market capitalisation is around £1.25bn.

Mr Duncan McDonald, the company's managing director, said yesterday Goodman's aim was to expand internationally in the next few years, but he declined to comment in detail. However, it understood that funding of around £1bn was being arranged. In its last accounts, for the year to end-June 1987, Goodman's gearing had risen to 153 per cent, although analysts suggest this has now reduced to around 100 per cent.

Goodman, which has annual sales of around A\$3bn (\$2.5bn), has been built up by Mr Pat Goodman, a New Zealander and a fifth-generation baker. In recent years, its size has expanded considerably by a merger with Allied Mills of Australia, in 1986, and then with Wattie, New Zealand's largest food group, in

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dealers interpreted a speech by another Fed Governor, Mr Wayne Angell, as a sign that the Fed would not resist market forces.

Mr Greenspan's statement on monetary policy, a presentation made every six months under the Humphrey-Hawkins Act, was clearly designed to counter fears that the Fed might be permissive in an election year - fears which were strongly expressed by the Senate Banking Committee Chairman, Sen William Proxmire, in his introduction to the hearings.

"Huge accumulations of debt make our financial system quite fragile," he said. "All appears calm at the moment. I fear that calm is momentary. What will happen when the next disappointing trade number is announced? What will happen when investors begin to reallocate their assets later this summer, trying to beat the market before the next Administration changes the course of policy?"

"What I fear is that the overhang of problems, and the election, might lead the Fed to be insufficiently strong in fighting inflation. Avoiding the battle against an overheating economy will prove very costly and painful, just as it was in the early 1980s."

However, Sen Proxmire gave Mr Greenspan high marks for his conduct of monetary policy: "A high-wire act worth of the great Woodmen."

Analysis, Page 4

Goodman food group considers bid for RHM despite opposition

BY NICKY TAIT IN LONDON

GOODMAN Fielder, Wattie, Australia's largest food company, yesterday announced it was considering a bid for Rank's Foods McDougal, the British baker and food group.

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Hungary's Central Committee opens doors to Glasnost

By Leslie Collitt in Berlin

ANOTHER milestone was reached in East European glasnost yesterday when the normally restrictive Central Committee of the Hungarian Communist Party exposed itself, at least partly, to coverage by Hungarian radio and television.

The openness was part of a new policy launched by Hungary's leader, Mr Károly Grosz, who has given innumerable interviews since he rose to power in May. He wants to involve the population in a dialogue on important economic and political issues at a time of serious economic difficulties.

The Central Committee met to discuss two economic plans, one of which was to be adopted to help reform the stagnating economy.

Plan A was for a harsh austerity programme involving the closure of highly subsidised loss-making factories which would result in as many as 100,000 unemployed next year (current unemployment is nearly 30,000). It would also mean further reductions of consumer subsidies leading to more than 15 per cent inflation and a further devaluation of the Hungarian forint.

Plan B was for more modest company shut-downs leading to 50,000 unemployed, no more than 15 per cent inflation and no devaluation of the currency. The party leadership openly favoured the tougher plan and said it offered the only hope of overcoming the economic malaise.

In a television interview this week, Mr Grosz said the nation faced "difficult times" and that it could take 15 years before the economic reforms produced the desired results.

Hungarian radio for the first time broadcast a summary of the proceedings of 1988 and television presented more than an hour of the debates in the evening.

The proposed belt-tightening by the authorities in Budapest comes after the Polish Government's plan to raise prices led to a nationwide wave of strikes last April and May.

Mr Grosz is seeking to avoid such unrest in Hungary by informing the population of the economic alternatives and holding out the prospect of further political liberalisation.

The Central Committee yesterday also discussed a proposed bill on the right of association which could legalise a recently founded independent trade union and an independent youth organisation provided they are not seen as political movements.

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UK to reopen Rover talks with Brussels

BY WILL DAWKINS IN BRUSSELS AND PETER RIDDELL AND KEVIN DONE IN LONDON

UK GOVERNMENT officials are to re-open talks with the European Commission today on the terms of the planned takeover of Rover Group by British Aerospace (BAe) after the future of the deal was dramatically thrown into confusion yesterday by BAe's unwillingness - at least temporarily - to accept new conditions set down by the Commission.

Difficulties are understood to have arisen concerning Rover's hitherto secret, five-year corporate plan, prepared by Mr Graham Day, the group's chairman and chief executive, which "foresees a substantial reduction in car assembly and component capacities," for Austin Rover, but no further capacity cuts for Land Rover, according to the Commission's decision paper.

It is understood the car assembly plant at Cowley would be an obvious main element of the restructuring.

The plan would cost £1.5bn (\$2.5bn) in investment for new model programmes and restructuring agreements now and the end of 1992. While the plan has been formally approved by the BAe board, the initial indications from London yesterday were that the aircraft company had problems with the Commission's insistence it should promise to carry out the scheme as a condition of the deal and submit six-monthly progress reports.

The embarrassing last-minute delay came only an hour after Lord Young, the UK Trade and Industry Secretary, signed renegotiated terms for the deal with the European Commission, following three months of talks, and

was due to announce the agreement to Parliament.

Lord Young told the House of Lords - Britain's upper house of Parliament - that until luncheon yesterday it had appeared BAe was prepared to accept terms involving an effective reduction in the amount of cash injected into Rover from the British Government - from \$800m to \$547m - with the sale price remaining at £150m, coupled with relaxations in the tax conditions.

However, he said, "at the last minute, the company has asked for more time to consider the implications of other conditions attached to the Commission decision."

There was no official confirmation of the nature of the difficulty, but there were suggestions at Westminster that BAe had doubts about the Commission's desire to monitor the deal at six-monthly intervals, and possibly to require changes. The conditions are said to refer to the elimination of excess capacity.

Neither Lord Young, nor Mr Kenneth Clarke, the UK Industry Minister, were prepared to explain these "other conditions" in the House of Commons. Mr Clarke said the delay did not affect either the total price or the change in the use of tax losses.

However, Mr Clarke said he did not regard the points as either important or material, and was "puzzled and surprised" about this final snag which was not significant.

Ministers did not disguise their irritation with BAe's attitude, particularly given the lengthy talks with Mr Peter Sutherland, the European competition commissioner.

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EUROPEAN NEWS

Paris sets stage for battle over tax and benefits

BY GEORGE GRAHAM IN PARIS

THE FRENCH cabinet yesterday agreed on twin Bills to be put before parliament in September, simultaneously restoring the wealth tax abolished two years ago and creating a new minimum social income for the poorest households.

The legislation is far from unanimously applauded, even within the Government of Mr Michel Rocard, and the Bills are expected to be fiercely debated in parliament.

The remodelled wealth tax is expected to raise around FF1.1bn, with a levy of 0.5 per cent on fortunes of FF4m (€800,000) rising to 0.9 per cent on fortunes above FF12m.

The Prime Minister himself had originally favoured a lower rate on a wider taxable base, while Mr Pierre Bérégovoy, the Finance Minister, argued for the restoration of a tax closely modelled on that abolished in 1986 by the right wing Government of Mr Jacques Chirac, with a narrower base but rates rising to 2 per cent.

The compromise tax will cover only around two-thirds of the cost of the new minimum income, and is viewed as too tight by many in Mr Rocard's Socialist Party, as well as by the Communists who could end up holding the balance in France's hung parliament.

Mr Rocard can only count on 276 votes in the assembly, 12 short of an absolute majority, and may therefore have to choose

between the Communists and the centrists, who have for their part demanded substantial changes to yesterday's Bill as a condition for their support.

Mr Pierre Méhaignerie, leader of the centrist group, said yesterday that the reintroduction of the wealth tax must form part of an overhaul of France's other property and inheritance taxes, proposing in particular that the wealth tax should be viewed as a down-payment on eventual inheritance taxes.

The debate on the wealth tax is expected to prove a test case for Mr Rocard's wish for parliament, often little more than a rubber stamp in the French political system, to play a more active role in the framing of legislation, with a substantial number of amendments likely to be proposed by both the right and the left.

The minimum income is similar to the UK's supplementary benefit but it is tied to a programme which is supposed to help integrate people into society through professional training, work experience or even literacy classes.

It excites less political controversy but it is, nevertheless, hotly disputed by opponents because of uncertainty on how it will be applied.

The Bill proposes a payment of FF2,000 (€190) a month to a single person or FF3,000 to a couple, plus FF700 for each dependent, and is expected to affect around 600,000 people.

Athens gives the US notice to quit bases

BY ANDRIANA IERODIACONU IN ATHENS

GREECE YESTERDAY stepped up the pressure in negotiations with the US for a new agreement on the operation of the four American military bases here, by serving Washington written notice of its intention to renounce the current bases agreement when it expires next December.

If Athens were to implement this notice, then the US would have 17 months from that date to dismantle the bases and pull out its several thousand personnel. However, such implementation is

by no means foregone, a fact which renders yesterday's move largely a tactical one.

Greece and the US, which began negotiations for a new Defence and Economic Co-operation Agreement (DECA) 11 months ago, are scheduled to continue these in new rounds of talks at the end of July and next September.

The US side is apparently still sanguine that an accord extending the bases' tenure can be reached by the end of the year. In Washington, US officials con-

firmed that talks would continue and said the atmosphere in the negotiations had been good.

Yesterday's notice was not a surprise since the Greek Government had let it be known for some time that, barring the successful conclusion of negotiations by July, it intended to abide by article 12 of the current agreement which prescribes a five-month advance notice of an intention by either side to renounce the agreement.

The timing of the move, however, is not likely to do much for

Greece's image in the US, which received a blow this week with the terrorist attack against the cruise ship City of Potos.

Greek officials do not rule out signing a new DECA, provided they judge it to serve "national interests". To this end, one of Athens' key demands in the negotiations has been for some sort of guarantee of Greek interests against a perceived threat from Turkey in the Aegean.

A formula not specifically naming Turkey but asserting US support for Greece's territorial integ-

riety, possibly through the reiteration of existing commitments such as to the United Nations charter or the Helsinki Agreement, is likely. The Socialist Government came to power in 1981 on a platform of closing down the "base of death".

This slogan was set aside in signing a new five-year DECA in 1983, in exchange for an American commitment to maintain a balance in military aid to Greece and Turkey. The standard ratio is 7 to 10. This year Greece stands to receive \$455m in military aid.

Austrian Chancellor plays down EC membership speculation

By Judy Dempsey in Vienna

SUGGESTIONS that the Austrian Government was intending to apply formally next year to join the European Community (EC) were played down yesterday by Chancellor Franz Vranitzky, who said important questions still remained before a final decision would be made.

But he did confirm any decision would be taken "sometime in 1989".

The Chancellor, who was reviewing the Government's work at the end of the parliamentary session, attempted to paint a realistic picture of what full membership would entail, including the social, economic and political costs.

Structural reforms, both in the economy, industry and possibly in banking, would have to be introduced or considered during the autumn parliamentary session, he said.

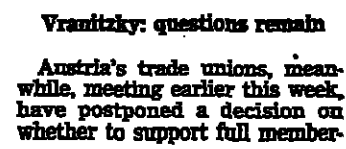
ship. Mr Franz Verzetitsch, their chairman, backed closer co-operation and integration with the EC, but like the Chancellor discouraged any suggestion that membership could be achieved with few problems.

Five EC importers have signed an unprecedented contract with Palestinians in the Israeli-occupied Gaza Strip in which 10,000 tons of citrus directly to the EC.

The contract tests a recent Israeli undertaking to permit Palestinians in the occupied territories to export produce to the EC independently. Mr Maas van den Top, head of the Dutch Central Commodity Board for Arabie Products, said yesterday.

Mr Van den Top said the deal still needed an export licence from Israel to go through.

Israel has, until now, forced Palestinians to sell fruit to Europe through Israeli marketing boards.



Vranitzky: questions remain

Two groups claim Greek ship attack

BY ANDRIANA IERODIACONU

A HITBERTO unknown group claimed responsibility in Beirut Monday's terrorist attack on the Greek tourist ship City of Potos, in which nine people were killed.

The Organisation of Martyrs of the Popular Revolution in Palestine - Abu Jihad Unit - was named a swift attack on the ship, a woman, was said yesterday to have escaped from hospital in Pireaus where she had been transferred unrecognised.

Security measures on long-haul cruises normally involve a two-tier check by both a private security company and the port security authorities.

Mr Skoulas also announced that, in an attempt to counter the potential effect of the incident on Greece's \$3.5bn-a-year tourist trade, the Government is to launch a public relations campaign promoting Greece as a secure destination.

short-haul voyages facilitated Monday's terrorist attack on the City of Potos pleasure boat in which nine people died.

Security investigations have indicated that the killers could have boarded the ship either at its point of departure from Athens or at any of its three island stops. At least one terrorist, a woman, was said yesterday to have escaped from hospital in Pireaus where she had been transferred unrecognised.

Security measures on long-haul cruises normally involve a two-tier check by both a private security company and the port security authorities.

Mr Skoulas also announced that, in an attempt to counter the potential effect of the incident on Greece's \$3.5bn-a-year tourist trade, the Government is to launch a public relations campaign promoting Greece as a secure destination.

UK soldiers injured by IRA bomb

By David Marsh in Bonn

NINE BRITISH soldiers were wounded yesterday in a bomb explosion at their barracks in Duisburg, West Germany. Responsibility for the blast at the Glamorgan barracks, which took place at just after 3am, was claimed by the Irish Republican Army in a statement from Dublin.

The explosion follows the killing of three off-duty British soldiers in the Netherlands on May 1. Together with a later incident in May when a bomb was defused outside an army barracks in Bielefeld, yesterday's bombing underlines how the IRA is keeping up its campaign against troops in Germany despite extra security precautions.

The nine soldiers were wounded by glass splinters after the bomb went off when they were sleeping.

About 50 men from the Royal Corps of Transport regiment were in the barracks block. The injured suffered minor cuts and abrasions. None went to hospital.

An army spokesman said two bombs of up to 10kg each had been placed after the fence at the back of the barracks had been penetrated.

The blast tore a hole in the wall as well as blowing the barracks roof and blowing out a shop-front 500 metres away.

German police were searching last night for a gold-coloured BMW car with a Dutch number-plate spotted soon after the incident.

Its occupants opened fire on a German police car before disappearing.

Hilary Barnes reports on the foreign debt trap closing on Denmark

Schlüter shoulders a heavy burden

TIGHTENED fiscal policy and do it soon, was the unpalatable advice which Prime Minister Poul Schlüter's new coalition government last month from three academics who make up the chairmanship of the Economic Advisory Council.

This was extraordinary advice in view of the chairman's forecasts that domestic demand, which declined in 1987, will fall again in both 1988 and 1989, while unemployment rises.

But the economic problems which face Prime Minister Schlüter's new government, formed following the May 10 election to the Folketing, are also extraordinary.

This is the 25th consecutive year in which there has been a deficit on the current balance of payments and there is no prospect of a surplus emerging in the next year or two.

Interest on the accumulated net foreign debt, which was about DK2,200m (€215m) at the end of 1987, is rising faster than export income, which is another way of saying that the debt trap is closing on the country.

Over the 10 years to 1987, the National Bank pointed out in its 1987 annual report, interest on the debt has risen steadily as a ratio of exports.

The foreign debt itself has risen to almost 130 per cent of exports. Interest payments have increased to 13 per cent of exports. "This development is clearly unsustainable," said the bank.

Mr Schlüter launched his new period in office with a commitment to eliminate the current account deficit over the coming four years - the mandate period of the new Folketing (parliament). But he has yet to spell out the policies which are to bring this about and there are justifiable doubts as to whether his coalition, with only 67 of the 179 seats in the Folketing, has the parliamentary strength to succeed.

Indeed, there is a widespread feeling among senior officials that the perennial minority governments have little chance of straightening out the country's economy

until the burden of financing the foreign debt becomes still heavier than it is.

According to this scenario, in a few years Denmark will be forced to go to the International Monetary Fund for assistance ("Never" says Mr Schlüter emphatically), which will give the government of the day the alibi it lacks at present for radical changes in economic policy. These, to echo Mr Kjell Andersen, senior specialist on the Nordic countries for the Organisation for Economic Co-operation and Development, might include wage cuts, longer working hours and an absolute reduction in the size of the public sector.

This is not to suggest that this or previous governments have not tried to bring matters under control. They have tried, sometimes with considerable but partial success.

One problem seems to be that weak governments and a divided Folketing are no match for the pressure groups, including the trade unions, which take the economy two steps back every time the Government achieves one step forward.

Last year, for example, the unions won a cut in the working week from 40 hours in 1987 to 37 hours in 1988. This contributed to an 11 per cent increase in wage costs last year, as well as giving rise to the grip that the Danes are the only people who think the cure for debt is to work less.

The new government's strategy will be

two-fold. It will try to curb the growth of the public sector, and it will try to improve cost competitiveness.

Mr Schlüter's ambition is to reduce public sector employment, which accounted last year for 31.8 per cent of total employment. The Government has also proposed a reduction in the wage and salary budget in the state and local government sector by two per cent this year and one per cent in 1989. It is also committed to unchanged budget expenditure in 1989.

As the Government, supported by most economists, rules out devaluation (export success has shown that under Danish conditions devaluations lead only to higher inflation), progress on winning labour market understanding for the need to hold down wage and salary increases.

It was against this background that the chairman of the Economic Advisory Council ("the three wise men") recommended a tighter fiscal policy, less foreign borrowing, consumption and investment both this year and next and a predicted increase in unemployment from last year's 8 per cent to about 10 per cent next year.

The chairman sees no alternative to tighter fiscal policy as a means of checking inflation, running at about 4.7 per cent over the past 12 months, and in view of the current account outlook.

The current account deficit came down from a record 5.2 per cent of the GDP at DKR34bn, in 1986 to DKR20bn last year, but both the chairman and the OECD expect that the deficit will remain at DKR16bn-DKR18bn in 1988-89.

Serious as the problems are, however, Denmark remains highly credit-worthy. As Mr Erik Hoffmeyer, governor of the National Bank, said a few days ago, foreign banks are keen to lend money to the country, and the foreign exchange reserves at DKR78bn in May, are burgeoning. "We are not at the edge of the precipice yet," he said.

Gorbachev seeks support for policies on shopfloor

BY CHRISTOPHER BOBINSKI IN SZCZECIN

THE SOVIET leader, Mr Mikhail Gorbachev, yesterday told Polish shipyard workers in Szczecin that his reform policies would fail unless they won the support of the shopfloor. At the same time, some employees at a major engineering plant in the southern west on strike in support of sacked colleagues.

Mr Gorbachev was speaking at the Warunki yard in Szczecin, a Baltic port which was formerly a stronghold of Solidarity, the banned trade union, and now at the centre of a dispute with East Germany over territorial waters.

The Soviet leader failed to mention either of these things in his speech, dwelling instead on Soviet-Polish friendship and on his support for the Polish Government's reform efforts, which he compared with his own.

A dispute with East Germany started four years ago, when that country unilaterally extended its

territorial waters from four to 12 miles, leading to behind-the-scenes acrimony.

But General Wojciech Jaruzelski, the Polish leader, also skirted it in his speech yesterday, saying that "Poland lives in accord with its neighbour, East Germany."

He also told the shipyard workers that bankruptcies lay ahead for loss-making companies and that workers would have to come to terms with growing wage differentials.

Meanwhile opposition activists reported that three production departments at the Stalowa Wola factory, grouping a third of the 18,000 employees, stopped work yesterday in support of seven colleagues who were sacked after leading a strike there in April.

The enterprise is a strategic one, producing a steel-making unit as well as production departments mostly devoted to defence work.

Belgian central bank lifts key interest rate

Belgium's national bank raised its key three-month Treasury bill rate yesterday for the second time in as many days, and also increased its discount and lombard rates to support the country's currency. AF reports from Brussels. The Treasury bill rate went up to 7.1 per cent from 6.85 per cent. The discount and lombard rates were raised by a quarter of a point each to 7 and 7.25 per cent respectively.

Turkey seeks more British investment

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

PRESIDENT Kenan Evren of Turkey devoted the second day of his state visit to Britain, during which he had lunch with Mrs Margaret Thatcher, the Prime Minister, and attended a banquet in his honour at the Guildhall, to setting out his country's claims to be a full member of the European Community.

Though EC membership was not on the announced agenda of his talks with Mrs Thatcher, it was understood that President Evren brought up the matter in

the course of the 40-minute exchange of views in Downing Street. The discussions also touched on the problems of Cyprus, the Gulf conflict, the Middle East and East-West relations.

The President, who is paying the first visit by a Turkish Head of State to Britain for 21 years, was reported to have emphasised that Turkey could not accept any linkage between a solution of the Cyprus problem and Ankara's application to join the European Community.

Britain is generally regarded as one of the EC members most sympathetic to Turkey's European aspirations, Mrs Thatcher is known to believe that it will take a long time for Ankara's EC ambitions to be realised and has made no final commitment on the subject.

On Cyprus, the two leaders were in agreement. Mrs Thatcher said she would support the United Nations Secretary-General, was trying to arrange talks between President George Vassiliou of Cyprus and Mr Rauf Denktaş,

the Turkish Cypriot leader. Mr Denktaş said yesterday that talks might start next month.

President Evren told the banquet in the Guildhall that Turkey was rapidly becoming not only the most populous country in Europe outside the Soviet Union, but one of the most developed countries as well.

Turkey had enormous economic potential and British companies should show more interest in investing in the country, he said.

Soviet citizens to get bank loans - at bargain rates

BY QUENTIN PEEL IN MOSCOW

PERSONAL bank loans for Soviet citizens are being introduced as the latest innovation of Mr Mikhail Gorbachev's economic reforms - and at rates of interest which would be the envy of Western borrowers.

An initial experiment in half a dozen Soviet towns and country districts is now to be expanded to Moscow and other areas, according to Mr Mikhail Kakhnovich, deputy chairman of Sberbank, the Soviet savings bank.

The new deal follows the introduction last January of cheques for savings bank customers - although that habit has proved very slow to catch on, because Soviet shops have been unwilling to accept anything less than hard cash in exchange for their scarce goods.

The same scepticism seems likely to greet the new loans, for there is no shortage in the Soviet economy is cash. The problem is to find enough consumer goods to spend it on.

The newspaper Socialistscheskaya Industriya ran an article on the subject only yesterday, under the headline: Only money is not

in short supply.

Mr Kakhnovich insisted, however, that his bank had received many letters asking for personal loans to be introduced.

Officially, they will be available only for "emergency needs", although the newspaper Moscow News claimed yesterday that the bank did not require precise details of the use.

A borrower will be limited to a maximum sum of R2,000 (€1,800), or the equivalent of eight months' wages, repayable over three years.

Mr Kakhnovich warned that they would be, for a Soviet citizen, "somewhat expensive": an interest rate of 6 per cent payable in the first year, rising to 7 per cent in the second, and 8 per cent in the final year.

"We want to see how the people here will react," he said.

The new innovation promised in personalised Soviet banking is the introduction of the credit card. However, given the unpopularity of personal cheques, that also seems destined to a slow take-off, with only the major Moscow department stores able to accept them.

Two Germanys to tackle smog Greens make Peugeot car chief see red

BY DAVID MARSH

EAST AND West Germany yesterday agreed to step up environmental co-operation through joint measures to deal with smog caused by emissions from power stations and factories along their joint border.

Mr Klaus Toepfer, the West German Environment Minister, who ended three days of talks in East Germany yesterday, described his meetings with Mr Hans Reichelt, the East German Environment Minister, as bringing the two sides "a step forward".

The meetings followed a basic accord on the environment signed between the two countries last September when Mr Erich Honecker, the East German leader, visited Bonn.

But Mr Toepfer made clear that the two Germanys would need to do a lot more talking before

thorny questions on pollution of lakes and rivers along the border could be resolved. East Germany has been making detailed talks on resolving pollution in the River Elbe dependent on West Germany agreeing to border changes running along the river.

Concentrations of damaging heavy metals in the Elbe from East German industry cause particular problems for Hamburg, through which the river flows on its way to the North Sea. The West German population has been sensitised to the problem recently because of deaths of hundreds of seals along the north German and Danish coasts thought to be caused partly by pollutants flowing from the Rhine and Elbe.

The two countries also pledged

to work together to reduce noxious gas emissions from East Germany's notorious lignite-fired power stations. These are blamed for much air pollution in West Berlin and in the south-east of the Federal Republic.

East Germany showed interest in buying West German desulphurisation equipment for the power stations. There was no agreement, however, on financing for such measures.

Mr Toepfer also failed to win concessions from the East German side on the publication of statistics on air and water pollution.

A range of further talks at expert working level is, however, planned on topics such as water saving and recycling methods for industry as well as advanced coal-firing technologies for future power station types.

MR JACQUES CALVET, the combative chairman of France's private car group Peugeot, has launched a lone but highly vocal crusade against the "Greens" and the latest plans to reduce exhaust emissions of small cars in the European Community.

The agreement in Luxembourg at the end of last month by a majority of EC environment ministers to halve exhaust emissions of small cars of less than 1.4 litres by the early 1990s was described yesterday by Mr Calvet as "the worst possible proposal that could have been imagined."

"I am not against fighting pollution but I am against demagogic, and what is being done now could not be more demagogic."

He said he was also worried by the increasing influence of the Greens in Italy after their rise in West Germany. "Their rising influence in certain countries can lead Europe to do foolish things," he said.

Mr Calvet noted that the environment ministers' "common position" in Luxembourg was by no means common since it was approved by only nine of the 12 countries.

Under the latest agreement, cars with engines below 1.4 litres will have to meet emission standards of 8 grammes per test cycle for a combination of nitrogen and hydrocarbons and 30 grammes for carbon monoxide - by 1992 for new models and by 1993 for all new vehicles.

Mr Calvet was especially

critical of the proposal to review the standards again at a future stage because he claimed this would further destabilise and demoralise car engineers developing new products. It was necessary to move in an "orderly fashion" on this issue, he said, and develop modern engine technologies rather than resort to the "absurd" use of catalytic converters.

The plans of certain countries like the Netherlands or Denmark to introduce fiscal incentives to anticipate the introduction of the new emission standards would distort the market and contradict the concept of a single European market, he added.

Mr Calvet also claimed that the impact of car pollution was

grossly exaggerated. He quoted a recent study showing that only 5.4 per cent of air pollution was the result of car exhausts and claimed that "the automobile is not responsible for the death of forests."

"Why don't people talk more about the problem of smog? And why are trees growing healthily along motorways when they are suffering at the top of mountains?" he asked.

Mr Calvet has been alone among leading European car chiefs to attack openly the latest European compromise on car emissions. In contrast, Renault, the French state car group, has said it considered the new rules acceptable even though they were likely to increase the price of small cars by 4.5 per cent.

Top Basque policeman held over GAL role

By Andrew Ross in Madrid

A MADRID judge yesterday ordered the detention of a top Basque policeman, without the option of bail, after accusing him and a junior officer of organising a secret war on Basque soil suspected to be members of the separatist terrorist organisation, ETA.

Mr Jose Amado, a deputy commissioner of police in Bilbao, and Mr Michel Domercq, an inspector, may face a long wait in prison before coming to trial.

The move is very serious for the Madrid Government because the two men may now be persuaded to explain their role in the shadowy anti-terrorist group GAL, which the judge, Mr Saldaña, has accused of having been financed by a secret fund at the Interior Ministry.

Mr Garçon indicated the two men, who "appear to be the principal organisers of GAL" for being members of an armed band, six attempted murders and three acts of terrorism.

The two men have been named by captured GAL members in Portugal and France. GAL is said to have killed 23 people between 1983 and 1985.

The judge's decision to jail the two men reflects his frustration at the refusal of the departing Interior Minister, Mr Jose Barjaquero (who has been reshuffled to Transport) to say whether the Government has helped fund GAL and whether secret funds have been used. The two men may be helped and released, but it is clear the Government and the Court are now in conflict.

Meanwhile, Basque police appear to have scored a major success against ETA, virtually destroying the organisation's so-called "Donostia" commando.

The leadership-at-large, police said, had been arrested in the past three days. The authorities had also found weapons and details of planned attacks on a naval ceremony in San Sebastian this Saturday, attacks on the city of Gijón and the random murder of Basque gypsies, whom ETA accuses of drug dealing.

New post for L'Unita director

A LEADING opposition Communist was yesterday named to head a new Italian parliamentary commission with expanded powers to combat organised crime, Senator Gerardo Chiaromonte, a member of parliament since 1983 and outgoing director of the Communist Party newspaper L'Unita was appointed chairman of the commission by the president of the Senate (upper house) and Chamber of Deputies.

The new 20-member commission was set up in March following appeals from political leaders in Sicily for a national drive to crack down on a resurgence of violence from organised crime.

It was given more power than previous bodies, including the authority to call witnesses and request investigations reports, although parliament threw out proposals allowing it to arrest witnesses who refused to testify.

The leaders of organised crime have staged a counter-offensive since nearly 340 gangsters were sentenced to long jail terms at a mass trial in the Sicilian city of Palermo last December.

Victims of the violence include a former mayor of Palermo and a policeman.

Amato calls for deficit cut

ITALY must take rapid action to cut the public deficit, and could face a serious financial crisis if measures are not implemented soon, Mr Giuliano Amato, Treasury Minister, said yesterday, Reuters reports from Rome.

Mr Amato said failure to control the deficit would hit economic development and employment.

He was speaking to a business audience at the Banco di Roma in the Italian capital.

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OVERSEAS NEWS

Hanoi agrees to direct talks with HK on refugees

BY DAVID DOOWELL IN HONG KONG

The Hong Kong government achieved what it regards as a major breakthrough yesterday in its efforts to halt the rising tide of Vietnamese boat people being washed up on its shores...

Israel uses fresh tactics to break uprising

By Andrew Whitely in Jerusalem

IMPOSING exorbitant tax demands on the 1.5m Palestinians of the occupied territories, and demolishing the homes of those suspected of serious offences...

Burmese shortages spark surge of discontent

Chit Tun reports on the economic hardships behind student uprisings in Rangoon



THE RECENT student uprising in Rangoon, the third in less than a year, was a symptom of the tensions created by Burma's worsening economic troubles.

Authorities imposed a curfew in the central Burmese city of Taunggyi following two days of violence...

The violence began on Monday in Taunggyi, the capital of the Shan states about 480km northeast of Rangoon...

After the young men threw the monk's begging bowl to the ground, a crowd attacked the monks...

On Tuesday the Shan States' Peoples Council imposed a curfew and invoked a law banning public demonstrations.

move, which at one stroke wiped out kyats 9.7bn (200m) of the people's money - 56 per cent of the currency in circulation.

To show the magnitude of the inflation since 1962, the year General (now U) Ne Win launched the socialist revolution, he said a 150lb bag of rice priced at kyats 11 (£1) then now costs kyats 260, and kerosene from kyats 6 per four gallon tin to 240 without the tin.

Students broke campus peace again in March, some four months after universities and colleges had reopened.

The severity of this operation prompted retired Brigadier-General Aung Gyi to write to party chairman U Ne Win...

The authorities again closed the universities and colleges, 35 in all with a student population of 255,000.

The Burmese leadership has so far shown a surprising unconcern towards this unrest. It may be that it is confident the problem will wither away with time...

Shultz tries to dissuade China from missile sales

BY OUR FOREIGN STAFF

MR George Shultz, the US Secretary of State, will try to dissuade Chinese leaders from making further sales of ballistic missiles to the Middle East in talks beginning in Peking today.



Pressure mounts on Zia to announce poll date

BY CHRISTINA LAMB IN LAHORE

PAKISTAN'S most influential opposition leaders have called for the people to take to the streets to step up the pressure on President Zia-ul-Haq, who still shows no signs of announcing a date for general elections.

Advertisement for British Coal. Features a large upward arrow with 'PRODUCTIVITY UP 60%' and a downward arrow with 'COSTS DOWN 24%'. The main headline reads 'British Coal has its ups and downs.' Below the arrows, it lists 'BRITISH COAL'S RESULTS FOR 1987/8:' and 'OVER THE PAST THREE YEARS:'. The bottom right corner features the 'British COAL' logo and the slogan 'THE NEW FACE OF COAL'.

AMERICAN NEWS

Dukakis, Bentsen given cool welcome by blacks

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

GOVERNOR Michael Dukakis, the certain Democratic Party candidate for President, learnt at first hand yesterday of the depth of disappointment in the black community at his decision to choose Senator Lloyd Bentsen and not the Rev Jesse Jackson as his running-mate.

that it is a bolder, and therefore riskier choice, than they had expected. Senator Bentsen is seen as a conservative Democrat who can add both ideological and geographical balance to the ticket, strengthening it considerably.

scheduled to take a three-day fishing trip together this week-end and some who know both men well are predicting that Mr Baker will leave the Treasury early next month.

Union defeats threaten Mexican pact

BY DAVID GARDNER IN MEXICO CITY

THE FUTURE of Mexico's largely successful economic stabilisation process could hang in the balance as a result of a string of resounding defeats inflicted on official trade union leaders in last week's presidential and general elections.

which is an integral part of the PRI's corporatist structure, is a signatory to the stabilisation plan, the Economic Solidarity Pact, agreed in December and currently due to run to the end of August.

between the Government, the unions and the private sector. Analysts now seriously question whether the CTM-dominated unions can afford politically to continue holding the line on wages after having their candidates so widely repudiated.

Salinas aides believe that the union bureaucracies' unwillingness to admit their defeats will further call into question the credibility of the election.

Caution urged over drought

MR Wayne Angell, governor of the US Federal Reserve Board, yesterday urged caution in response to the drought, both on Capitol Hill and in terms of monetary policy. AP-DJ reports from Washington.

Speaking to the Agricultural Communicators Congress, he said: "It is important that we do not move dramatically away from the market forces in agriculture."

Managua in plea to OAS over envoy

NICARAGUA is to appeal for Latin American support within the Organisation of American States to fight the expulsion from Washington of its ambassador, Mr Carlos Tumenman, Tim Coates reports from Managua.

ambassador and seven diplomats in Managua on Monday. Besides being Nicaragua's ambassador, Mr Tumenman is Nicaragua's representative at the Washington-based OAS and his expulsion could create an unwelcome precedent for other Latin American nations which have had turbulent relations with the US.

representative to the organisation in a case of gross misconduct or breach of diplomatic norms. This would not apply in Mr Tumenman's case.



Ortega seeking support

Greenspan couples inflation warning to call for lower deficit

MR ALAN GREENSPAN, chairman of the US Federal Reserve, told the Senate Finance Committee yesterday that the Fed's forecasts of growth and inflation were now better than its previous projections, made six months ago, but coupled this with a strong warning of the dangers of overheating.

Anthony Harris analyses testimony by the Fed chairman line with the underlying growth of capacity.

lar in the light of the narrowing trade deficit, seemed to improve market confidence that inflationary excesses would be avoided.

THE Senate Banking Committee, taking a break from testimony by Fed chairman Mr Alan Greenspan, voted to approve the nomination of Mr John LeWare, chairman of the Shewan National Corporation, to a seat on the Fed, Reuters reports from Washington.

the most important source of dis-inflation in our economy. A cut in the deficit would hold demand below the growth of output, and so make room for a further improvement in the balance of payments, and help to prevent any future tendency for interest rates to rise, which would depress investment and inflate Federal spending on debt service.

He also indicated that it was important to allow the Federal Reserve some room for manoeuvre. With the long-term path of fiscal policy set on deficit reduction, only monetary policy could try to offset the swings of any future business cycle.

Greenspan: higher forecast of growth

Bases may close

THE US Defense Department is likely to propose closing 20-25 big military installations if Congress approves a plan to permit elimination of unneeded bases. AP reports from Washington.

\$130bn clean-up

CLEANING UP contamination, disposing of radioactive wastes and upgrading US nuclear weapons plants could cost more than \$130bn, according to preliminary congressional estimates. AP-DJ reports from Washington.

Shuttle crash 'likely'

A SPACE shuttle is likely to crash every five years under NASA's current schedule because key power units will fail, predicted a Nasa-funded study, AP reports from San Jose.

Deadlock in US talks with EC on sugar row

THE FIRST round of talks on the European Community's claim that long-standing US restrictions on imports of sugar and other farm products are inconsistent with the rules of the General Agreement on Tariffs and Trade ended in complete deadlock on Tuesday.

Jim Bodgener reports on the details of a special working agreement between Turkey and the Soviet Union

Ankara raises the iron curtain for its migrant workers

TURKISH guestworkers will set out for Europe again this year - but behind the Iron Curtain - to construction sites in the Soviet Union. Major construction contracts are being signed with Turkish contractors, whose services will be part-payment for the import of Soviet natural gas by Turkey - and the Turkish companies will, as in the Middle East in the past, supply their own labour force.

WORLD TRADE NEWS

Re-exports lift Dubai trade

DUBAI'S trade rose almost 15 per cent last year, boosted by a recovery of re-exports, particularly to Iran. The second wealthiest of the seven United Arab Emirates federation and the most forceful of the mercantile states of the Gulf, saw exports, re-exports and imports rise 14.7 per cent last year compared with 1986, according to the Dubai Chamber of Commerce's latest bulletin.

Cyanide shortage hits gold production

THE BIG rise in gold production from low-grade ore is being hit by a worldwide shortage of cyanide. Smaller producers in Australia and the US are particularly affected. Some gold expansion projects are being held back. Desperate miners have been chasing up the sodium cyanide price, normally just under \$1 a lb, to \$80 and beyond, and seeking supplies from communist countries.

Matsushita to produce CD players in Germany

MATSUSHITA Electric, the Japanese consumer electronics giant, yesterday announced plans to manufacture compact disc players in West Germany. The move will increase Matsushita's co-operation with two of Europe's leading electronics groups - Robert Bosch, of West Germany, and the Dutch combine Philips.

Kuwait to buy Soviet arms as UK presses case

KUWAIT said yesterday it had agreed to buy Soviet armoured personnel carriers but would examine British arms offered by visiting Defence Secretary George Younger, Reuters reports from Kuwait. Kuwaiti Defence Minister Sheikh Nawaf al-Ahmed al-Sabah said he had signed a contract last Saturday for 245 of the BMP2 model carrier. The value of the deal is put at \$600m.

Deadlock in US talks with EC on sugar row

THE EC charge is a riposte to the US complaint, now before a Gatt disputes panel, that European Community subsidies have seriously harmed US soyabean exports. This US attack on a long-established EC regime angered Brussels and heightened the tension surrounding the talks on reform of world farm trade in Gatt's Uruguay Round.

Jim Bodgener reports on the details of a special working agreement between Turkey and the Soviet Union

There are two separate sides to the trade agreement, the gas supplies, and commercial trade over and above the gas. Built into the gas agreement are continuing Soviet payments towards the construction of a recently-completed pipeline from the Bulgarian border to Ankara costing \$232m. Turkey will purchase the gas with letters of credit, 70 per cent of which will be made available to Soviet foreign trade companies to purchase Turkish goods.

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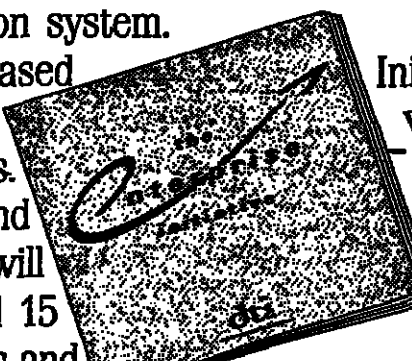
It can cover expert advice on budget control, accountancy records, office automation and the use

of external data services. And it's available to service and manufacturing businesses that are independent or part of a group with under 500 employees.

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Creative Awards League Table

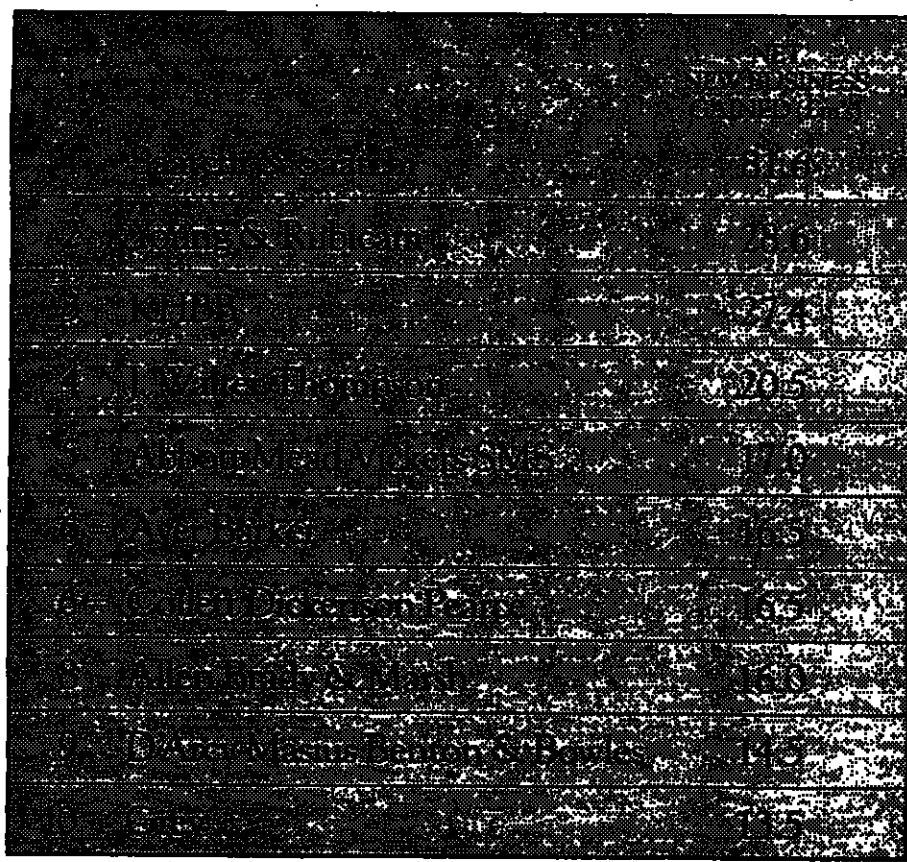
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Campaign 26th February 1988

THE US DROUGHT

Agricultural disaster in the Midwest has wide-ranging implications for trade and for the US and world economies. Our Foreign Staff report

America's agony holds prospect of European budget bonanza

THIS week's rain in the Midwest not only sent traders in Chicago scurrying for cover. It will certainly change a few back-of-the-envelope calculations being made by other world grain producers in the wake of the potentially catastrophic US drought.

BY TIM DICKSON
IN BRUSSELS

still much too early to make meaningful predictions. While the commission has no wish to gloat at Washington's difficulties, there is undisguised pleasure in some quarters that world commodity prices have been rising sharply in recent weeks.

used by the Brussels number crunchers to estimate the necessary resources for this sector in the 1989 budget. Thanks to the sharp rise in world oil prices, however, these payments have now been cut to a third of the levels of the first half of the year and, if maintained, would imply savings for 1989 of Ecu 500m-600m.

which have piled up in previous years, but estimates suggest that 20m-25m tonnes of cereals from this year's harvest (including 14.5m tonnes of common wheat) will be sold to export customers with the subsidy supports.

The latest revisions to the Commission's preliminary draft budget for 1989 (which has yet to be approved by the Council of Ministers and the European Parliament) show total agricultural spending Ecu 400m below the limit or "guideline" fixed by heads of Government in February as part of the now famous "subsidies" package.

While the short term financial implications of smaller food surpluses are important for some, the major preoccupation for others is the longer term effect of the US drought on agricultural production and on the current round of negotiations over farm supports in the General Agreement on Tariffs and Trade (GATT).

one which policymakers have been struggling to tackle in the mid- and late 1980s. "The fact is that nothing fundamental has changed," said a US official close to the GATT talks.

Futures hang on a word from Foggy

WEATHER forecasters have been elevated to the status of guru by traders in Chicago's futures markets. It is the weather remains the only drive behind skyrocketing grain prices.

US pauses on grain subsidy programme

THE HOT dry weather shrivelling the crops of the American farm belt is also stunting the controversial export subsidies programme the US Government has aggressively used to "recapture" lost grain markets from the EC.

The US Department of Agriculture has announced no new subsidy packages under its Export Enhancement Programme since the drought began drawing daily headlines.

"I think the EEP will be used sparingly for Egypt and other client states - unless Europe gets aggressive with its own export subsidies. The US will follow," said Mr John Schmittker, a Washington agricultural economist.

The EC has miscalculated in the past with its export restitutions and driven prices down, he said. The EC's refusal to phase out subsidies is at the centre of the agriculture trade negotiations in Geneva, and with a "short-term review" of the talks scheduled for December, Mr Schmittker believes it will move cautiously this year.

Under its own export subsidies programme, the US Government gives American exporters "bonus" crop certificates (principally to sell wheat exports). These can be redeemed for crops from surplus stocks, which are sold and the returns used to offset higher US crop prices.

It has proved to be a clever scheme, for it helps to depress domestic prices, making US products competitive, while at the same time reducing storage expenses.

Prayers fail to ease plight of the Corn Belt

BY NANCY DUNNE IN WASHINGTON AND CHICAGO HARGREAVES IN DEBORAH

THE next week will make or break the Midwest maize crop as each dry day of 90 degree heat weakens the plants' chances of forming kernels.

In frustration some farmers have already hacked down the infertile stalks to feed to their hungry livestock. Tempers are frayed in the Corn Belt where the wide blue skies show no signs of clouding and temperatures continue to burn.

High winds have whipped up much of the top soil in the Great Plains, forming barren dust bowls that may not grow a crop for years to come.

Public prayer sessions and rain dances in the Midwest have failed to fill the drought's insatiable appetite for copious rain, and it has rained relentlessly everywhere with no sign of easing in the near future.

Advanced conservation techniques and technology have managed to save some top soil which in the Dust Bowl of the 1930s would have been lost. However, experts fear that modern hybrid maize is actually less resistant to dry spells than its ancestor breeds of the 1930s.

DESPITE THE RAINS of the last few days, and the further rain forecast for the next week, the drought of 1988 is 90 per cent more or less an accomplished fact.

bean meal as well. Mr John Schmittker, a Washington agriculture economist, explained: "The government must exercise a tranquillising function."

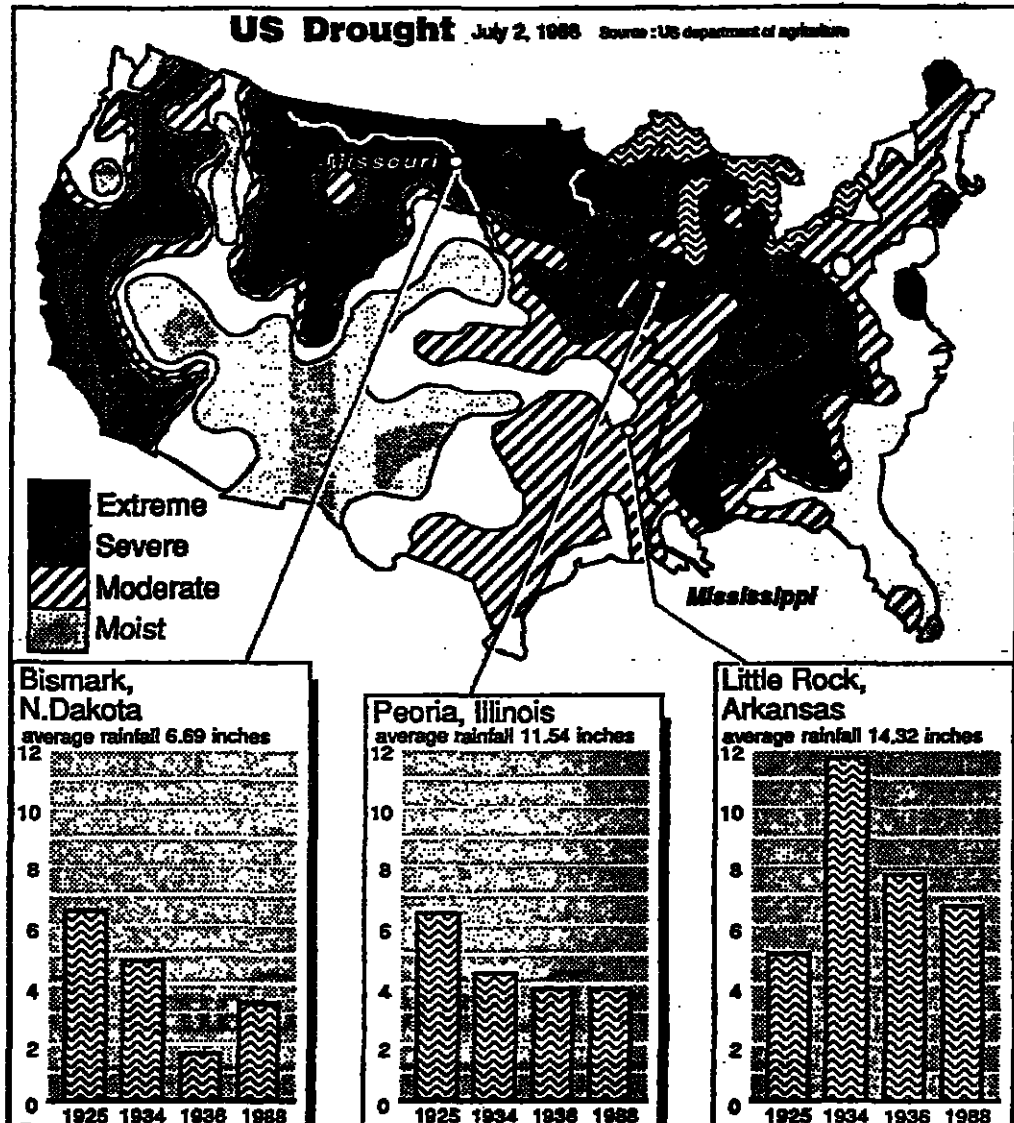
A report issued by the Administration's drought emergency task force describes the personal disaster of farmers in soothing Agriculture Department official-ese: "The drought will result in a substantial redistribution of earnings. Farmers outside drought areas will reap higher incomes from higher crop prices."

Election year politics are proving to be the farmers' most potent insurance scheme. Dozens of plans have floated through congressional corridors, and Mr Richard Lyng, the Agriculture Secretary, has urged swift passage of a \$5.5bn package of relief measures.

Foremost among the proposals is that farmers would not have to repay subsidies already received for crops they cannot harvest. The department's production subsidies, paid when prices are low, may be altered so that farmers receive cash even though prices have almost doubled since the beginning of the year.

Some generous congressmen have even suggested that farmers be allowed to buy crop insurance even though they did not sign up before the planting season. Land that has been made idle for conservation purposes may be opened for grazing, funds may be provided for emergency feed and water-saving schemes.

It is reasonable to be calm about the outlook for 1989 because the drought is a local event, affecting the US and Canada, but few other producers. World crop prospects are still good to very good in all the staples. US reserves could be rebuilt very quickly, given anything near normal weather, simply by bringing back into production the land laid aside this year in an effort to reduce surpluses.



Canadian Prairie crops hard hit

BY DAVID OWEN IN TORONTO

THE Canadian Prairies, like farmland south of the 49th Parallel, have been hard hit by the weather conditions.

A combination of heat damage and lack of moisture has badly hit crops of the six main grains grown in the region. In addition, scorched pastures are continuing to force many livestock producers to consider liquidating their assets.

Two of the system's district land banks - in Minnesota and Kentucky - are deeply troubled and the regions they serve are among the hardest hit.

moment, but will be higher for some years, because herds, including breeding stock, have been slaughtered because of feed scarcity.

More than 85 per cent of last year's crop consisted of wheat, with barley accounting for a further 28 per cent.

Allowing for domestic consumption of some 16m tonnes, such projections presage Canadian grain exports of just 14m tonnes in 1988-89. This would be less than half 1987-88 exports.

While much still depends on the weather, actual exports may be lower still due to higher-than-anticipated domestic consumption, analysts predict. Livestock farmers who do not wish to liquidate their herds will, in many cases, be obliged to feed their animals grain rather than the usual fodder, they argue.

The agency believed that about 65,000 of its debtors would be ruined, and that was before the drought began to bite. Thousands of others - unable to harvest crops, without crop insurance or stocks - may be unable to take advantage of new regulations which allow them to spread out payments and keep their land.

Cattle prices have dropped by about \$10 per hundredweight as hard-pressed farmers have been forced to sell part of their stock. Cattle slaughter has been running about 5 per cent above last year's levels and will rise if the drought continues. This increase comes from an extremely low base level - at the beginning of the year the US beef herd, at 33m cows, was at its lowest point since 1964.

Pastures have deteriorated in this year's dry weather and the USDA's Department of Agriculture estimates grazing conditions in the nation to be 68 per cent of normal - below the previous record low of 70 per cent during the Dust Bowl of 1934.

The USDA is providing some ranchers with emergency feed assistance and is considering help with transport costs to find pasture and water for the thirsty cattle. The government has also allocated \$55m for bulk beef purchases for domestic food assistance programmes and extended credit to Mexico to buy beef from the US.

The glut of beef on the market is expected to push down retail prices this summer and could keep them low in the autumn months depending on the severity of the drought. However, prices next year could rise substantially as cattle numbers remain lower than expected as it takes several years to rebuild a herd.

Ranchers feel the pinch

MR BOB Campbell, who runs the feedlots for Bartlett Cattle Co in Kansas City, has cut back his cattle numbers to 60,000 this summer.

Mr Campbell, who fattens cattle in his yards for four months before selling them again, is seeing his margins squeezed this summer. The relentless drought that holds the Midwest in its grip has doubled maize prices and, with withering pastures, pushed the cattle price right down.

The vast US livestock industry has been the first to feel the effects of the crippling drought. Ranchers who breed cattle rather than just fatten them - are being worst hit.

Many ranchers have already been forced to sell part of their breeding stock for lack of grazing and feed, leading to a plunge in cattle prices. Others are struggling to hold onto cattle, foraging in stunted pastures.

Some cattle are being transported on trucks and trains in search of greener pastures at huge cost to their owners. One rancher who sent part of his herd from his dusty acres in Missouri to the lush slopes of Colorado, paid \$60,000 to move a truckload of animals - about 57 head of cattle.

"Farmers and ranchers will do everything they can to hold on to their herds," says Mr Campbell. "It's not just a capital investment but they've worked out the genetics in that herd, which takes many years."

DEBORAH HARGREAVES

Farm lenders fear that the lean years are not yet over

BY NANCY DUNNE

AMERICAN farm lenders are concerned that last year's agricultural recovery - made possible by a shower of federal dollars - will be aborted because of the drought.

Profitability returned to most midwestern farm banks in 1987 after a decade-long depression in the sector and farmers - who never really got ahead - were queuing up to pay off their loans.

number of non-performing loans as a percentage of total loans dropped sharply.

The picture is not as worrisome for the commercial banks, whose borrowers are well insured, as for the lending institutions in the borrower-owned Farm Credit System, the one which has been rocked by financial problems in recent years, was the beneficiary last year of a \$4bn federal bailout.

But it has been undergoing the most far-reaching restructuring in its 65-year history and is in no shape to absorb new losses if thousands of farmers go bust.

118,000 delinquent borrowers in lock to the Farmers Home Administration, the government agency which is supposed to lend to the nation's poorest farmers. Last year the agency was forced by Congress to overhaul its lending policies and to restructure its borrowers' debts to save as many as possible.

The danger is greatest for the commercial banks. Mr George Gregorash, an analyst at the Chicago Fed, recently surveyed banks in the hardest hit areas of his region. "The bottom line," he concluded, "is that farm banks are much less paucity than the public."

DEBORAH HARGREAVES

Spectres of the dustbowl that haunt US economy

BY ANTHONY HARRIS IN WASHINGTON

It is reasonable to be calm about the outlook for 1989 because the drought is a local event, affecting the US and Canada, but few other producers. World crop prospects are still good to very good in all the staples. US reserves could be rebuilt very quickly, given anything near normal weather, simply by bringing back into production the land laid aside this year in an effort to reduce surpluses.

moment, but will be higher for some years, because herds, including breeding stock, have been slaughtered because of feed scarcity.

However, it will take a wet winter and a normal summer next year to confine 1988 to the footnotes. One reason why drought is having such a sharp effect is that soil moisture reserves were already well below normal before the hot weather set in.

If the whole region becomes relatively arid, then more conservation will be needed and land values will be depressed. This would cause a renewed and obstinate financial crisis for farmers and the banks which supply them with loans.

Washington is also paying serious attention to a much more worrying possibility - that the 1988 drought is part of a long-term climatic change, the "greenhouse effect. This would imply not only warmer average temperatures, but persistently hot, dry conditions in the mid-continental areas which have suffered this year, and possibly also reduced winter snowfall, the source of reserves of soil moisture.

If a second severe drought follows, then the US could be facing an important financial and policy crisis

depressed. This would cause a renewed and obstinate financial crisis for farmers and the banks which supply them with loans.

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Scientists have forecast this global warming, due to rising levels of carbon dioxide and other gases in the atmosphere, in many long-term warnings. But chief climatologist has told Congress that he is 90 per cent certain that the warming has already begun. NASA's estimates are taken very seriously, and Governor Michael Dukakis has already said that one of his first acts if he becomes president would be to convene a world conference on the subject.

US 'can meet Soviet needs'

THE drought had little effect on the outcome of the US-Soviet grain talks in Vienna last week, according to US trade representatives involved in the negotiations. "It was prices and the quantity which were the two main sticking points and which prevented an agreement," a US delegate attending the talks said, adding that the US still had adequate stocks to meet the Soviet requirements.

Under the current grain agreement which expires on September 30, the Soviet Union is committed to buying 8m metric tonnes of US corn and wheat and an additional 1m tonnes of grain, including 500,000 tonnes of soybeans each year from the US.

Deborah Hargreaves

Even if the Soviet Union agreed to import more grain, which the US delegation was pressing for during the Vienna talks, grain experts have said most stocks were "adequate".

Nancy Dunne

Judy Dempsey

UK NEWS

UK 'in muddle' over single market plans

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

BRITAIN is approaching the introduction of the single European market with a "desperately combination of lofty optimism and inadequate preparation". Mr Bryan Gould, Labour's trade and industry spokesman, claimed yesterday.

Mr Gould, speaking at Westminster, said that Britain was lagging pitifully behind its chief rivals in waking up to the realities of 1992 and was in danger of becoming a "perennially depressed region in a greater European economy".

He said that while the West Germans and the French were poised to exploit the internal market to the full, British industry had contented itself with "airy optimism and little else".

He added: "Apart from slogans on billboards, there is little evidence that the Department of Trade and Industry has worked jointly with industry, sector by sector, so that industry understands what it is in for and so that our political representatives in Brussels have a hard-headed appreciation of what we want, and don't want, to emerge."

Mr Gould said the price for Britain's attempt to "muddle through" would be a high one. He said that if Britain wished to avoid the heavy economic penalties incurred by its complacency the Government had to start ensuring that the economy was in shape to attract and sustain the investment and new capacity which was required to remain competitive. That meant rejecting an unsustainable, North Sea-financed consumer boom and, instead, preparing for a long-haul investment in new skills, new technologies and new knowledge.



Bryan Gould: high price to pay

The real damage would arise as a single European economy moved closer, with productive capacity concentrating in the most productive regions, leaving the remainder of the Community as a depressed periphery.

He said that if Britain wished to avoid the heavy economic penalties incurred by its complacency the Government had to start ensuring that the economy was in shape to attract and sustain the investment and new capacity which was required to remain competitive. That meant rejecting an unsustainable, North Sea-financed consumer boom and, instead, preparing for a long-haul investment in new skills, new technologies and new knowledge.

Takeover controls backed

BY RICHARD DONKIN

MR JOHN BANHAM, director-general of the Confederation of British Industry, yesterday placed himself squarely in the European camp in reinforcing his support for European takeover controls.

He told members of the American Chamber of Commerce at a lunch in London that to cope with the new competitive environment of 1992 it was essential for the European Commission to have responsibility for competition policy and the control of cross-border mergers.

While supporting in principle the proposed European merger regulation he singled out reciprocity, particularly with respect to bids from companies outside the EC, as one of the elements that needed to be addressed.

First generation nuclear power station to be closed next year

BY DAVID FISHLOCK, SCIENCE EDITOR

A £300m demolition task will begin next year, to raze of one Britain's first commercial nuclear stations, at Berkeley in the west of England, and restore it to a greenfield site. The Central Electricity Generating Board said it had taken a purely commercial decision to close Berkeley nuclear power station three years ahead of earlier expectations.

"Berkeley is not being closed because it is unsafe," said Mr Bryan Edmondson, CEGB director of nuclear operations. "It is being closed because the cost of its electricity is twice the average for its family of Magnox stations, of which it now has the smallest output."

By the end of the century the 16th Berkeley station is expected to be reduced to two 21-metre concrete cubes. The CEGB also announced that its Bradwell nuclear station in Essex, east of London, which is of the same size and vintage as Berkeley, is expected to remain in service until 1992.

The difference between the two stations - both commissioned in 1962 - is that Berkeley has been hampered for several years by operating restrictions which have set a ceiling on its output of about 200 MW, while in practice it has been operating at only about half this figure. Bradwell, in contrast, has an output of up to 245 MW.

Lord Marshall, CEGB chairman, said the Magnox stations other than Berkeley "have years of service ahead, and will save the electricity consumer hundreds of millions of pounds over that time."

All nine British commercial Magnox stations were amortised over 20 years, and all but the last - Wylfa in north Wales - have paid off their capital investment.

The CEGB has decided that for the same investment of about 40 man-years of skilled effort required to refurbish Berkeley for a further three or four years of service, costing several million pounds, it could get a much better economic return from some of its bigger nuclear stations.

Three of the newer stations, all with a potential output exceeding 1,000 MW, have been seriously under-performing.

As a result nuclear power accounted for less than 10 per cent of CEGB electricity last year, compared with 16.4 per cent the previous year. It is believed to have cost the board hundreds of millions of pounds.

Lord Marshall said he was still not happy with the performance of the Dungeness B, Hartlepool and Heysham 1 advanced gas-cooled reactors, at a time when the CEGB is trying to write a prospectus for prospective shareholders.

He said he did not believe the problems were fundamental, but they required the same kind of skills needed to improve Berkeley's performance, and time to satisfy safety authorities.

The same skilled effort invested in an AGR station could yield hundreds of extra nuclear megawatts.

Fuel policy challenge rejected

SUGGESTIONS that the public inquiry into plans for Britain's second pressurised water reactor should be used to challenge government policy of reducing reliance on fossil fuels were rejected yesterday by the Central Electricity Generating Board.

Lord Silsoe, leading counsel for the board, argued that comparing the costs of coal-fired and nuclear-generated electricity should play no part in the inquiry into the proposal to build a third power station at Hinkley Point in the west of England.

He told a pre-inquiry meeting that the board did not intend to submit evidence on coal and nuclear cost comparisons and would not be answering questions or agreeing to provide objects with information on the subject. The inquiry is due to start on October 4.

Lord Silsoe said that despite an offer to the inquiry from British Coal to provide fuel cost projections, there was no need to invite that evidence to be given.

Mr Michael Barnes QC, the inquiry inspector, has already ruled that evidence on cost comparisons will be admissible.

Opponents of Hinkley Point C intend to argue that the cheapest way of meeting future electricity demand is to build another coal-fired station.

Lord Silsoe said the Government's diversification policy had been strengthened by a commitment to a minimum percentage of non-fossil fuel capacity when the electricity supply industry was privatised. New nuclear plants were necessary to replace the ageing Magnox reactors.

Opposition groups called at the pre-inquiry meeting for Mr Barnes to reconsider a decision not to appoint a counsel to the inquiry to ask questions on behalf of the inspector and objectors.

Max Wilkinson writes: The Government was urged yesterday not to repeat the mistake it made when selling British Gas by ensuring that all of the electricity

market after privatisation was subjected to the authority of the regulator.

In a discussion paper on energy privatisation Dr Catherine Price of Leicester University says that in its approach to electricity privatisation there are several other lessons to be learned from the earlier sale of the gas industry.

These included the need to allow adequate time for public discussion of the regulatory regime and the need to apply an overall restraint on price rises without limiting the scope for raising particular tariffs.

She points out that the decision to exempt the industrial sector of the gas market from regulations was followed swiftly by a dispute between British Gas and Sheffield Forgemasters, which was referred to the Monopolies Commission.

"The referral suggests that the degree of competition in the industrial market has been over-estimated."

British Coal seeks write-off of debt

By Maurice Samuelson

BRITISH COAL yesterday asked for its debts to be written off so that it could operate on a financial footing similar to that of other state-owned concerns.

Despite an operating profit of £216m, the corporation reported a loss of £54m last year as a result of heavy interest charges and the costs of rationalisation.

Sir Robert Haslam, chairman, said yesterday that the industry was "marginally ahead" in the first quarter of the present year in its progress to break even and was "poised on the brink of success."

But he added: "It is a pervasive feature of our affairs that the more virtuous we are in accelerating the restructuring process, the worse our performance and cash flow appear to those outside the industry."

The £268m interest charges paid primarily to Government were a "formidable burden". The corporation had no equity capital, and was funded by loans which had to be repaid at high interest rates despite the current adverse market.

This was "effectively an obligatory dividend, a not inconsiderable handicap in meeting the challenge of our international competitors."

The report said that the industry's financial structure was "quite inappropriate" for a business operating in the international commodity market of coal, where there were substantial variations in trading conditions.

In Whitehall, ministers were said to sympathise with Sir Robert's plea, and would consider legislation for a restructuring once the corporation had broken even and its bulk contracts with the privatised electricity industry had been worked out.

Correction Empire Futures

IN AN article on futures brokers yesterday we said that Empire Futures had merged with a subsidiary of Sturge Holdings. In fact it merged with C Sturge, which has never been part of Sturge Holdings.

Packaging industry wary of drive for cleaner environment

CONTROVERSY has arisen over proposals by some European Community countries to limit damage to the environment caused by packaging such as beer cans and plastic soft drink bottles.

People in the packaging industry are suggesting that these proposals are covert attempts to erect trade barriers.

The argument is best illustrated by the Danish ban on non-refillable containers for beer and soft drinks.

At first sight, that appears a good way to prevent Danish parks and picnic sites becoming as littered with empty cans and plastic bottles as those in Britain.

However, because cans and plastic bottles are used in preference to glass by exporters, the rules have had the effect of preventing brewers from exporting beer to Denmark in the most suitable containers. Danish brewers themselves export their beer in cans.

The European Court of Justice is considering whether the Danish ban is against the EC's rules on the free movement of goods.

Packaging companies fear that the advent of the single European market may even make things worse if countries become more determined to build non-tariff barriers.

Mr Ron Cook, environmental manager for United Glass, the glass company, argues, "The introduction of the Single European Act will increase the danger of restrictions based on environmental factors, which in practice may prevent the use of particular packages."

The packaging industry is worried that a directive from the European Community on beverage containers will be used by member countries to the same effect.

The directive, issued in June 1985, required member countries to propose plans with the aim of reducing the impact of beverage containers on the environment, and of reducing their energy and raw material consumption.

Individual countries would decide how to achieve the aims through methods such as economic recycling, re-use and more efficient production.

Not all the programmes have been submitted yet, but as Mr David Perchard, a consultant on food, drink and packaging, says, "However, attempts to increase recycling rates are only slowly succeeding."

MAGGIE URRY examines fears of trade restraints after European moves to limit environmental damage caused by discarded packaging

The directive is "so broad that every member state could find in it justification for the particular policies it wanted to pursue."

Metal Box, a leading UK maker of cans and plastic bottles, argues that it is "concerned about the use of the beverage directive as a technical barrier to trade."

Both Ireland and West Germany seem to be following Denmark's attitude to cans and plastic bottles. Ireland's original proposal under the directive, which has not been accepted by the EC, was to ban cans and PET (polyester terephthalate) bottles for beer, cider and wine. It is suggested that the can ban was to prevent retailers obtaining cheaper, imported beer.

West Germany is proposing to put a deposit on all plastic bottles of 50 pfennig (5p) and to require distributors to guarantee to recycle them. The Industry Council for Packaging and the Environment (Incpem), a UK trade group, says this would in effect be "a complete curb on the possibility of French, Belgian and Dutch mineral water and soft drink bottles entering the German marketplace."

Packagers' hopes rest on the Danish case. A ruling is expected by October and is thought likely to follow the Advocate General's recently published opinion which went against Denmark.

If the court agrees and ends the Danish ban, the European Commission may take a tougher line on other attempts to restrict trade.

There is, however, another problem for UK packaging groups. The British programme to implement the EC directive is largely based on voluntary efforts to increase the reclamation of waste in an economic manner.

However, attempts to increase recycling rates are only slowly succeeding.

Investing in Europe? What you should know about this church.



This church is just one reminder of the many cultural traditions that have made Bavaria world-famous. Less well-known is that Bavaria also has a long tradition for innovation, for example, in electronics-related industries. Consider this combination of facts:

1. Bavaria is West Germany's largest state with a no-nonsense commitment to values such as independent thinking, entrepreneurial drive, and a strong work ethic. Over the past two decades, Bavaria's GDP has increased by 25% more than the national average.

2. Germany accounts for more than 40% of electrical engineering in the EC, and one-fourth of all Germans active in electronics and electrotechnology work in Bavaria.

3. Bavaria is the semiconductor center of Germany and Continental Europe. Nearly all main semiconductor manufacturers have major production facilities or their European headquarters in the state.

4. An exceptionally high concentration of user industries of advanced technology is in Bavaria and at its doorstep. Heading the list are electrical and mechanical engineering, automakers, and aerospace industries.

5. Munich, the state capital, is the site of many trade exhibitions, including Electronica - Europe's leading exhibition for components and modules - and Prodnatronica - Europe's largest fair for electronics production installation.

6. Bavaria employs more people in R&D in the industrial sector than in any other state. It is the home of the world-famous Max-Planck Institute and Fraunhofer-Gesellschaft as well as many research facilities for micro-electronics and biotechnology.

Take a close look at Bavaria. You might be surprised to see how many church bells are operated electronically. And how many other attractive opportunities Bavaria has to offer.



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Britain reaps low return from space agency contributions

BY PETER MARSH

BRITAIN has gained less value from its contributions to the European Space Agency, in terms of industrial contracts, than all but two of the agency's 13 members, according to a new study. An analysis of figures in the study shows that over the past 15 years UK companies and research establishments have won contracts worth Ecu\$87m (£552m) from the Paris-based agency. That equals 59 per cent of the Government's Ecu1.4bn contribution to ESA over that period.

All the other nations in the agency except Switzerland and Norway showed a higher percentage in industrial returns from their contributions.

The figures for all 13 members show that 73 per cent of the cash that governments contributed to ESA between 1972 and 1987 has been translated into contracts for industrial groups in member nations. The balance has funded work carried out at ESA's three technical establishments or by industry in non-agency countries such as the US and Canada, as well as administration.

The figures are contained in the latest edition of the European Space Directory, an annual report published in France. To

	Total govt spending	Industrial contracts	Ind contracts as % of govt spending
France	2,698	2,384	88
Netherlands	327	245	75
Denmark	120	89	75
Austria	27	20	74
W Germany	2,256	1,560	69
Belgium	366	253	69
Spain	271	172	63
Ireland	11	7	63
Sweden	213	127	60
Italy	1,180	705	60
Britain	1,428	857	60
Switzerland	200	143	72
Norway	27	13	48

All cash in millions of Ecu

some degree they back up the UK Government's contention that Britain gains relatively little from the funds it provides ESA.

In the past year, Britain has refused to increase its spending on agency projects along lines proposed by other members, gaining much unpopularity among other countries.

Last year the UK spent £91m on ESA projects. That is expected to rise only marginally this year.

However, the figures can also be interpreted as supporting the notion that those countries which contribute most to ESA

gain most in terms of domestic contracts.

France and West Germany, ESA's two biggest paymasters, are significantly higher than Britain in the league table for industrial work.

Over the 15 years, 64 per cent of the 15,000 contracts those two countries' contributions were returned in the form of work for French or German companies and research centres.

European Space Directory 1988, Sevig Press, 5 Rue Alexandre Cabanis, F-75013 Paris, FFY 725

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June, 1988

Ex-Guinness chief faces two further charges

By Raymond Hughes, Law Courts Correspondent

MR ERNEST SAUNDERS, former chairman and chief executive of Guinness, the international drinks group, has been charged with two more criminal offences arising out of the Guinness takeover of its fellow drinks group Distillers.

The new allegations, which bring to 42 the number of charges Mr Saunders faces, relate to a payment by Guinness to the Henry Ansbacher merchant bank in connection with the acquisition of 2,150,000 Guinness shares.

The case against Mr Saunders and six other leading City of London figures was adjourned by Bow Street magistrates court, London, on Monday until September 26.

The prosecution hopes then to have the case transferred to the Old Bailey, without there being a committal hearing before the magistrates court.

The provisions for transfer are contained in amendments to the 1987 Criminal Justice Act due to

be considered by the Lords on July 22.

Bow Street court was told on Monday that it was expected that the regulations relating to transfer would be in place by mid to late September.

Mr Saunders was charged with the new offences on Monday. They allege that he, on or about May 4, 1988, at a time when a person was acquiring or proposing to acquire 2,150,000 shares in Guinness (subsequently registered in the name of Down Nominees Ltd), knowingly and wilfully authorised or permitted the giving of financial assistance by Guinness, namely the payment by way of loan of £7,614,882 10p to Henry Ansbacher and Company, for the purpose of enabling Henry Ansbacher to fund the acquisition and on terms which included the following:

(a) that Guinness would not be entitled to demand repayment of the loan until such time as the 2,150,000 shares had been sold

and Henry Ansbacher had been indemnified in respect of any costs incurred in relation to the acquisition, holding and disposal of the shares; and

(b) that no interest would be payable on the loan by Henry Ansbacher to Guinness;

such financial assistance being given directly or indirectly for the purpose of that acquisition before or at the same time as the acquisition took place.

On or about the same date, at a time when a person or persons had acquired 2,150,000 shares in Guinness (subsequently registered in the name of Down Nominees), knowingly and wilfully authorised or permitted the giving of financial assistance by Guinness, namely the payment by way of loan of £7,614,882 10p to Henry Ansbacher, for the purpose of enabling Henry Ansbacher to discharge the liability and on the same terms as those in the first new charge.

Lawyers fail to get clear lead for reforms

By Hazel Duffy

A REPORT yesterday into the future of the legal profession, failed to give the Government a clear lead on eliminating restrictive practices and introducing more competition into legal services.

The majority of the committee reporting under Lady Marre recommended that solicitors' rights of audience should be extended to all Crown court cases. Currently they have the right to appear before such courts in a few cases only. The recommendation was not supported by the five barristers and one independent member of the committee.

A statement by the Bar Council said such a move would mean "a steady drift towards fusion" of the two branches of the profession, which the committee had declared it did not favour.

Two thirds of the committee, set up by the Bar and the Law Society in April 1986, was drawn from the legal profession. The remainder, including Lady Marre, the chairman, were lay members.

Lady Marre said yesterday that the report gave the profession "opportunities to change in ways that are sensible and gives them the chance to be really effective in the future while maintaining standards of independence."

The report said the question of whether solicitors should be able to take other professionals into partnership should be deferred until the Law Society had completed its examination of the issue.

Sir Gordon Borrie, Director-General of Fair Trading, feels that mixed partnerships would provide a better service to the public. He was not available for comment on the report yesterday.

Mr John Warr, secretary of the Institute of Chartered Accountants, and a member of the committee, said it would have been difficult for the committee to have taken a firm view on mixed partnerships because resolution of the issue would have to involve other professions.

The report was "not perhaps revolutionary", but it could have far-reaching effects, he said. Editorial comment, Page 14

Guinness appeals against ruling

By our Law Courts Correspondent

GUINNESS yesterday challenged the High Court's rejection in March of its claim that the Takeover Panel acted unfairly when it made a ruling that might oblige Guinness to pay an estimated £100m to former shareholders of Distillers.

Last September the panel ruled that in the closing stages of the 22.7% battle between Guinness and Argyll Group for Distillers, Guinness breached the City's takeover code by its involvement in a concert party purchase of 10.6m Distillers shares.

The price paid for the shares was substantially higher than the cash alternative in Guinness's offer. The code requires all shareholders in a target company to be treated equally.

The panel ruled that there was no doubt that Pipetec, a company owned by Bank Leu, a Swiss bank, had been acting in concert with Guinness when it bought the shares for nearly £70m.

In the Court of Appeal yesterday Mr David Oliver, for Guinness, said that there had been prima facie evidence that could have led the panel to that conclusion. However, he questioned the "wisdom, safety and fairness" of using it against Guinness when key witnesses had not been available to give evidence.

He said that one consequence of the panel ruling was that Guinness might have to pay former Distillers shareholders "absolutely vast" sums of money - estimated at as much as £300m but put by Guinness at £100m or maybe much less. Guinness also faced litigation "on an enormous scale" with Argyll.

The evidence from the panel inquiry, said Mr Oliver, "leaves one absolutely clueless" as to precisely who was responsible for the alleged concert party, or how blame should be apportioned.

At the moment there is no way of deciding whether the

entire liability was Guinness's or whether it should be shared with Casanova, the stockbroker, or Morgan Grenfell, the merchant bank, or Bank Leu.

Mr Oliver said that Guinness did not dispute the panel's right to investigate a takeover bid while the bid was in progress, but in the present case there had been no bid in progress.

The alleged concert party took place on April 17 1988. The panel's executive began an investigation in May last year and the matter came before the full panel last September.

Guinness complained that the panel had made its decision on inadequate evidence; had refused to adjourn the matter until after publication of a report by Department of Trade and Industry inspectors investigating the Guinness affair; and had refused to give Guinness more time to prepare its defence.

The appeal continues today.

British Gas directors took 40% pay rise

By Max Wilkinson, Resources Editor

DIRECTORS of British Gas awarded themselves a 40 per cent pay rise in the first year after privatisation and they gave the chairman, Sir Dennis Rooka, a 68 per cent increase to £184,000 a year, the annual report revealed yesterday.

The non-executive directors agreed to raise their fees by 28 per cent to £9,000 a year.

At the time of privatisation in December 1986, it was said that top salaries in the corporation would move more into line with those elsewhere in the private sector. However the steepness of the increase drew protests yesterday from the Labour Party who

described it as part of a conspiracy by state industry chairmen who had seen salaries double and treble after privatisation.

Sir Denis's rise of £74,000 will be particularly valuable as a result of the cut in top rates of income tax from 60 per cent to 49 per cent announced in the last Budget. His total increase in take-home pay this year is likely to be around £55,000 per year or more than £1,000 per week.

The latest survey on top salaries by the British Institute of Management shows that the average rise in basic pay for chief executives between 1987 and 1988 was 12.9 per cent.

Piper Alpha clean-up faces a long haul

By Maurice Samuelson

CONDITIONS on the crippled Piper Alpha oil rig deteriorated yesterday as the funeral for the first of the 166 victims took place in Aberdeen and two more bodies were found on the sea bed.

With gales threatening the remnants of the blazing platform, fears rose that the clearing-up operation could run into months, costing many millions of pounds.

It was announced that a further two wellheads were ablaze, making a total of five. Meanwhile, two drilling rigs were being moved in to try to stem the leaking wells by drilling emergency wells.

Occidental had originally said

that wells would be sunk only if efforts by Red Adam and his team to cap the existing wells were unsuccessful. According to Occidental, Mr Adam still hoped to attempt the cappings, but the drilling ships were being moved in as a parallel measure. As many as six emergency wells might be needed and drilling could take as long as six weeks.

In a separate development, Texaco, whose Tartan platform is less than 15km from Piper Alpha, said it was sending \$500,000 to the disaster fund set up by the Lord Provost of Aberdeen. It was also offering Occidental "every assistance possible".

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27 40	B&B Depts (GSE)	40	0	2.1	2.1
162 135	Barclay Group	162	0	5.3	2.1
114 110	Barclay Group, Prof.	114	0	6.7	5.9
148 137	Braz Techologies	148	0	12.2	10.2
111 110	Brewell Corp. Prof.	111	0	11.0	9.9
278 246	CGI Group Ordinary	278	0	12.3	4.4
151 134	CGI Group 11% Conv. Pref.	151	0	14.7	9.7
151 125	Com. W. S. S.	143	-8	7.3	4.1
112 110	Cable 7.5% Pref. (GSE)	107	-3	10.3	9.4
283 147	George Blair	283	-1	3.7	1.3
94 60	Int. Group	94	0	0	0
118 87	London Group (GSE)	112	-6	3.4	3.8
340 285	Multimedia (V) (GSE)	278	-62	10.4	3.3
108 40	Nether. Jankins	108	0	7.5	2.4
340 224	Scottish	340	-116	6.0	2.8
221 134	Treasury & Credit	221	-1	7.7	3.5
46 26	Treasury Holdings (GSE)	46	-2	2.7	3.1
111 220	Unilever Group Prof.	111	0	2.0	2.7
282 201	V.S. Pater	282	0	14.2	5.7

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MANAGEMENT: Marketing and Advertising

McDONALDS sells mountains of hamburgers in Japan, and Coca-Cola does the same with its ubiquitous product.

BSN, the French food group, thought it could follow suit with yoghurt. But eight years after it started, BSN is still struggling to break even on the venture.

The company's original heady ambitions have disappeared in losses which have totalled more than the original capital investment of ¥2.5bn (\$1.1m). Instead, the group is clinging to the modest hope that the project will make a profit by 1990.

BSN's experience is a lesson in the difficulties of putting into practice one of the most popular theories of international marketing - the globalisation of taste. This teaches that as consumers' lives in industrialised countries increasingly follow similar patterns so the goods they buy are often the same, and that it is therefore worth marketing them in similar ways in different countries.

The theory's chief proponent at BSN was Pierre Dupesquier, head of the dairy products division, which markets BSN's Danone brand. He once said in a Financial Times interview that his models were McDonalds and Coca-Cola. But his failure in Japan led to Dupesquier's sudden departure from

BSN in 1984. BSN learnt the hard way that despite the theory of globalisation, the differences between markets matter as much as the similarities - not least in the case of Japan. In particular, it discovered that market research, the time-honoured way of assessing a new market, can provide useful data in one country but can produce misleading conclusions in another.

"I agree with globalisation, but it's very much more difficult to carry out than it sounds," says Robert Daham, BSN's current chief representative in Japan. The irony is that BSN did many things right. It approached the Japanese market very slowly - making its initial studies in 1969. It took great care in choosing a local joint venture partner: Ajinomoto, a diverse sauces and foods company with previous experience of such ventures with foreign food companies. Daham says it would have been suicidal to go it alone in Japan.

However, the crucial mistake was to read the market. BSN assumed that there was enormous potential because yoghurt consumption per head in Japan was only 10 per cent of the figure for France. Japan already had a highly competitive yoghurt industry - but this concen-

Selling French yoghurt in Japan

A hard lesson to swallow

Stefan Wagstyl reports on BSN's persistence in a confusing market

trated largely on making yoghurt drinks - not foods. Solid, Western-style yoghurts accounted for just 25 per cent of the market. So BSN thought it could carve out new markets by introducing new types of yoghurt - especially desserts and fruit-flavoured petit suisse cheeses.

For six months it flew in supplies from France for a painstaking market survey. The results were "amazing", opinion polls showed Japanese customers were delighted with Danone yoghurts. BSN drew up forecasts of sales growth ranging from a low of 20-30 per cent a year to over 100 per cent. The venture was forecast to make profits in three-and-a-half years.

The dream went sour within 12 months. Daham admits that sales were running at only a fifth of projections. For the following two years BSN continued to hope that

things would go right - despite increasingly insistent complaints from Ajinomoto that the projections were out of touch with reality. Things came to a head in 1984. "There was a big conflict," says Daham. Dupesquier quit.

According to Daham, there were three reasons behind the failure. The first was that the initial market surveys were misinterpreted. Following the theory of global marketing, the questions posed to Japanese consumers were the same as those asked in other countries. The answers were then assessed by the same, European-designed, criteria.

But, says Daham, this ignored the fact that the Japanese are much more polite than Europeans - even in opinion polls. "They'll say they like a product, even if they think it's bulky. But they won't buy it again." A simplistic faith in the potential of globalisation

accounted for the mistake, says Daham. "The attitude was that the research was right and the market was wrong." The survey error was to believe that there was a vast Western-style yoghurt market waiting to be discovered in Japan.

In fact, says Daham, it turned out that Japanese consumers are much less discriminating about different kinds of Western-style snacks than are Europeans. In Europe and the United States, says Daham, consumers buy different snacks for different reasons - so yoghurts, for example, which have an image of being fresh and healthy, are never confused with biscuits, which are thought of as fattening.

In Japan these segments are inter-mixed, says Daham. When it comes to Western foods, Japanese consumers do not have well-established preferences, but they are inundated with advertisements

urging them to buy them. So Japanese shoppers side with what they thought from yoghurt to other foods.

Not surprisingly they switched easily from traditional Japanese drink yoghurts to Danone's desserts and back again. As a result, Danone found that its yoghurts sold well whenever they were heavily promoted - but sales slipped as soon as the backing disappeared. "What we had was not a new market but a temporary shift in market segments."

So instead of staking into virgin markets, BSN found itself slugging it out in well-trodden territory with the three leading Japanese yoghurt makers - Meiji Milk, Yakult and Morinaga Milk. "We miscalculated. We brought in a food alongside their beverages without realising that they were in the same market."

Today Ajinomoto-Danone is having to follow a policy of gradual growth. The hope of



Opinion polls showed Danone yoghurts were greeted with "delight", but the French underestimated Japanese ability to be polite

scoring big hits with a narrow selection of products was abandoned in 1984 - instead the joint venture produces a full range of yoghurts, including the Japanese favourite, drinking yoghurt.

Since 1983, sales have grown steadily from ¥4bn to ¥7bn, giving Ajinomoto-Danone a market share of about 18 per cent - well behind the three largest Japanese rivals but increasing slowly. Daham still believes his once limited goals were realistic. He says Ajinomoto always thought it would be five or 10 years before the venture made money.



PETER GUMMER (left) is trying to do in the public relations business what the Saatchi brothers have achieved in advertising: namely, to become one of the world's leading practitioners of the subtle art of media persuasion.

Gummer's Shandwick organisation, a publicly-quoted public relations consultancy capitalised at more than £70m, has emerged in the late 1980s (from its beginnings in the mid-1970s) as the world's leading independent PR grouping through a series of acquisitions which culminated recently in the purchase of Japan's biggest PR company, International Public Relations (IPR), for £10m.

IPR was Gummer's 25th acquisition since Shandwick was brought to market in 1984, first on the USM and subsequently with a full market listing. Since then Shandwick has overtaken all other UK public relations consultancies in terms of operating revenue, emerging at the head of the latest league table of consultancies published by the trade journal PR Week.

Shandwick, moreover, is riding on the crest of booming demand for PR services - up by an estimated 45 per cent last year (according to PR Week) with the combined operating revenue of

Public relations

Why Shandwick has its eye on 1992

David Churchill reports on the British group's acquisitive strategy

UK consultancies at £170m. Yet everything in the PR garden is not rosy. Some companies appear to be increasingly uneasy with the service they receive from their consultancies, subsequently engaging in a sort of "musical chairs" in the search for a better deal.

At the same time, a few PR consultancies are showing a marked weakness of management skills which suggests that effective media relations are not enough to run a successful company.

Last year, for example, one of the UK's top ten PR consultancies - Communications Strategy - went into receivership with debts of over £2m. Broad Street Associates, one of the leading financial PR consultancies, recently reported a poor trading performance and a management reshuffle in the wake of the Octo-

ber crash. Shandwick itself is not immune to problems. Its aggressive moves into the much larger US public relations market (worth about \$600m a year) leaves it exposed to the fluctuating dollar exchange rate. "But our Japanese and German acquisitions have considerably lessened this exposure for us," says Gummer.

Yet Shandwick remains very much a City favourite. Lorna Tiltman, marketing services analyst with stockbrokers Shepherds and Chase, says she is "very bullish" about Shandwick at the moment.

"That IPR should have chosen Shandwick, rather than any one of several other potential suitors, is a real triumph for the group's highly focused strategy in public relations," she says. Concentrating solely on public relations is what Gummer

believes marks the difference between Shandwick and other groups (for example, Saatchi & Saatchi) in the bid for global communications supremacy.

"They (Saatchi) want to be a worldwide grouping selling not only advertising services but a range of others, including management consultancy, marketing services such as PR and sales promotion, and other activities including financial services," believes Gummer.

"Our strategy is quite different; we want to be the world's biggest and best public relations group and not let ourselves get caught up in areas which we do not know well and cannot be leaders in." It is this "mission statement", as Gummer likes to describe it, that has attracted City support and success which have been his own right for advertising

point in a contested takeover in our sort of business," he says. Gummer is the first to admit that his true strength lies not so much in being a PR man as in his ability to put together business deals.

What has helped Shandwick's progress was Gummer's management strategy. Again, Gummer unashamedly borrowed the idea from Saatchi.

Shandwick (like Saatchi & Saatchi) has a small holding company board with two executive and two non-executive directors. This is the strategic level of the company; the operating level is split into three divisional boards spanning the UK and Europe; North America; and the Pacific Rim countries.

In addition, the company also has an international advisory Board - comprising chief executives of the operating divisions - to bring together a global view of PR activity within the group.

Gummer is sensitive on this issue and has the facts and figures which he claims show that a walk-out by key staff with their accounts (as has often happened in the advertising world) would have only a minimal impact.

Shandwick, he says, has 4,500 clients worldwide giving an average fee of only £12,000 per client. In the UK it has some 600 clients - including household names such as United Biscuits and Nestlé (which recently succeeded in taking over Rowntree) - with an average fee income of £20,000. No client worldwide accounts for more than 0.5 per cent of total billings.

But perhaps Shandwick's biggest weakness has, until recently, lain not so much in losing a few clients worldwide as in its glaring lack of presence in continental Europe. With 1988 only just round the corner, Gummer has been able to offer most clients better PR coverage in North America and Hong Kong than in Paris, Milan, or Munich.

Yet in true acquisitive style, Gummer recently made his 27th acquisition since going public with the takeover of Communications, a West German public relations group based in Bonn, for £1.8m. Further moves into continental Europe cannot be far off.

TECHNOLOGY

Paul Abrahams on why computers are finding favour with architects despite lingering doubts about their validity

Creating buildings on a 3-D screen

COMPUTER AIDED architecture has come of age. In both the US and Britain, architects are beginning to adopt computer systems to help them design buildings.

"The increasing use of computers is significant for two reasons," says John Hare, the architect responsible for computers at Arup Associates, the London-based multi-disciplinary design firm.

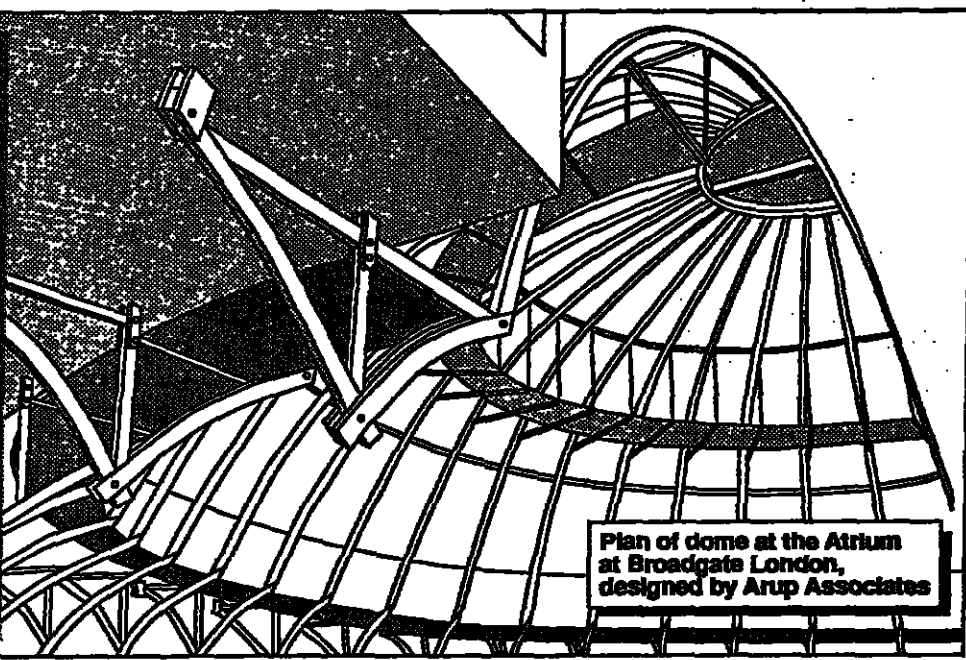
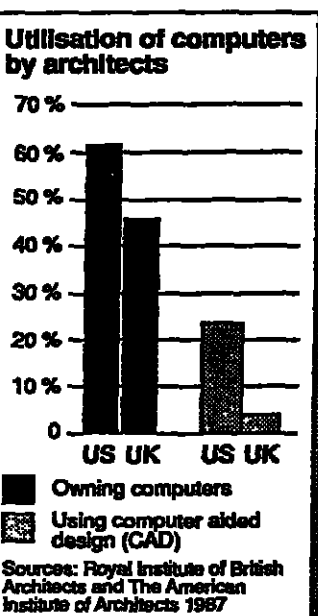
"Firstly because architects should now be able to produce work more quickly and therefore cheaply. Projects can be designed in half to a quarter of previous times.

"And secondly because the customer can see what buildings will look like at an earlier stage of design. He can even interact with the architect himself," he explains.

However, until recently, architects in the UK have been unwilling to adopt computer technology. Phillip Keevil, managing director of CAD Services, the Northampton-based computer-aided design (CAD) dealer for Autodesk, the most popular system in use in Britain, says that the market in the US is three times as large as in the UK.

Keevil argues that American architects have been much more receptive than their British counterparts. While the Americans are now looking at upgrading their systems, some architects in the UK are still questioning whether CAD is necessary.

In the US too there has been some reluctance. A recent survey by the American Institute of Architects (AIA) suggested that the two main reasons for US architects' reticence concerning computers were the financial cost of installing systems and the extensive training necessary to use them.



Howell explains that installing the computer should also have important productivity benefits for his firm. He estimates that the cost of installing the computer was about the same as employing an architect for a year.

"If the three architects in the practice produce a third as much as before, it will have paid for itself in a year. And besides, you don't have to pay computers National Insurance contributions," he says.

Arup Associates, the London-based multi-disciplinary design firm which has about 90 professionals, has also invested in computer systems to increase productivity.

"We were having to turn away work and had the choice of expanding the company or working faster," says John Hare, who is in charge of computers at Arup. "Increasing in size was simply not an option. Working faster was - and the computers offered that possibility." Arup has now invested in

about 30 workstations, providing a ratio of one for every three architects or engineers. Hare explains that on a large steel framework design, like the Broadgate atrium in the City of London, which Arup has recently completed, typically 10 draughtsmen would be used. On a similar project for Victoria Station now in progress, there are two.

A further advantage of the computer systems pointed out by Hare is the flexibility they offer. He explains that fast track building which is constructed almost as it is designed would be virtually impossible to complete on time without computers.

The networked system of computers allows architects and engineers to work on projects simultaneously. Each level, representing for example the standard plan and designs for the superstructure, electrical system, plumbing and so on, can be used at the same time. But each change can be immediately reproduced on the other screens.

This process used to be achieved by photocopying an original plan and then tracing over it. Any errors had to be removed by scratching the surface of the tracing paper with a razor blade. Eventually, when the paper could take no more, the plan had to be re-drawn. Neil McLeod, the UK technical marketing manager at Inter-

graph, the Alabama-based computer company, explains that the flexibility of the system allows late decisions to be sent on disk or by modem to engineers or builders on site. In addition, any decisions made on site can be sent back, so that the main office can study any implications.

Besides the speed at which clients can see their buildings being designed, the most obvious effect of computers is their output. Explains Barrie Evans, technical editor at the UK-based Architect's Journal: "The potential of computer graphics is the ability to give an early impression of what a building might look like long before it is built."

"With three-dimensional imaging the client should now be able to get a fair idea of how the building will appear. Normally you need to be trained to read plans and visualise space, but the increasing realism of the pictures should overcome this," he says.

Neil McLeod, at Intergraph, believes that an important advantage of computer systems is the prestige provided by the machines and the high quality of output from them. Images can be delivered on a pen-plotter, laser printer, thermal device or with high quality electrostatic plotter. Information can also be downloaded to create slides for presentations. The computers have a number

of other advantages. On the more sophisticated systems, a database will keep track of the components in the building which can then be sent to the builders. However, not all architects are enthusiastic about the introduction of computers.

"In my experience, firms have been overdone by manufacturers in both hardware and software," says James E. Franklin, a fellow member of the American Institute of Architects.

Franklin is also concerned about the effect of computers on the design of buildings. He says that some buildings, especially those by Frank Gehry, look wonderful on screen but are garish in full size.

However, others are not so sure that designs will suffer from computer assistance. "The design process is becoming more dynamic with computers than with pencil on paper," says Oliver Witte, contributing editor at Architecture Magazine in the US. "The solution to a client's problem is not in the computer any more than it is in the graphite of a pencil. But I suspect that buildings designed on computer can be a better combination of aesthetics and function. The computer allows the architect to consider more options and create simulations rather than just imagining it in the mind's eye," says Witte.

THE BOOM in British property sales over recent years has been a headache for local authorities. They face a growing backlog of paperwork for land charge searches.

"These are the checks made every time a house is bought to find out whether there are any local restrictions on the property or possible developments such as a new motorway which will affect its value. The rush of single people trying to buy property before the tax relief changes in August has compounded the problem.

However, two local authorities are computerising their records to speed up the service. Wigan Metropolitan Borough Council processes over 12,000 land charge searches a year, and Portsmouth City Council is expecting to handle 14,000 during 1988.

Both councils are hoping that by the end of the year the computerised searches will reduce the time taken to do an inquiry to around five days, whereas it can take anything up to three months in other areas around the country.

Wigan has already got the search time down to a maximum of eight days, from 20 days earlier this year. Wigan's Systems Land Charge Manager Mrs Maureen O'Connell says: "I would say within two years we should get it down to about two days; in one day and out the next."

The two councils are pilot users of a system developed by Central Land Charges (CLC), a wholly owned subsidiary of Civil Services, which is itself a subsidiary of the Chartered Institute of Public Finance and Accountancy, the public sector accountancy body. CLC has been working with computer manufacturer Digital Equipment Company (DEC) and Bristol-based computer consultants MVM to produce the system.

The implementation of the Portsmouth and Wigan installations is the realisation of a government committee recommendation taken in 1985 that local authorities should speed up their land searches by introducing computers. Most of the 400 local authorities around the country still keep all the information they need for a land search in paper files.

One factor hampering the more general introduction of computer systems for land searches has been the cash squeeze on local authorities. Most of the 400 local authorities around the country still keep all the information they need for a land search in paper files.

CLC has overcome that problem by financing the equipment costs for the installations itself. The local authorities commit themselves to a ten-year contract to use the system. CLC reckons the cost of installing the hardware and software

House buying will become quicker

Computers are reducing the time taken for land searches, reports Della Bradshaw

will average out at £250,000 for each authority, most of which will be spent on getting the appropriate information onto the computer system. CLC has been backed by National Westminster Bank to an initial time of 10m for the project.

For each search the two councils now charge an extra £15, which goes directly to CLC and DEC. From the beginning of August Wigan Council, for example, will be charging £37 for a full computerised search.

The first stage of the project for the two councils has been to ensure that all the information needed for a full search can be typed in through a computer terminal. Three different departments have to be consulted during the search: planning, engineering and environmental health. Each, therefore, needs its own terminal. Once the system is complete, the form is printed and posted back to the inquiring solicitor.

That stage of the project went live in Wigan in May and in Portsmouth at the beginning of this month. Wigan put all its property information on the computer, but Portsmouth put just one district, Southsea, on the information base. It accounts for about one third of all the land search inquiries made in the Portsmouth area.

Wigan Council is also also planning to eventually combine all the information from its three departments so that the forms can be completed through a single computer terminal. Although solicitors now submit

the request for a land search on a standard paper form - a "con 29" as it is called - three Portsmouth firms will be submitting the inquiry forms electronically, starting later this month. To do this the solicitors need a personal computer and modem, to link into the ordinary telephone network. From the telephone network the information goes through into a commercial value added network, and then into the authority's computer.

Solicitors can send such an inquiry for no more than the cost of a search. The information can also be sent back electronically, although a duplicate paper copy will always be sent through the post.

The network linking the solicitors into the Portsmouth computer is part of a service offered by DEC. DEC launched its value added network for data traffic in April this year, and is planning to launch further services for the legal and financial markets.

CLC and DEC hope that eventually all local authorities in Britain will use their service. This would mean a solicitor in London being able to tap in an inquiry about a property in Glasgow, for example, and receiving an answer within two days. So far, about a quarter of local authorities have shown an interest in the CLC package.

As the network of local authorities develops, CLC and DEC are planning to make the service increasingly more sophisticated. One possible service for the future would be to put maps of the water, sewer and road systems onto the local authority computers in digitised form, in order to help the engineering departments when they are clearing a search.

Although computer manufacturer DEC is heavily involved in the project, the company claims there is no need for the hardware used by the local authorities to be that of a specific manufacturer. Portsmouth City Council, for example, is mainly dependent on IBM computer systems, while Wigan's main computer is from Honeywell.

Solicitors wanting to input searches electronically can also use a range of personal computers. "An Amstrad, an IBM personal computer - most things will do," according to DEC's Legal Services Marketing Manager for the value added network, Chris Parsons.

If CLC and DEC's plans go ahead, some of the frustrating delays experienced in buying a house will be a thing of the past. So too will those specialised companies which at present make a living doing searches for normal wait involved, so far, with local authority searches.

J.P. 10/15/88

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Damp squib for lawyers

THE MARRE Committee report has been eagerly and fearfully awaited by the British legal profession in almost equal proportions. Eagerly, because lawyers have wanted a firm conclusion to the old bickering between the two branches of the profession. Fearfully, because both solicitors and barristers have been worried that they would each get less than they felt they deserved and that one side would somehow win a battle over the other. It has been seen as a private fight with the interests of the consumer amounting to little more than a stick to beat one another with. In the event, the profession and the public have ended up with a lacklustre report.

The committee has shied away from some of the central issues affecting the future of the profession. Instead, it has concentrated on the questions of direct access by the public to barristers, solicitors' rights of audience in the Crown Court and the eligibility of solicitors for appointment as High Court judges. There was a widespread fear at the Bar that there would be a recommendation favouring general direct access. The committee has favoured a more limited right confined to the professions, such as accountants. This is a sensible and long overdue reform which can only benefit both barristers and business.

Modest extension

Again, although there will be much grumbling by the Bar, the modest extension of solicitors' rights of audience for all Crown Court cases was inevitable. Indeed, in the long run, such a change may make little difference to the profession, since solicitors will often consider it cheaper to instruct counsel in such matters rather than attend court themselves. Everything will depend on how effectively barristers now demonstrate their claimed superiority as advocates. If there is seen to be little to choose between them and their solicitor counterparts, then there will be fusion of the two professions, and rightly so. The public cannot be expected to fund a dual system in the absence of compelling practical reasons for retaining it. Likewise, the eligibility of

Restrictive practices

So much for the good news. But there will be widespread disappointment that the committee has not adopted a bolder and more forthright line on the perceived restrictive practices of the profession. A high level of expectation has ridden on the back of the Marre Committee's work which may well have outstripped the original intentions. The committee has shelved the question of multi-disciplinary legal practices and opposes any change in the present prohibition of partnerships between barristers. It airily concludes that both branches of the profession should investigate ways to reduce the barriers to transfer from one side of the profession to the other. There is much chatter about education and modern teaching methods. None of this is enough. This report was expected to be controversial. It was hoped that there would be imaginative and far-reaching proposals which could act as the engine for radical reform. Since the 1973 Benson Royal Commission on legal services, it has been generally accepted that future change in the law will be brought about by the lawyers and the public expected it. The Marre Committee has done no more than copy open the door to fusion and then try to shut it again. Such a lack of courage is to be deplored.

The future of Hong Kong

THE BRITISH House of Commons tomorrow debates Hong Kong. This is probably its last chance to make plain to the British and Hong Kong governments its concern for the future of the people of Hong Kong before the balance of power swings to the Chinese in the run up to the reversion of Chinese sovereignty in 1997.

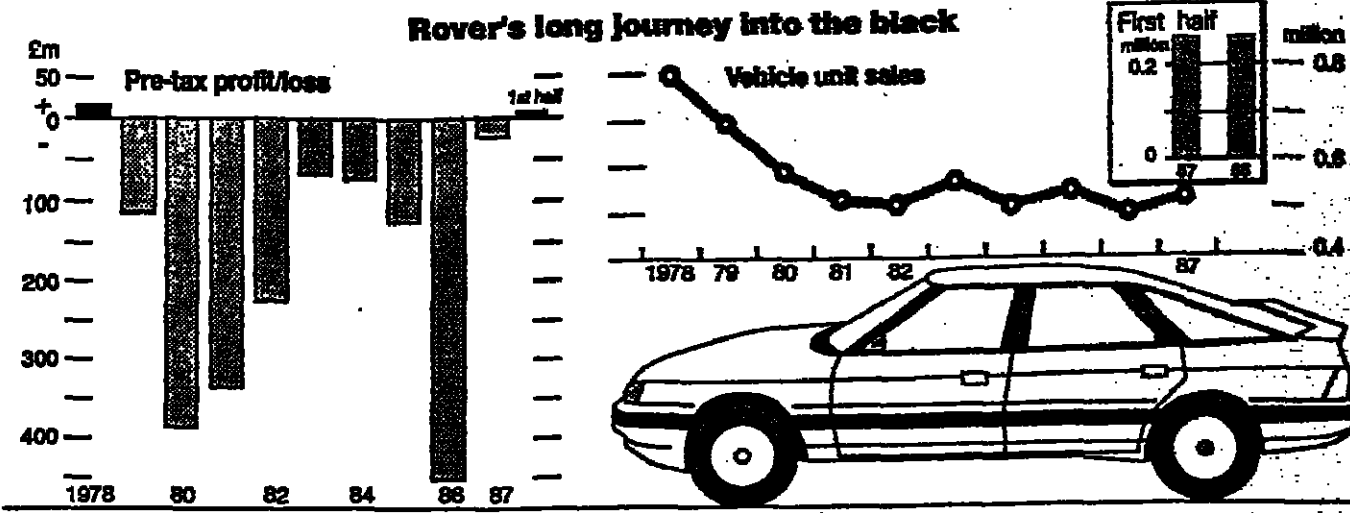
Under the 1984 Sino-British Joint Declaration, the British colony will be reintegrated into China as the Hong Kong Special Administrative Region, supposedly endowed with a special status ensuring the rights and freedoms of its people for at least 50 years. Public consultation on a draft of the proposed basic law covering Hong Kong after 1997 ends in September. The final version will then be drafted and promulgated by the Chinese National People's Congress, after which China will be able to argue logically that everything must be consistent with the basic law.

The Joint Declaration was perforce vague and ambiguous, leaving much detail to be negotiated later. The Chinese proved exceptionally obstinate and the British, fearful of souring relations with Peking, appeared rather feeble. It is regrettable, for example, that a more determined effort was not made to persuade the Chinese of the virtues of the British desire to start introducing direct elections into the colony's political system from this year.

Nationality issues

It is equally unfortunate, with hindsight, that the British Government took such a mean-spirited approach to nationality. The result is that holders of British passports will be declared Chinese citizens involuntarily, because citizens of the British National (Overseas) passport holders last only one generation, many children will be saddled with a different nationality from their parents. Additionally, Britain has decided that the normal immigration laws will apply and no special exemptions will be allowed for Hong Kong, removing the security of an open door if the worst came to the worst. Even at this late stage it would be worth trying to bring more humanity and common sense to these issues which, more than anything else, are thought to be causing the accelerating "brain

William Dawkins and Kevin Done on the startling twist in Rover saga



The suitor hesitates

EUROPEAN Commission officials were briefly confident yesterday that all parties would be satisfied by the Brussels announcement on the future of Rover, apparently clearing the way for the state-owned car company to be taken over by British Aerospace. Instead, the fraught three-month negotiation between Brussels and London promises to be a cliff-hanger right to the end. BAE has raised new objections to the terms under which the Commission was planning to allow the takeover.

Until the last-minute hitch, the Commission thought it was confirming a deal agreed between BAE and the Government under which Lord Young, the Trade and Industry Secretary, could wash his hands of this troublesome last vestige of public ownership of the British car industry - and do so at a cost to the taxpayer some £250m less than the original arrangement made in March.

But no sooner had a full meeting of the Commission ratified the deal, than BAE asked for more time to consider it. Initial indications from London were that the aircraft company was unhappy to bind itself, as demanded by the Commission, to carrying out the far-reaching restructuring plans prepared by Mr Graham Day, Rover's chairman and chief executive. It is understood that the plans involve radical capacity cuts in which Rover's Cowley plant would be an obvious main element; they will cost £1.5bn in investment and some costs between now and the end of 1992. It is also possible that a hitch in the complex tax concessions included in the deal may have provoked the setback.

A senior Commission official said yesterday that Brussels had made a binding accord with the UK Government over the conditions of the sale and that any further problems were a matter for the British authorities to sort out with BAE. Failing an accord between Lord Young and Professor Roland Smith, the BAE chairman, the takeover could collapse, leaving the way open for Rover to be swallowed by a foreign car group such as Volkswagen or Ford.

Yesterday's developments provide a revealing illustration of the fireworks in store as the Brussels authorities act on their determination to take an increas-

ingly tough line against state aid in the run-up to the deadline for the creation of a single European market by 1992. They also offer revealing clues to the criteria the Commission will use in applying its tough approach to the car industry. The next case due for a ruling, probably by the end of the year, is the Brussels inquiry into what it believes may prove to be the artificially low price which Fiat paid in 1986 for Alfa Romeo, the Italian state-owned car maker.

Yesterday's Rover deal came after eight compromises on all sides. Its starting point is a £331m reduction in the £800m capital injection into Rover which the UK Government proposed when it agreed terms with BAE in March; yesterday's compromise cuts the capital injection to £469m. The Commission is allowing the Government to grant up to £78m of regional aid for new investment in Rover plants in Longbridge, Solihull and Llanelli - a concession introduced at the Brussels authorities' own insistence.

The regional spending, if fully granted, would bring the total Rover aid allowed up to £577m, a £238m cut from the original plan. However, the deal also includes important tax concessions: Rover can write off £500m of past trading losses against the car company's future earnings, which could reduce its tax bill by up to £70m. This concession was included in Lord Young's original agreement with BAE, contrary to earlier indications the revised deal does not allow BAE to write off Rover's losses against its own profits.

BAE can, however, transfer to its own accounts up to £500m of tax write-offs for potential capital losses incurred by the car maker and unused Rover capital allowances. In the original agreement, these were to be restricted to Rover, and would not be available to its new parent. The real extent to which BAE can actually make use of this concession to cut its tax bill is unclear. Mr Peter Sutherland, the EC's competition commissioner and architect of the compromise, estimates that the deal could be worth £17m to £25m. Add those to the loss carry-forwards, and there is a potential - even if very theoretical - tax sweetener of up to £86m in the deal.

From the Commission's side, the underlying aim of the financial juggling was to leave Rover with roughly the same relative debt burden as other European car-makers, £160m as compared with the £350m net asset value in its 1987 balance sheet.

To arrive at the £160m figure, Brussels also knocked anything that looked like working capital aid out of the original £800m package. The Commission estimated that the British plan included £31m of working capital, made up of £18m to finance stocks of finished cars on their way to the showrooms, and £7m to cover a provision for cars sold under long-term guarantees in the US, the costs of a strike at the beginning of this year, and increases in debt during the first half of 1988. Rover and its new owners must now finance that £31m themselves.

While the Rover talks were never in danger of breaking down, Lord Young's six meetings with Mr Sutherland were extremely tense. "At times, they both felt bemused at how to take things further," says one observer. "The negotiations have nearly reached an impasse until Mrs Thatcher pleaded with Mr Jacques Delors, the Commission's president, for a fast decision when they met at last month's Toronto and Hannover summits."

When Lord Young and Mr Sutherland patched up a deal in principle at a private meeting in Brussels on July 5, the British minister was left with the task of returning home to cajole Professor Smith into accepting it. That is proving the hardest part of the process. EC officials understood until yesterday afternoon that Professor Smith had given the go-ahead on Monday. But now they are waiting for the result of the day fight going on in London.

To what degree BAE has been privy to the details of Lord Young's negotiations with Brussels is not clear, although the company's terse and cryptic statement yesterday, saying it was only aware of the Commission's proposals "in outline," suggests it was not.

What is clear is that the Rover deal, under the far more onerous conditions insisted on by Brussels, has suddenly lost much of its savour. Professor Smith's last-minute bout of stage fright, will make it difficult for him to persuade already sceptical shareholders, investors and onlookers that the Rover takeover is still the "deal of the decade," full of short-term financial gains and long-term industrial synergies.

While the deal has been under negotiation other important factors have been changing favourably for BAE, however, perhaps reducing the attractions of purchasing Rover. Earlier this year BAE was being forced to announce a £200m provision to meet expected trading losses on a considerable time, Rover was a considerable time, Rover was a considerable time, Rover was a considerable time.

City analysts argued at the time that with the civil division unlikely to be profitable for a considerable time, Rover was attractive because it diversified risk, and promised an early recovery. Since then BAE's prospects have brightened considerably. The sterling/dollar rate has shifted to the extent that hedging can be effected at much more favourable terms than assumed in striking the provision, and BAE has announced a stream of important civil aircraft orders.

Kensington's records

Whatever the result of the Kensington by-election today, it is bound to go into the record books. It is the first of the new Parliament since the longest period without a by-election in modern British history. It may also be a record of a kind if a government that has been in power for nine years retains a fairly marginal seat early in its third term.

For purposes of comparison, the Attlee Government of 1945-50 never lost a single by-election; nor did the second Attlee administration of 1951-55. It was only in the late 1960s that by-elections took on a wider significance when the Conservatives lost Tooting and the Liberals.

After that, by-elections became a political barometer. They were a test not only of how a government was perceived to be doing, but of when it could risk going to the country for a general election.

Nothing like that applies in Kensington. The nearest comparison may be with the first by-election of Margaret Thatcher's second administration when the Tories came close to losing Penrith and The Border to the Alliance. But that may have been because the electorate was reacting against the sudden elevation of the sitting member, Willie Whitelaw, to the Lords.

In Kensington the Government cannot be blamed for the by-election. Sir Brandon Rhys Williams, the MP for 20 years, simply died.

Fortress France

Only French nationals have been invited to this evening's Bastille Day reception by the British Ambassador in London, Viscount Luc de la Barre de Nanteuil. Apparently there are just too many of them to leave room for anyone else, although the Embassy admits that the French colony has not recently got much bigger and some surprising French names have been left out.

Last year the Ambassador gave a separate reception for *les Angliches*, but, according to an embassy spokesman, "that was a bit logorrhoeic... and this year with the bad weather we feared it would be even worse. We would have put up a marquee, but we didn't want to."

Presumably next year, the bicentenary of the original Quatorze Juillet, a special effort will have to be made.

Howe's double loss

Sir Geoffrey Howe, the Foreign Secretary, is about to lose two of his most trusted and cleverest assistants. His principal private secretary, Anthony Galsworthy,

OBSERVER

Parkinson on EMS
 Cecil Parkinson, the Energy Secretary who may be the next Chancellor of the Exchequer, is a total Thatcherite when it comes to full British membership of the European Monetary System.

Fortress France
 Only French nationals have been invited to this evening's Bastille Day reception by the British Ambassador in London, Viscount Luc de la Barre de Nanteuil. Apparently there are just too many of them to leave room for anyone else, although the Embassy admits that the French colony has not recently got much bigger and some surprising French names have been left out.

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Saleroom honour

Officers may no longer lock themselves in a room with a pistol if they mess up a campaign, and cabinet ministers rarely quit if their officials make a hash of things. But in the salerooms old world customs still rule.

Two years ago Jack Frances, head of Sotheby's Islamic art department, resigned immediately after a pet project, an auction organised in Dubai at enormous expense to save Middle Eastern collectors the trouble of flying to London, proved a spectacular failure. Now Joachim Pissarro is leaving as head of Impressionists at Phillips in the wake of a disastrous auction of Impressionist pictures earlier this month.

Pissarro, great grandson of the artist, was brought in to Phillips in 1985 with the task of mounting a challenge to the dominance of Sotheby's and Christie's in the most lucrative sector of the market. Pissarro offered his first major collection, 17 pictures belonging to Dudley Wright, an American living in Switzerland two weeks ago. Despite an energetic publicity campaign the sale flopped, only six of the works finding buyers.

It is hard to blame Pissarro. The big two have this market sewn up: both sellers and buyers like the re-assurance which comes from a Sotheby's or Christie's evening auction. Phillips does not yet have the same kudos.

WRITING BOOKS about war that are still in progress is, obviously, a risky business. Much as their human frailties must inspire them to pray for a speedy end to the Iran-Iraq war, Shabnam Chubbi and Charles Tripp would be superhuman if they had not occasionally in the last few months caught themselves praying that the war should not end just yet - not until their book was safely in print.

The risk, unhappily for the wretched Iranians and Iraqis, was never very great and the book stands up well in the light of the latest events.

The authors have chosen their title carefully, concentrating on the two belligerents themselves. Their method is to write alternate chapters, each concentrating on a different aspect of the war as it affects one of the two countries, but without arranging them in precisely analogous years. This is to avoid "attempting to impose a false or strained symmetry," for they rightly stress that "while in the popular view these states are often viewed as morally equivalent, with little to choose between them, they are, in fact, very different."

Shabnam Chubbi is an Iranian who writes about his own country with greater detachment, and about its regime with greater empathy, than one usually expects of a political exile. As the author of the chapters on Iran, he concludes at the end of last year that "an Iranian military victory now looked more improbable than at earlier times," since "Iraq's will had not been broken and it appeared less likely to collapse" - a conclusion only strengthened by recent Iraqi victories. This led him to suggest that "although the war was not closer to a settlement, the outlines of an eventual peace were dimly discernible" in that "if Iran could not win the war or gain a peace consistent with its domestic needs, perhaps it could just let the war wind down."

He summarises the views of two schools of thought, one believing that Khomeini's "inevitable demise" (but when?) will accelerate the "mellowing" of Iran's revolution, and that his successors will be willing to end the war "by letting it die down tacitly rather than formally"; the other (with which Chubbi implicitly associates himself) seeing survival by power has become symbolically identified with the survival of Iran as a state.

Even so, Tripp argues that this has accentuated the fundamental "discontinuity" between the actual basis of power, essentially personal and tribal, and the nationalist ideology, based on a common language and/or a territorial state, which is used to legitimise the power. Thus the war may have weakened the regime in the long run.

Clearly at the moment the war is going Iraq's way. Iran is now in difficulties economically as well as militarily. But its regime has so far shown a remarkable capacity to ignore economic problems in its determination to continue the war. In a war of exhaustion, Iran retains the crude but selling advantage that there is an awful lot more of it to exhaust. Dillip Hiro, in his useful recent paperback on Islamic Fundamentalism, points out that in 1985 Iran's war expenditure, although higher than Iraq's in absolute terms, represented only 6.6 per cent of gross domestic product, whereas Iraq's was 57.1 per cent. Chubbi reminds us of Adam Smith's dictum that "there is a good deal of ruin in a nation." But more, perhaps, in some nations than in others.

Paladin, 24.95

THURSDAY
BOOK REVIEW
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Peter Montagnon reports on efforts to dispel fears for external trade relations

Looming shadow of fortress Europe

FOR non-Europeans one of the most worrying aspects of the European Community's plan to create a unified internal market by 1992 has long been its impact on external trade policy.

The EC has come under pressure to spell out the reasons why the internal market will not lead to the creation of a fortress Europe in which the internal barriers fall, only to be replaced by more impenetrable walls around the outside.

This week in London, Mr Willy de Clercq, EC Commissioner responsible for external trade, gave a first detailed glimpse of the concepts that are now being developed to guide trade policy after 1992.

In essence, he told an audience of businessmen, diplomats and journalists that the idea was not to create a fortress, but to use the dynamism behind the internal market as a negotiating lever to promote the laudable goal of worldwide trade liberalisation. The key concept, he said, was "what I call overall reciprocity."

Despite the force of this message, the EC is in fact still a long way from formally laying down the form that this policy will take. The Commission has been known to be wracked by divisions and member governments are a long way from any agreement on detail, as is shown by the controversy over the reciprocity rules contained in the draft new EC banking directive.

But if Mr de Clercq's approach is to be taken at face value, it is not one that will provide much comfort to Europe's trading partners, however reassuring and beguiling the language in which it is couched.

There are three main strands to the emerging concept of EC trade policy after 1992 as he expounded it this week in London. First, he insisted repeatedly that the single market would not lead the EC into actions that conflicted with its international obligations under the General Agreement on Tariffs and Trade (GATT).

Second, he stressed that the economic advantages of opening up the European market should not be extended unilaterally to third country trading partners, from whom reciprocity would be demanded in return.

And third, there would be a small hard core of areas such as motor vehicles, imports from certain East European and developing countries, and textiles where import restraint would have to continue. This would have to be handled on a Community-wide



Assurances by EC Commissioner Willy de Clercq (right) this week that the single market will not mean a closed market are likely to be greeted with scepticism outside Europe



basis, instead of at national level as it has until now, because after 1992 there would be no national barriers to trade within the EC and individual trade restrictions would therefore be impossible to apply.

At one point Mr de Clercq was asked why the EC was so adamant in insisting on sectoral reciprocity, as for example, in the field of financial services, when it had complained bitterly about such clauses in the US trade bill most of which had eventually been watered down or removed.

He replied that the EC was planning a wide-ranging liberalisation in the banking area which would leave its market much more open than that of the US where banks were still constrained by interstate banking restrictions. That made the concept of reciprocal concessions a fair one.

"We shall be ready and willing to negotiate reciprocal concessions with third countries, preferably in a multilateral context but also bilaterally. We want to open our borders, but on the basis of a mutual balance of advantages in the GATT," he said.

In effect, he was placing trading partners on notice that the EC did intend to seek trade concessions from them in exchange for access to the European internal market. What these trading partners are still uncertain of, however, is quite what his con-

cept of reciprocity is supposed to mean in practice.

The fear is that the EC, under pressure from protectionist-minded industries and governments, will use it as a weapon to make unreasonable demands that go beyond the spirit if not the letter of the GATT, to which Mr de Clercq said the EC would stick, but which is also notoriously open to differing interpretation.

Mr de Clercq was also studiously vague about the kind of reciprocity the EC would demand. "In many cases, we will have to pursue a symmetry not so much in the legal equivalence of conditions of access to markets, but rather an equivalence in their economic effects." He reminded his listeners that there are as yet no internationally agreed rules on the treatment of trade in services. Separately, however, the EC has told its GATT partners that its decision to open up its internal market should be regarded as a credit in the Uruguay Round for which equivalent favours must be granted in return.

This week, he also dropped a minor bombshell by saying that foreign banking subsidiaries already established in the Community would not be entitled to benefit from the EC-wide market until access of all EC institutions to the parent bank's home market was assured.

Meanwhile he said that measures implementing continuing

Community import restraint would only "probably" be discussed with trading partners.

The EC had not yet decided what to do about Japanese cars where a wide range of import restraints currently exists at a national level, but he said that any decision would have to take into account the fact that the EC car exports to Japan amount to only one tenth of Japanese car sales to Europe.

For a start he said he would like to see a longer term agreement with Japan on Community-wide imports of cars covering the period up to 1992 instead of a series of agreements renewed annually as at present. Some officials in Brussels are even airing the idea of a worldwide local content requirement on imported cars that would catch potential imports of Japanese vehicles manufactured in the US in any new quota system.

Mr de Clercq said a key Community objective was "to ensure that the great adventure in liberalisation which will be embarked on until 1992 will reverberate around the world."

It is not yet clear that his emphasis on reciprocity will win the day when the great Brussels debate on trade policy finally concludes. If it does, however, the repercussions may not be quite as complimentary as he hopes.

UK in a muddle over single market, Page 10

Falling sales force Bild to change its focus

By David Marsh, recently in Hamburg

BILD, the Federal Republic of Germany's most raucous and biggest-selling newspaper, serves both as a mirror and as a disturbing lens for West German society.

To move with the times and rally fading circulation, it is trying to change focus by putting more emphasis on youth, the environment - and accuracy.

It is not abandoning its lurid sensationalism, but wants to base it on facts rather than half-truths. And it may also tone down its traditional invective against East Germany.

According to Mr Werner Radl, the new editor, "Bild needs a vitalising injection." Its circulation has fallen to about 4.7m from roughly 5m last year, and the paper is getting worried that it has lost many older readers.

Mr Radl, aged 37, who took over earlier this summer, says he wants to bring in "a thematic, linguistic and graphic renewal." Ecology has to be related more to ordinary people. He says that the paper will be running stories on what sort of food and wash-up powder he buys and how shoppers should use baskets rather than plastic bags: "The environment begins in the kitchen."

The paper has already run a month-long campaign to collect money for seals dying on the North German coast as a result of sea pollution. Readers are being asked to put up money for anti-pollution research and to "adopt" seals at DM1,000 (\$643) each.

Mr Radl, who dresses casually in jeans and a turquoise shirt, comes from southern Germany. His arrival amounts to a minor revolution at the right-wing Springer press group of which Bild is the flagship. He took over the editor's seat from a man 30 years older. Responsibility is shared between him and the editorial director, Mr Claus Jacob, a longtime Springer editor.

One area for a potential new look concerns East Germany. The new editor believes that Bild's institutional shareholders, the late Mr Axel Springer, all the newspapers in the Springer empire place ironic quotation marks around the initials "DDR" whenever referring to the German Democratic Republic.

Mr Radl says he believes this is "rattle from the cold war." Although the new editor denies any outright bias, he says the paper has a "credibility gap." He pledges more careful checking in future. "It is better to have one which looks wrong the next day," he says, "than to have one which looks right the next day."

The major focus of Bild's story on Tuesday was the news that Mr Franz Beckenbauer, the former German soccer player who now manages the national team, has left his long-time live-in girlfriend and retreated to a south Tyrol holiday hide-out with a secretary from the German Football Association.

Is anyone really interested in this? Speaking like a social scientist, Mr Radl replies defensively that Beckenbauer "is on the fringes between a relative and an absolute personality." This was born out by "market research."

The paper had received word of the story a few days previously. But it held back until it had established firmly that Mr Beckenbauer's former girlfriend had left him. Mr Radl claims slightly sanctimoniously that Bild would not print stories of mere romantic "adventures" as this would represent "an intrusion into the private sphere" of the personalities involved.

Mr Radl concedes that a lot of spy-glass German news has to come from the likes of "Rambro" or "John Collins" because "the kind of home grown material... The British royal family is like a dream - it's Dallas only it's true."

Germany has neither royalty nor a proper film industry nor really rich people, he complains. And the wealthiest Germans do not show their riches off much. "We lack the chic chic set you have in America."

Mr Radl has been given a five-year contract. He says it will take time to show that the "red tinker" Bild has changed course. What would he like to do afterwards? He says his ambition is to become a foreign correspondent in the US. But not in boring old Washington - he wants to follow the glitz in Santa Monica, California.

THE LEX COLUMN

A knot in Rover's tow rope

The real puzzle in the Rover debacle is what British Aerospace is so concerned about. The new financial package may be so changed as to be scarcely recognisable, but the company has seen the gist of the proposals last week, and still believed it had a deal as late as yesterday morning.

Press briefings were arranged, Rover's profits were released with a flourish, BAE's shares were suspended, and then a deep, embarrassed silence.

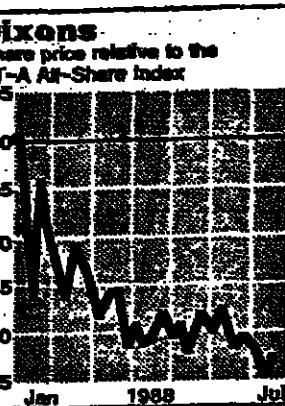
It is not even clear that tax losses are at the root of the problem. BAE still cannot group Rover's losses from trading, but it can take in past capital allowances and future losses on disposal. In any case, yesterday's interim figures show that even within Rover, tax losses are starting to be worth something.

Assuming no interest charges after the debt write-off, Rover's taxable profit for the six months would have come out at £29m.

It is suggested that BAE objects to the Commission having six-monthly reports on the progress of Rover's corporate plan; but that would only make sense if the plan contained implicit subsidies which the Commission had contrived to block. One is tempted to wonder whether BAE's institutional shareholders, who have presumably been reading their newspapers, have been expressing a less relaxed view of the revised proposals.

The pressing problem for the market now is figuring which way to jump when BAE makes up its mind. The original cash terms having sent the shares sharply higher, the reaction to rumours of a reduction was then complicated by news of the Small deal. But even those who believe that BAE would be well rid of Rover on those terms have to reflect on the fact that the company has got itself into it. Its recently improved trading prospects have much to do with Government efforts on its behalf, whether on Turbomeca or the Airbus. Walking away from Rover would land the Government with deeply embarrassing alternatives, and BAE could expect no favours in future.

There is nothing like a calculated admission of guilt to get the market on side, especially if one can show that the descent into error has been a salutary experience. Dixons was probably right not to spend too much time pleading circumstances beyond



Dixons Share price relative to the FT-100 All-Share Index

£60p would be mean, but not out rationally so. The defense will doubtless argue that 14 times 1988 earnings is pathetic compared to 23 for Rowntree, and point to the consistent 20 per cent earnings growth produced by RHM over the last five years. The aggressor will surely have fun contrasting a bag of flour with a box of Asda Eighty, and can always dwell on the underlying lack of growth in the business itself. The decisive argument, for less faithful shareholders, may be the prospect of the £1-odd fall in the share price if Bank were to escape.

The real question now is whether another bidder will emerge. Having Bank takes some doing; a rival would not only have to find more than £15m and take on over £200m of Rank's borrowing, but also prepare for a goodwill write-off of £15m or so. However, if Goodman, which is about 100 per cent geared already, can make the sums work, then another bidder which overlapped with RHM in its business - in a way which Goodman does not - should be able to do the sums at a slightly better price. A cash bid could probably pay for itself at up to £5 a share; the snag is that the most likely bidders, ABF and Allied Lyons, have so much overlap that they might not be allowed to move even if they wanted to.

its control in explaining yesterday's dismal results; the October crash was obviously a major blow, but the underlying weakness of the business came in for plenty of criticism.

The absurdity of allowing the group's own two retailers, Dixons and Currys, to compete with each other on price has now been dealt with; and Dixons' optimism for the current year seems to be based on prospects for margin improvement rather than on the sort of unrealistic demand expectations which got the company into trouble in the first place. Prices seem to have stopped sliding, and the stores are seeing more customers; but the next trick is to hit the market, the satellite dish, will be at least a year in coming, with little to excite the consumer before then.

With the shares on a 10 to 15 per cent discount to the stores sector, now may be the time to give Dixons the benefit of the doubt. But it is worth remembering that the stock's underperformance is not just a post-crash phenomenon. The shares have been losing value against the market more or less steadily since the middle of 1986; for this to be reversed, evidence will be needed that the lessons of complacency have truly been learnt this time.

RHM The news that Goodman Fielder is considering an offer for Rank's Hovis McDougall at something near the present price probably means the game is up for RHM. Goodman may not win at what seems a lowish price, but the size of its stake and the presence of greedy arbs on the shareholders' register after months of bid speculation will make it hard for RHM to defend itself against either Goodman or a rival bidder. An offer at yesterday's price of

Union Discount If the intention of the Government in its recent vacillations on interest and exchange rate policy was to confuse the market, Union Discount's interim announcement seems to show it succeeding. The company should have made a lot of money when base rates fell to 7.5 per cent earlier this year; but having seen no justification for lower rates, it got its gilt book the wrong way round. When rates then rose again it was stuck, leaving its profits for the first half well down.

Any company thinking about how nice it would be to be a discount house, and considering an application to the Bank of England, might draw a lesson from this. Union often talks of lower profits at the half year, but this time the customary adjective "satisfactory" appears nowhere on the statement. Indeed, the only enthusiasm shown is in its efforts to diversify away from its traditional businesses altogether.

Azerbaijan rebuffs enclave's secession call

By Quentin Peel in Moscow

ANGER and confusion yesterday greeted the attempted rebellion against the Soviet authorities by the isolated rural region of Nagorno-Karabakh, whose Armenian inhabitants are demanding the right to dictate their own place in the Soviet system.

The decision by 101 elected representatives of the regional soviet or local council to declare their secession from the Soviet republic of Azerbaijan and their future adherence to the Soviet republic of Armenia brought an instant repudiation from the presidium of the Supreme Soviet of Azerbaijan, the top constitutional authority in the republic. There was a deafening silence from Moscow.

Meanwhile in Yerevan, the capital of Armenia where nationalist demonstrators have been waging

a sympathy strike in support of the mountain enclave, there were reports suggesting the strike was spreading again and that Communist party organisations were not in control.

For 24 hours the official media put a news blackout on the region, but a general strike in support of the demand to switch to Armenian rule.

Instead the deputies voted for secession, apparently despairing of a response from Moscow or Baku, the Azerbaijan capital.

Although there is obvious sympathy for the Armenian case in the longer term, Moscow cannot afford to allow unilateral changes in boundaries and jurisdiction, for fear of opening up a host of nationalist grievances.

In Yerevan, the newspaper, Sozialisticheskaya Industriya reported that only police intervention prevented thousands of demonstrators closing down more factories on Tuesday.

"Most disturbing is the fact that the party committees do not fully understand the situation. They can neither rally the collectives to work nor rebuff the organisers of the strikes."

The same situation of the party losing control has prevailed in Nagorno-Karabakh for weeks, according to the official press.

A lengthy report in Izvestia, the Government newspaper, blamed the party's powerlessness on its former local leader, since sacked both from his job and from the party itself.

The Reagan Administration this week offered to pay compensation to the families of the 290 passengers killed in the shot down Iranian airliner.

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Bush to attend UN debate on Iran Airbus

By Lionel Barber in Washington and Andrew Gowers in London

MR GEORGE BUSH, US Vice President, will attend today's scheduled opening of the UN Security Council debate on the Iranian Airbus disaster, underscoring concern in Washington about the damage the incident has done to America's international standing.

Mr Bush will defend the US shooting of the Iranian airliner, but he is also expected to urge renewed efforts to reach a ceasefire between Iran and Iraq in the 8-year-old Gulf war.

Mr Michael Armacost, Under Secretary of State for Political Affairs, suggested in a Worldnet satellite news conference that

recent events, including Iran's efforts to break out of its international isolation and its series of military setbacks, may provide an opportunity to revive detailed ceasefire talks based on Security Council resolution 686. This was passed a year ago and called for an immediate ceasefire and withdrawal to international borders.

In a series of relatively conciliatory statements, he said that attempts to agree on sanctions against Iran to enforce resolution 686 were "not going anywhere."

The council should thus see whether "a little more energy and thrust" could be injected into talks between Mr Javier Perez de

Cuellar, UN Secretary-General, and the belligerents on implementing the resolution.

Talks on an implementation plan drawn up by Mr Perez de Cuellar founded in April when Iran refused sign a statement implying acceptance of resolution 686. But Mr Armacost suggested that the recent ejection of Iranian forces from much of the Iraqi territory they had captured in the last three years could remove one obstacle to securing compliance.

Some Middle East experts believe that both Iran and Iraq have been quietly using intermediaries in recent weeks to explore ways of building on the present

stalemate in the conflict.

The decision to send Mr Bush to the UN is unusual as US Vice Presidents do not normally attend such gatherings. But Mr George Shultz, US Secretary of State, is absent on a Far East tour and the debate is a useful opportunity for Mr Bush, a former US ambassador to the UN and the likely Republican presidential candidate, to stress his foreign policy experience.

The Reagan Administration this week offered to pay compensation to the families of the 290 passengers killed in the shot down Iranian airliner.

WORLD WEATHER

Algeria	20	22	24	26	28	30	32	34	36	38	40	42	44	46	48	50	52	54	56	58	60	62	64	66	68	70	72	74	76	78	80	82	84	86	88	90	92	94	96	98	100
Algeria	20	22	24	26	28	30	32	34	36	38	40	42	44	46	48	50	52	54	56	58	60	62	64	66	68	70	72	74	76	78	80	82	84	86	88	90	92	94	96	98	100
Algeria	20	22	24	26	28	30	32	34	36	38	40	42	44	46	48	50	52	54	56	58	60	62	64	66	68	70	72	74	76	78	80	82	84	86	88	90	92	94	96	98	100
Algeria	20	22	24	26	28	30	32	34	36	38	40	42	44	46	48	50	52	54	56	58	60	62	64	66	68	70	72	74	76	78	80	82	84	86	88	90	92	94	96	98	100
Algeria	20	22	24	26	28	30	32	34	36	38	40	42	44	46	48	50	52	54	56	58	60	62	64	66	68	70	72	74	76	78	80	82	84	86	88	90	92	94	96	98	100
Algeria	20	22	24	26	28	30	32	34	36	38	40	42	44	46	48	50	52	54	56	58	60	62	64	66	68	70	72	74	76	78	80	82	84	86	88	90	92	94	96	98	100
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INTERNATIONAL APPOINTMENTS

President chosen for Air Products and Chemicals

THE BOARD of Air Products and Chemicals, US-based industrial gases and chemicals group, has elected Mr Frank J. Ryan president and chief operating officer from the start of this month. These titles have been held by Mr Dexter F. Baker, 61, who took over additional roles of chairman and chief executive on December 1, 1986, from Mr Edward Donley on his retirement from these positions at the age of 65.

Mr Donley, who has remained a board member and chairman of the executive committee, joined the company in 1943 when its employees numbered only about a dozen. The post-war years have brought dynamic and consistent growth, with group revenues reaching \$2.13bn in the year to end-September, 1987. Mr Baker has served 35 years with the company, and Mr Ryan 31 years.

Dr J. Robert Lovett succeeds Mr Ryan as group vice president, chemicals, and Mr Harold A. Wagner moves from the post of vice president, business divisions, chemicals group, to assume the former position of Dr Lovett of president, Air Products Europe. Mr Wagner has spent 25 years with the company, while Dr Lovett joined in 1976.

Mr Ryan and Mr Alexander P. Dyer, executive vice president, gases and equipment, have been elected to the board of directors. Mr Baker said: "Throughout his career, Frank Ryan has demonstrated the executive skills

vital in building new businesses, particularly in developing the people and organisations necessary to start up and operate them. His appointment and those involving Bob Lovett and Harold (Har) Wagner will strengthen our exceptional management team in ways best suited to meet the ambitious objectives of our corporate growth plan."

In 1986, Mr Ryan became assistant general manager for the group's US industrial gases business after holding various posts in the sector since 1957.

He switched to the chemicals side in 1968 and was elected a vice president in 1971 and head of the industrial chemicals division. In 1978, he became group vice president, chemicals, over all the chemicals business worldwide.

AT LEADING Australian bank Westpac Banking, Sir James Foots, the chairman, announced that Mr Keith W. Hallock has joined the board of UK subsidiary Mase Westpac, and Westpac's London advisory board.

Sir James said he is delighted that Mr Hallock, who recently took up residence in the UK, had accepted the invitation to join the London board. He added: "Mr Hallock's wide experience in business and finance will be a valuable addition to the existing expertise of the board."

Mr Hallock is chairman of Peko Oil, deputy chairman of Boral, Australia's premier build-

ing products group, and a director of North Broken Hill. He was formerly chairman of Barling Brothers Hallockston and Partners, and also of Peko-Walsend, and was a member of the 1979-81 committee of inquiry into the Australian financial system.

FOLLOWING the \$1.8bn cash leveraged buyout of the Duracell group of companies by Duracell Holdings Corporation, an affiliate of the US Kohlberg Kravis Roberts, from Kraft, the big Midwest food processing group, Mr Peter Schatz, president and chief operating officer of Duracell Europe, has been made a director of Duracell Holdings. The buyout was completed on June 24.

Duracell is the world's leading manufacturer of alkaline batteries for the consumer. Group annual sales have reached \$1.1bn and net profits last year came to \$54m. It is No. 2 in the \$2bn US battery market behind Eveready.

Kohlberg Kravis, a large Wall Street investment house, is a specialist in the management leveraged buyout business.

Other Duracell directors include Mr C. Robert Kidder, group president, and Mr Charles Perrin, president and chief operating officer of North America and International Development Markets of Duracell. Four principals from Kohlberg Kravis on the Duracell board are Messrs Henry Kravis, Tom Hudson, George Roberts and Kevin Boussquet.

Chairman of Dutch Banks' committee

A NEW chairman has been appointed for the Consultative Committee of the Banks in the Netherlands from July 1.



He is Mr E.J. Nelissen, chairman of the board of managing directors of Amsterdam-Rotterdam (Amro) Bank. He succeeds Mr Herman H.P. Wijffels, chairman of the executive board of Rabobank, the large co-operative bank and the second-largest Dutch bank in terms of assets, ahead of No. 3 ranking Amro.

Mr Wijffels has become vice chairman of the Consultative Committee. Mr Nelissen remains chairman of the Netherlands Bankers' Association.

Advertising agency JWT appoints two vice-chairmen

THE NEW YORK-based J. Walter Thompson advertising concern, acquired a year ago by, and the largest operating unit of, the British WPP fast-expanding marketing services group, announced that Mr William C. Thompson Jr and Mr Peter A. Schweitzer are assuming new worldwide management and operating responsibilities at JWT.

They have been promoted to vice chairman, client operations, and vice chairman agency operations, respectively, both from a previous title of executive vice president at the \$3.4bn JWT worldwide advertising agency.

Mr Burt Manning, JWT chairman and chief executive, said: "The two essential functions of an advertising agency are managing the accounts and managing the agency. Conventionally, we would have one chief operating officer responsible for both jobs, but in an agency the size of JWT, it makes more sense to have two. By dividing some operating responsibilities and sharing others, Bill Thompson and Peter Schweitzer will have time to spend on client issues, which after all, is the business of advertising."

Mr Thompson, 49, joined JWT in 1985, but between 1983 and 1987 worked for McCann-Erickson as executive vice president and director of multinational accounts. In a similar capacity, he has since served at JWT. Mr

Thompson commented: "JWT is about to embark on what we believe will be one of the most productive and successful chapters in its 124-year history."

"Our clients, such as Unilever, Kodak, Warner-Lambert and Kellogg, expect the best advertising in the business and we intend to continue creating just that."

Mr Schweitzer, 48 and with 13 years at JWT, last served as JWT executive vice president and general manager of JWT Detroit, including being worldwide director of the Ford account. He will co-ordinate his new duties from Detroit, as well as maintaining his Ford relationship.

BP CANADA, the oil and gas and minerals group over 50 per cent owned by British Petroleum, is to have a new president and chief executive from September 1.

He is Mr David A. Claydon, born in the south of England in 1936, who has also been appointed a director of the Canadian concern and will reside in Calgary. He succeeds Mr M.A. Kirby, who has decided to retire from the company on August 31 and will return to the UK.

Mr Claydon has been chief executive of BP Gas International since December, 1985, and he is also currently a director of BP Exploration. He has held numerous positions in the British Petroleum group since joining in 1967.

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Candidates, aged 35-40, must have already achieved a position of line accounting responsibility and be able to demonstrate a track record of achievement in their career to date, which is most likely to include experience in a capital based, service orientated industry. They must be strongly commercial in outlook and possess excellent negotiation, interpersonal and man management skills, in addition to above average technical ability.

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Applicants, aged 35 to 50, Chartered Accountants, must have had at least seven years experience in a senior international financial appointment, having a distinct ability to communicate and liaise effectively with all levels of international management. A commitment to a maximum of 30% travel in W. Europe is required and a language ability would be an asset.

In addition to salary, benefits will include a bonus related to profits and personal input, car as well as other normal benefits.

Candidates interested should write enclosing a full CV including salary history and quoting reference MCS/7232 to: Michael R Andrews Executive Selection Division
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You should be a graduate, Chartered Accountant in your late 20's, quick witted, with good management skills, enthusiasm and drive. More important than specific previous experience is a demonstration of achievement and career progression to date.

Applicants should write enclosing comprehensive CV and daytime telephone number, quoting Ref: 248 to Barry Ollier, BA, ACA, Whitehead Rice, 295 Regent Street, London W1R 8JH. Tel: 01-437 8736.

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You will be a qualified accountant, aged 28-40 and should be able to demonstrate a proven ability at a Management level. In addition you should possess strong interpersonal skills, business acumen and a willingness to 'roll your sleeves up' when necessary in order to make a significant contribution to the Company's continued success. Full relocation assistance is available for the right candidate.

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This is an opportunity for a Chartered Accountant with several years audit management experience to make a career move from the profession into a major commercial/industrial group.

The client is a substantial high technology organisation with a turnover in excess of £300 million achieved through a number of substantial manufacturing operations located largely in southern England.

The Head of Audit will be responsible for ensuring the effectiveness of controls across the entire business by ensuring that appropriate control procedures are in place and are implemented. Applicants will therefore need well developed investigative skills, sound judgement and a flair for systems. The all round ability and ambition to move to a line accounting position in approximately 2 years is an important requirement.

Age guideline 28-32. Base location West London.
Please reply in confidence, quoting ref. L369 to:

**Brian H. Mason
Mason & Nurse Associates**
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

**Mason
& Nurse**
Selection & Search

A Career in Corporate Finance

Do you believe all
you are told?

£26,000 + benefits

The accurate evaluation of corporate data, the interpretation and application of various statutory requirements, linked with commercial flair to advise senior corporate clients on strategy and timing represent just a selection of the skills required for a successful career in Corporate Finance.

Add to these diplomacy, sensitivity to the structure and implications of major transactions coupled with the ability and determination to work under considerable pressure and you will understand why this area represents a stimulating and rewarding career challenge.

We have been asked by a number of the UK's leading merchant banks and brokers to assist in the initial briefing and selection of suitable applicants. If you are a graduate and qualified either as an accountant or lawyer, then Corporate Finance could be an ideal career option.

To arrange the first stage, phone Roger Tiple MA or write to him enclosing full career details. He will be pleased to offer impartial advice in the strictest confidence, prior to submission of application to these noted financial institutions.

the fleet partnership

Financial Recruitment Consultants, 37/41 Bedford Row, London WC1R 4JH. 01-831 1101 (24 hours)

A BET PLANT SERVICES COMPANY

HAT Contracting Services

Business Systems Manager

Leeds

to £25k + bonus + car

HAT Contracting Services are specialist subcontractors providing a range of services including industrial painting, sheetpiling, insulation, fireproofing and asbestos removal to the oil, petrochemical, power and marine industries. Budgeted 1988/89 turnover is £50 million, and the Company is profitable, acquisitive and poised for future growth.

The Business Systems Manager will report direct to the M.D. and will be responsible for developing computer-based management information systems throughout the Company.

This will involve:

- Identifying areas which will benefit from computer-based systems (e.g. estimating, contract planning, plant/material control), working with directors to carry out feasibility studies, and taking subsequent responsibility for hardware/software selection, and systems implementation.

- An initial priority will be to implement financial information systems across 14 UK sites by April 1989.

Longer term prospects within HAT and BET in either information systems or accounting roles are excellent.

Applicants will ideally be qualified accountants, with substantial experience of computer-based management information systems. Experience of a multi-site operation, either in the building/construction or contracting industries would be useful.

To apply, write to Caroline Dunk at the address below, with a brief career history including details of current earnings quoting reference FT/191.

**Deloitte
Haskins + Sells**

Management Consultancy Division

Cloth Hall Court, Infirmary Street, Leeds, West Yorkshire LS1 2HT

Designer Clothing Group

Financial Controllers

Düsseldorf

£40K +

Our Client, a leading international fashion company with operations and interests throughout Europe, the US and the Far East, is currently seeking two outward-going young financial controllers for their rapidly expanding operations in West Germany. Reporting to the European Chief Financial Officer, the successful candidates will be responsible for the overall financial control, EDP and treasury functions for one of the Group's design, manufacturing and marketing operations in Düsseldorf.

The candidate, ideally a qualified chartered accountant, should have at least 2 years'

experience with an international FMCP Group. Aged 28-40, you should demonstrate an active and creative mind along with excellent communication skills (a knowledge of German or Hindi would be a distinct advantage) in order to operate in this environment.

For the successful candidate excellent opportunities exist for advancement. If interested please contact Warwick Holland on 01-831 0431, or write, enclosing full CV to Michael Page International,

39-41 Parker Street,
London WC2B 5LH.

MP
Michael Page International
Specialists in Finance Recruitment
London Amsterdam Brussels New York Paris Sydney

ASTUTE AMBITIOUS ACCOUNTANTS

At a time when many oil companies were scraping the barrel for their cash reserves, Atlantic Richfield Company was planning for future acquisitions. Today, we are one of the strongest energy companies and ARCO British Limited is driving forward with exciting expansion plans.

The calibre of our people is the key to our success. We work in small and highly talented teams, applying "best practices", eager to innovate, and assertively commercial.

The Accountants who will help fuel our growth must be the best. We are looking for astute, ambitious professionally qualified people in Performance Reporting, Financial Reporting, Financial Analysis, Joint Venture Accounting and Audit. Immediate opportunities exist at a variety of experience levels.

Our team structure and emphasis on individual responsibility will give you more scope to operate and broader responsibilities than usual. The work will be

challenging, the environment stimulating, and the prospects exceptional, with potential career progression on an international scale. We are looking for highly motivated individuals with at least 2 years' post qualification experience in a "blue chip" environment. Oil industry experience would be an advantage.

Salaries are negotiable up to £25,000 plus a valuable benefits package including non-contributory pension, free health care and life assurance schemes. Generous assistance with relocation will be provided where appropriate.

If you can provide the skills that are the bedrock for our expanding business, send your C.V. to Grace MacArthur, Employee Relations Advisor, ARCO British Limited, ARCO House, 48 Grosvenor Street, London W1X 0AN, or telephone for an application form on 01-409 2466 ext 3889.

ARCO 

ATLANTIC RICHFIELD COMPANY ATLANTIC RICHFIELD COMPANY ATLANTIC RICHFIELD COMPANY ATLANTIC RICHFIELD COMPANY

Dataserv International, Inc is a multi-faceted computer services company specialising in the lease, sale, purchase, maintenance and parts supply of computer systems; particularly IBM and Digital. Part of BellSouth Corporation with 1987 revenues of \$12.3 billion, Dataserv is also established as a leading provider of specialised point-of-sale and banking-related products.

Dynamic plans for the company's continued growth in the UK and Europe create the opportunity for the recruitment of a Senior Lease Accountant and Financial Accountant to work from its European Headquarters in Windsor Town Centre.

SENIOR LEASE ACCOUNTANT to £22,000 + Car + Benefits

Reporting to the UK Lease Accounting Manager you will be responsible for the collection of information, classification, accounting and reconciliation of leases within the UK leasing operations. You will need to liaise extensively with senior management, sales personnel and external auditors.

This high level accounting position requires a self-motivated and qualified individual able to work effectively under pressure and to stringent deadlines.

FINANCIAL ACCOUNTANT to £20,000 + Car + Benefits

A finalist or recently qualified accountant is required to further enhance the operational accounting function. Reporting to the UK Chief Accountant your responsibilities will include the accounting for intercompany transactions, fixed assets and depreciation and assisting in the preparation of monthly financial reports. This position also involves the further development of management information systems and the supervision of two accounting staff.

Both positions offer genuine career opportunities into line management.

For further details and information, contact Andrew Fowler or Clive Pugh on the number below or send a full C.V. no later than 25th July to:-

Management Personnel, 51 High Street, Eton, Berkshire SL4 6BL.
Telephone 0753 854256 - 24 hours.

 **Management Personnel**
LONDON · GUILDFORD · ST ALBANS · WINDSOR
NEWBURY · BRISTOL · CAMBRIDGE

Handwritten note: 10/11/88

These two senior positions with Ireland's foremost financial services organisation arise as a result of a strategic re-organisation of the financial function within the Bank of Ireland Group.

Head of Group Financial Planning and Analysis

Financial planning and analysis are seen as critical functions in the development of all Group activities in Ireland, Britain, the United States, Europe and the Far East.

The Head of Group Financial Planning and Analysis will report to the General Manager - Group Financial Control. Principal responsibilities will include:

- providing a dynamic and value added financial focus to the evaluation of Group performance
- leading the annual budgeting and forecasting processes within the Group
- evaluating major capital expenditure and acquisitions
- supporting strategic and financial reviews.

The successful applicant, probably aged between 35 and 45, will have demonstrated a high level of financial skill and a progressive track record of achievement. The ability to quickly gain a thorough understanding of the Group's activities and to establish effective working relationships is essential.

Desirable personal attributes include intellectual agility, well developed and proven management skills and a desire and willingness to take initiatives.

Prospects for further advancement are excellent and the remuneration packages will not be a limiting factor. Applicants should write, enclosing a curriculum vitae and explaining how they meet the position specification, to:

Mr. Paul Hartnett
General Manager - Personnel
Bank of Ireland Group
Head Office
Lower Baggot Street
Dublin 2.

Head of Group Financial Reporting

The Head of Group Financial Reporting will co-ordinate all reporting inputs from the Group's diversified operating units in Ireland, Britain, the United States, Europe and the Far East. Consequently, experience of complex multinational financial reporting will be a definite asset.

The function will report to the General Manager - Group Financial Control. Principal responsibilities will include:

- providing the Chief Executive and Group Management with timely, accurate and consistent financial information
- supervising the smooth running of the financial reporting function throughout the Group
- ensuring the timely and accurate preparation of stockholder and regulatory reports.

The successful applicant, probably aged between 30 and 40, will have a track record of leadership and achievement and will be able to demonstrate exceptional organisational ability and strong management and communications skills. The ability to quickly establish effective working relationships with financial officers throughout the Group is essential.



Bank of Ireland

FINANCE MANAGER PROPERTY

City

c. £33,000 + Car + Benefits



EXECUTIVE SELECTION DIVISION

This diversified ambitious Group, employs around 10,000 people, produces and supplies many of the world's basic needs and has some impressive plans for the future. The property division is a successful unit within this major British plc, and is involved in both commercial and residential property investment and development. The continued success of the division has created the need for this new post.

The main task of this position is to report to the main Board on the results and operations, to ensure that financial control is maintained, and assist in the commercial development and planning of individual businesses.

There will also be involvement working closely with the responsible directors in targeting and evaluating potential acquisitions of a corporate or transactional nature and actively seeing initiatives through to fruition.

Suitable candidates will be qualified accountants and relevant property experience is essential. This experience may have been gained in a practice environment or through a commercial company. Aged to 35 and possessing all the personal qualities that are pertinent to this high profile position.

To discuss this position in further detail, contact Harsa Savjani on 01-629 4463, alternatively write to her at the address below, enclosing a comprehensive current career history. Please quote Ref H5141.

HARRISON WILLIS

FINANCIAL RECRUITMENT CONSULTANTS

Cardinal House, 39-40 Albemarle St., London W1X 3FD. Tel: 01-629 4463.

EUROPEAN TAX ADVISER US MULTINATIONAL

£26-30,000 + CAR

N. SURREY



With European sales of over \$450 million and products used by customers in virtually every major industry, our client has proved itself to be a powerful international force in the manufacture and supply of equipment, products and related technology.

As part of a major expansion plan in Europe the group has identified a need for a deputy to the European Tax Manager. The role will entail responsibility for tax planning, compliance and reporting requirements throughout the European group of companies.

To reflect the company's dynamic and forward looking approach, applicants should be self motivated, commercially minded and relish the opportunity to be innovative and constructive. They will ideally be Chartered Accountants, aged under 35, with post qualification tax experience in the profession or in industry.

The rapidly developing company offers genuine career prospects either in the tax function or other senior financial posts.

For further details please ring Annie Maxey or Karen Filleul on 01-499 0729 (evenings 01-870 8891/878 6935) or send your c.v. to the address below.

HARRISON WILLIS

FINANCIAL RECRUITMENT CONSULTANTS

7 Albemarle Street, London W1X 3HF. Telephone: 01-499 0729

Project Accountant

City

Package to £26,000

Our client is a substantial force in general business insurance and a market leader in the motor insurance field. The company has achieved outstanding performance in recent years, with consistent growth in premium income, profitability and shareholders' funds. Continued expansion and progressive planning have led to the need to recruit a high calibre individual to undertake accounting systems development and related project work. The role will encompass the review and enhancement of existing operations and the installation of sophisticated new computer facilities. Reporting to the Financial Controller, this is a key role in the financial management team.

Applicants should be qualified accountants, age parameters 25-32, preferably with experience in the utilisation and development of computerised accounting packages and some knowledge of fourth generation languages. Insurance experience is desirable but not essential, while the seniority of the position demands strong inter-personal skills.

For further information please contact Janet Bullock on 01-831 2000 or write to her at Michael Page Partnership, Financial Services Division, 39-41 Parker Street, London WC2B 5LH.

All enquiries will be dealt with in strictest confidentiality.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Regional Controller

London based with up to 35% travel
c£30,000 + Car + Benefits Package

Our client, a division of a major multinational group is a worldwide market leader in its field. Operational activities are managed through three regions, the largest of which is based in London.

As a key member of a small management team, you will provide support to the Regional Vice-President in the line management operations in eight countries with sales of approximately US\$190 million. The geographical sector covers the UK, Scandinavia, Australia, New Zealand and the Far East and your responsibilities will include:

- ★ Acquisitions appraisal;
- ★ Financial analysis and reporting;
- ★ EDP routines;
- ★ Ad hoc international project work.

The appointed candidate will be a qualified accountant, aged between 30-40. Experience of US reporting in a multinational organisation together with the ability to find solutions to a wide variety of operational problems, both in manufacturing and marketing units, are prerequisites. Whilst accounting expertise is important, it is vital that potential candidates are able to demonstrate commercial acumen and business analysis skills.

Interested individuals are invited to write, giving full career details, to Gerry Davies, Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH, quoting ref. M101. Complete confidentiality is assured. Tel: 01-831 2000.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
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FINANCE MANAGER

NORTHANTS
MID/LATE 20's
£22,000 + CAR
AND EXCEPTIONAL BENEFITS

Volvo Concessionaires is an important and highly successful subsidiary of Lex Service plc, the £1 billion automotive and electronics distribution group.

As a result of promotion, the opportunity has arisen to join a young management team at the company's parts centre at Crick, Northamptonshire. This is an expanding £100 million business which has a high reputation within the company not only because of its profit contribution but also because of the level of service and support which it provides to the dealership network.

As the senior finance person within the business, the Finance Manager's role is to contribute to the decision-making process by refining systems, developing forecasts and analysing results in concert with marketing and operational management.

The job is therefore very wide-ranging and calls for a strong commercial bias and good inter-personal skills. These qualities and a recognised accounting qualification are more important than directly relevant experience. Benefits include a non-contributory pension scheme, private medical insurance, 28 days annual holiday plus relocation if appropriate.

Write or telephone for an application form or send full details (with daytime telephone number and current salary) to our adviser, R. A. Phillips, ACIS, FCII, Phillips & Carpenter, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours). Please quote Ref: 1664/FT.

VOLVO



Finance Manager

North East Scotland

Our client is a £30m turnover, wholly owned subsidiary of a major UK plc whose recent record of growth, both organically and through acquisition, leaves them ideally placed for further expansion. Operating from three sites and with a divisional function in the North East of Scotland they process products for the consumer goods industry.

This expansion necessitates the need to recruit a Finance Manager who, reporting to the Finance Director, will be responsible for all aspects of financial management and administration. Key areas include investment appraisal, financial planning, and the development of computerised management information systems.

to £25,000 + Car + Benefits

Candidates, aged 28-35, will be qualified accountants (CACA, CA, CIMA) of graduate intellect who can demonstrate a high degree of technical competence in addition to the drive and ambition to succeed in a dynamic fast moving environment. Progression prospects within the Group are excellent and relocation facilities are available where appropriate.

Interested applicants should ring Nicholas J. Maher on 041-331 2597, or write to him, enclosing a comprehensive C.V. at Michael Page Partnership, 150 West George Street, Glasgow G2 2HG, quoting reference: SC 0891.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Financial Controllers

£26-30,000 + car
+ benefits

Two Outer
London Locations

As a rapidly expanding electronics group our client has a clearly defined route to a full stock market listing by the early 1990's. Two recent acquisitions have been carefully selected to complement both organic growth and overall group strategy.

Both divisions now require dynamic Financial Controllers to join newly formed management teams briefed to streamline and revitalise operations. Particular emphasis will be placed on developing systems and procedures, tightening financial controls, reducing overheads and increasing returns on working capital.

Sound technical skills are necessary but it is also essential that applicants can combine sharp commercial judgement with the ability and drive to implement change. Additionally candidates must be qualified accountants, preferably graduates, aged 26-40 years and have some experience in a production based organisation.

Career prospects are outstanding and will not be restricted to divisional roles. An excellent benefits package is offered including relocation costs where appropriate.

For further information please telephone or write enclosing full career details to Nick Leather. Complete confidentiality is assured.

the fleet partnership

Financial Recruitment Consultants, 37/41 Bedford Row, London WC1R 4JH. 01-831 1101 (24 hours)

DRAKE INTERNATIONAL FINANCIAL CONTROLLER c.£28K

Rapidly Expanding Services Group

We are a privately owned international employment services group who are expanding aggressively in the UK. We require an experienced financial executive with first rate communication and people handling skills. You will manage our administrative departments and provide the operating divisions with timely financial information and reports and provide the financial drive and direction for the Group.

If you are looking for a career in one of the faster developing sectors of the economy and are a leader of people, then this could be the job for you. The position reports to the Managing Director and offers the usual benefits associated with a position of this seniority including company car.

Please reply in writing to Mr T.J. Milliken,
Managing Director, Drake International Ltd,
223-225 Regent Street, London, W1R 8JA.

Be seen with the right company

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Tessa Taylor
ext 3351
Deirdre Venables
ext 4177
Paul Maraviglia
ext 4676
Elizabeth Rowan
ext 3456
Patrick Williams
ext 3694
Candida Raymond
ext 4627

FINANCIAL EXECUTIVE

Medium Term Finance and Shipping

City

Our clients, Hambros Bank Limited, wish to strengthen further their medium term finance and shipping division. They have a strong reputation in this area and now seek a young executive to join their project team.

The range of clients and type of service is very wide, encompassing marine advisory services and lending, trade financing and project funding, major group financial reconstructions and advice to Government on privatisation matters. The division is small in numbers and operates on a worldwide basis. The post will give exposure to a wide range of complex, interesting projects. It will involve spread sheet analysis work, much problem solving and negotiation, careful drafting of documents

and considerable client contact. Quality accounting and tax input to the studies is essential.

Applicants must be graduate Chartered Accountants with a good academic and professional record. They should have trained with a major firm and should have 1 to 3 years post qualifying experience including that of special investigation or consultancy work. The package includes a high salary and the usual banking benefits. This is a stimulating and exciting opportunity for a real high flyer. Please write in confidence with full career and salary details, quoting reference 3972/5 to John W. Hills.

KPMG

Peat Marwick McLintock



Executive Selection and Search
9 Creed Lane, London EC4V 5BR

FINANCIAL DIRECTORS

In modern Transport Management

£30,000 + Car

It is declared Government policy to bring private enterprise methods into public transport. The agreed plan is to restructure London's bus services into 11 businesses. Privatisation is in prospect after free competition has been introduced in London, as it has already been in the rest of the country.

We are looking for Financial Directors to play a major part in setting up and running these new businesses. Each business will employ 1,000 - 2,000 staff and run a fleet of 300 - 400 buses from up to six garages, with a turnover of around £20m - £30m. The Financial Director will be responsible to the Managing Director for the financial

control and management of the business, providing financial advice on commercial options and developing information systems. There will be opportunities to play a full role in the top management team as a stepping stone to general management.

Applicants should be qualified accountants, probably aged 30 - 45 with a track record of achievement and the determination to introduce successful change.

Please write in confidence with concise career, personal and salary details, quoting Ref: L359 to Heather Male at Egor International Ltd., Metro House, 58 St James's Street, London SW1A 1LD. Tel: 01-629 8070.

LONDON BUSES

London Buses Limited

Finance Director

West Yorkshire

c£24,000 + Bonus + Car

Our client is an autonomous and highly profitable £7 million turnover engineering subsidiary of an acquisitive rapidly expanding UK plc. Their product range has an enviable reputation in the UK, which has resulted in the successful penetration of their market sector. The business is committed to further expansion by product diversification and overseas acquisitions.

Reporting to the Managing Director, responsibility will be for all aspects of the Finance and D.P. functions with initial emphasis on the integration and development of the company's sophisticated financial management information systems. The successful applicant will also be expected to contribute significantly to

strategic business planning and the overall commercial management of the business.

The successful candidate, aged 30+ will be a qualified accountant, with in depth experience of financial management gained in a computerised environment. Applicants must be able to demonstrate strong communication skills and the ability to make an effective contribution to the profitable development of the company.

Comprehensive relocation facilities are available where appropriate. Interested applicants should write to Paul Kinsey, quoting Ref: L8457, at Michael Page Partnership, Leigh House, 28-32 St Paul's Street, Leeds LS1 2PX. Tel: (0532) 450212.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Financial Controller

Bracknell
c£25,000 + bonus + car

One of the world's leading companies providing technical information to all sectors of industry and part of an international group, is seeking to appoint a Financial Controller, to be based at Bracknell.

Reporting directly to the Managing Director, you will have full control over the financial accounting, administration and personnel departments of this well established and highly profitable company.

A close involvement with the informal, but highly professional, management team is essential and will involve you in financial planning, product pricing, budgeting and forecasting.

A qualified accountant with several years experience at a senior level, is sought for this demanding role. Hands on experience and use of a PC with spreadsheet applications, is essential.

In addition to the basic salary the rewards package includes a substantial bonus, a quality car, BUPA and pension scheme.

Please send a full CV quoting current salary and reference MCS/5312 to Barrie Whitaker at Price Waterhouse Executive Selection Management Consultants No. 1 London Bridge London EC3N 9QJ.

Price Waterhouse



July 14 1988

Handwritten note: 10/11/88

Financial controller

Business Start-up
West London, c£32,500 + car



A large and very successful American corporation, who are major international players in the hair care and toiletries field, are just starting up in the UK with the recent launch of its branded products. Well researched and with an impressive advertising campaign planned, the products have already been accepted for sale by a number of major multiple retailers. The American parent sees this new venture as a long term strategic investment, with further developments into other lucrative European markets to follow.

The Managing Director of this new venture requires a Financial Controller to be an active participant of his small management team, collectively responsible for driving the business through its early growth stages and eventually establishing it as a fully fledged subsidiary. You will be required to completely develop the financial function with a strong emphasis on the production of sound management information for controlling and planning the commercial success of the venture, including the monitoring and financial management of third party manufacturing, distributing and selling.

A qualified accountant, probably aged early 30's, you should have a background in a multi-national packaged goods fmrg business, preferably in toiletries. As an individual, you must be creative and positive with an enthusiastic, entrepreneurial personality.

Résumés, with daytime telephone number please, to Chris Haworth, ref CH958.

Coopers & Lybrand Executive Selection

Coopers & Lybrand Executive Selection Limited

Shelley House 3 Noble Street London EC2V 7DQ

HEAD OF ACCOUNTING

Chelsea, London

£20,000

The Institute of Cancer Research is charitably funded primarily through the Cancer Research Campaign and, in collaboration with the Royal Marsden Hospital, represents the largest comprehensive cancer research centre in the United Kingdom. The Institute is a constituent of the British Postgraduate Medical Federation of the University of London. We are not a fund-raising organisation ourselves.

We have an annual budget of £14m. and nearly 500 staff who in the main are actively involved in over 150 research projects. We now wish to appoint a Head of Accounting, who will report to the Deputy Secretary and will be responsible for the development and operation of the Institute's financial system. Specific responsibilities include:-

- the management and motivation, through two first line managers, of a team of 12.
- preparation of annual accounts and liaison with external auditors
- periodic preparation of major research and infrastructure grant applications to secure future funding.
- annual preparation of a three year expenditure plan
- development of our in-house computerised accounting system.

The Finance and Computing team comprises both the financial and management accounting functions and system development for the computing of all administrative functions.

The successful applicant will be a qualified accountant with at least five years experience in finance. S/he will have demonstrated an ability to manage both professionally qualified and other staff, be able to communicate with medical and scientific staff, and to liaise with public sector and charitable bodies.

Applicants are advised that the Administrative Offices and most areas of The Institute are non-smoking. Candidates may telephone the Personnel Department for details about The Institute; a job description, the terms and conditions of employment, and to arrange informal discussions with the Deputy Secretary.

To apply, candidates should forward a full C.V. with the names and addresses of 2 referees to the Personnel Officer, The Institute of Cancer Research, 17A Onslow Gardens, London SW7 3AL.

Chief Operating Manager

London
c £80,000, Plus Exemplary Benefits

This prestigious Lloyds Broker employs over 1,000 staff. Assessment of current and future market opportunities and advanced methods of operations have identified the requirement for this new, high profile, appointment. Reporting directly to the Chairman and the Board, the position will carry the responsibility for the management of all non-broking operations which will include systems, personnel management, administration and fiduciary accounting. The successful candidate will examine and review the current organisation and be responsible for implementing plans to enhance the performance of these areas which represent a major part of the infrastructure. Applicants, preferably but not necessarily from insurance or another financial service sector, should have the most sound record of management achievement and be able to demonstrate leadership abilities of the highest order. A high academic level is necessary, as is integrity and a strong personality which will gain and keep the respect of senior management within and outside the Company and of subordinate staff. Expected age is 40-50 years. An exceptional benefits package is included.

Male or female candidates should submit in confidence a comprehensive C.V. or telephone for a Personal History Form to: J.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 8852, quoting Ref. H14043/FT.

Hoggett Bowers

Executive Search and Selection Consultants
BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD and WINDSOR
A MEMBER OF BLUE ARROW PLC

US INVESTMENT BANK SECURITIES

ACA

Age 29-35

c£55,000 package

This dynamic and aggressive competitor in the International Capital Markets commands a reputation for innovation and response to change. The firm is undergoing rapid expansion in its London based trading activities. An opportunity for a key individual has been identified within the Global Fixed Income & Equity Securities area to complement and develop the existing management team.

The skills required for this demanding role are likely to have been gained within an international securities house, investment bank or broking/fund management group. In addition to a strong academic background, the individual will be both proactive and enterprising, possess excellent management skills, and have the ability to succeed within a challenging and demanding environment.

Primary responsibilities will involve analysing and enhancing management information systems and financial controls within a volatile trading environment. Close liaison with the trading floor, operations and regulatory units will be required in order to ensure timely and accurate management information. In addition this position is responsible for trading activity in four European locations.

The package will consist of a high base salary, substantial bonus and company car. The prospects for career progression are excellent.

Please contact James Hyde by telephone on 01-437 0464 or write enclosing full details to the address below.

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS

Queens House 1 Leicester Place Leicester Square London WC2H 7BP
Telephone: 01-437 0464

Young qualified accountants as

Managers for general practice

South east up to £26K + car



As one of the UK's leading firms of accountants and management consultants, with an established countrywide network of offices, Coopers & Lybrand is expanding.

Today, our practice based in the South East is developing rapidly, providing a comprehensive range of financial and consultancy services to an extensive variety of clients ranging in size from national holding companies to the smaller family owned business.

Currently, if you are a young qualified accountant, our expansion can further your career development by giving you management responsibility with your own clients and staff. Your role will centre on audit management with key objectives to determine quality and job profitability. You will have the opportunity to undertake other work such as investigations and special assignments.

From your experience in this role you will be equipped to develop your career further. Simultaneously, you will enjoy the benefits of a quality of life in an area which is one of the fastest growing in Europe and is currently undergoing unprecedented business expansion. Our benefits package offers a generous relocation allowance.

In fact, there can be few ways in which you won't benefit from a move to Coopers & Lybrand-South East. Our offices located in Reading, Uxbridge, Maidenstone, and Southampton, would very much like to talk to you.

To find out more, please telephone Jane Sadler, Regional Personnel Manager, on 0734 597111 or write to her at the address below.

Coopers & Lybrand

Bridewell House
6 Greyfriars Road, Reading RG1 1JG

FINANCIAL MANAGEMENT

UK RETAIL GROUP

ACA

Age 28-32

to £35k + Car

This major UK retail group continues to develop significant growth potential through a controlled review of commercial activities. With constant assessment of global business opportunities they maintain an impressive and active acquisition profile and strong market position.

As a qualified accountant from a major professional firm, preferably with commercial experience, you will have a mature and confident approach enabling you to communicate effectively with senior management.

Based at their prestigious West End offices, they are currently seeking a key individual to join their Group Finance Team. Responsibilities will include funding and taxation issues in respect of acquisitions, appraisal of operating company performance and the development of forecasting systems.

With proven technical ability you will display the necessary skills to solve complex financial issues. Opportunities for rapid advancement are excellent.

Interested applicants should contact James Hyde by telephone on 01-437 0464 or write enclosing brief details to the address below.

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS

Queens House 1 Leicester Place Leicester Square London WC2H 7BP
Telephone: 01-437 0464

HEAD OF FINANCE AND ADMINISTRATION

A new appointment to take a successful, medium sized legal practice up the league table.

The prime objective is to relieve the partners of many of their management tasks, allowing them more time to earn fees and promote the practice. The partners are also convinced that the desired growth can only be accommodated by firm overall control and analysis of all financial accounting systems, procedures and administration. Immediate objectives include monitoring financial budgets, cash flow forecasts and billing targets and the analysis of time costing and profitability. Longer term plans relate to business development including identifying

aspects of legal practice that warrant expansion and the evaluation of new concepts such as interdisciplinary partnerships.

To be a candidate you should be a qualified ACA with substantial working experience preferably gained in legal practice, or alternatively in another professional or service industry environment.

To apply, please write to: John Sears, Harding Legal Recruitment, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP or telephone him on 01-222 7733.

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- Tessa Taylor ext 3351
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- Paul Maraviglia ext 4676
- Elizabeth Rowan ext 3456
- Patrick Williams ext 3694
- Candida Raymond ext 4627



COMPANY ACCOUNTANT £20-25,000

Our client, Waterstone's, is a rapidly expanding, independent, entrepreneurial bookstore chain. They have an impressive record of innovation, growth and profitability and are acknowledged as one of the fastest growing in their field.

This growth coupled with their anticipated Stock Market listing has created the opportunity for a Company Accountant to assume responsibility for the finance and accounting functions. Reporting to the Financial Controller and supervising 15 staff, you will be responsible for the production of management information and statutory accounts; recommendation and implementation of accounting policies, and the day to day running of the company's accounting activities.

Candidates, aged 26-32, will be qualified (either ACA or CACA), with a minimum 18 months post qualification experience. Above all they will be enthusiastic self starters with the personal and management skills suited to a proactive role in a dynamic environment. A commercial awareness is essential, a literary interest preferable. Career prospects are outstanding.

If you are interested in this challenging role, please contact Ingram Losner, consultant to the Company on 01-439 0058 (daytime), 01-951 4587 (evenings/weekends); or write enclosing brief career details in strictest confidence to LAWSON BAKER, Freepost 31, London W1E 5RB.

LAWSON BAKER
Financial Recruitment Consultants

FINANCE DIRECTOR

Our clients are an expanding company in the specialist publishing field with substantial growth potential.

They require a Finance Director to work closely with the Chief Executive/Principal Shareholder to control day to day financial operations and to take the business to the next stage in its profit building programme.

The Company, based in London close to the City, requires an ambitious Chartered or Certified Accountant - aged between 28-45, to carry out the role which will be detailed and strategic.

A remuneration package designed to mutual satisfaction, will provide very attractive benefits to the successful applicant who makes a demonstrable contribution in practice.

Please send a detailed CV including current remuneration to Bryone Bowen, The Financial Connection, 8/9 Northumberland Street, London WC2N 5DA or telephone 01-839 6170 for an application form.

Executive Selection Consultants

Thames Valley Home Counties North West North East

Michael Page Partnership is the UK's leading financial recruitment consultancy with over 100 specialist consultants operating throughout the UK, Western Europe and Australia. We have maintained a pre-eminent position through innovative advertising and marketing, considerable investment in new business opportunities and most importantly recruiting and retaining high calibre staff.

As a key part of our continued expansion we are planning to appoint a number of Executive Selection Consultants who will take complete responsibility for managing and developing a client portfolio, handling senior level recruitment assignments across a range of market sectors. Our consultants control all aspects of an assignment from initial briefing, through advertising and shortlisting to final appointment. You are likely to be a qualified accountant, aged late 20's to mid 30's, who is attracted by the variety, immediacy and mental stimulation of consultancy work and the commercial challenges of a highly competitive business.

Our culture suits ambitious, lively, outgoing individuals with strong communication/presentation skills.

Our demands are probably greater than those of most of our competitors - our rewards and potential certainly are. We offer a very attractive remuneration package and excellent merit-based career development opportunities, within a young ambitious PLC which has achieved market leadership in legal, marketing and accountancy recruitment through carefully planned organic growth.

If you are interested in further information please write in the first instance to either:

Jerry Wright, Regional Director (Thames Valley & Home Counties), Michael Page Partnership, Windsor Bridge House, 1 Brocas Street, Eton, Berkshire SL4 6BW, or

Stephen Broadhurst, Regional Director (North West & North East), Michael Page Partnership, Leigh House, 28-32 St. Paul's Street, Leeds LS1 2PX.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide



BOOKER

**FD Potential?
Commercial Skills?**

Financial Controller

Byfleet, Surrey

£Excellent + Car + Bonus

Booker Plc is an acquisitive international business with t/o of £1.25bn operating in agriculture, food distribution and health products.

Continued growth has created a post within Brewhurst, the major UK health food wholesaler with sales in excess of £25m p.a. Reporting to the Managing Director, this offers the opportunity to develop a commercially orientated finance function where he/she will be actively involved in the success of an autonomous, dynamic distribution business as a key member of a high calibre senior management team. Appointment

as Finance Director will follow at the earliest opportunity dependent upon the proven ability and success of the individual.

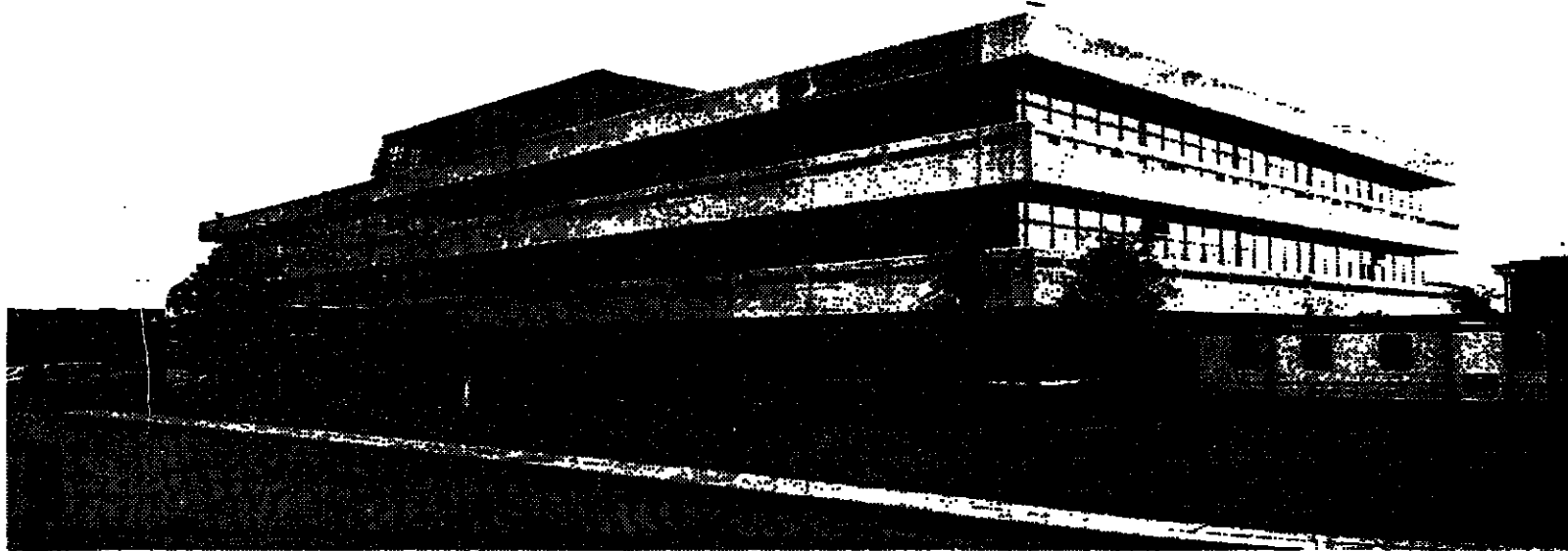
Candidates will be qualified and computer literate and have an enthusiastic, innovative and commercial approach clearly demonstrated in their career to date. Interested applicants should contact Christopher Sale, Manager, on 0372 375661 or write to him at Michael Page Partnership, Cynnet House, 45-47 High Street, Leatherhead, Surrey KT22 8AG.

Michael Page Partnership

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London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
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A centre of excellence in Financial Services... A centre of challenge for young Accountants

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"We are moving rapidly forward into several new areas now open to building societies..."

"We have established one of the largest chains of estate agents which already has 500 outlets..."

"Our two housing subsidiaries are continuing to develop a variety of new dwellings..."

"We have taken the first steps towards providing homes for rent through our associated company Quality Street..."

"Our popular new interest-bearing FlexAccount is rapidly changing the face of personal banking..."

"Arrangements have now been made to strengthen our capital base still further by the raising of an additional £80 million of subordinated loan stock..."

"Overall, the financial position of the Group is extremely strong..."

These statements - taken from our Chairman's recent announcement of the year's results - highlight the growing challenge of Nationwide Anglia careers. De-regulation has swept away old restrictions and freed us to compete on every financial front. At the same time, our merger of the Nationwide and Anglia building societies has created an immensely powerful force... with gross capital nudging £1 billion and combined assets exceeding £21 billion, we have the financial base to fund the most ambitious development plans.

Right now, our most important investment is talent. The professional accountancy skills that will mould and shape tomorrow's growth strategies. Essentially, we are looking for a number of different professionals who will join

together to form the nucleus of a new financial management team...

BOTTOM-LINE PRIORITY

Based at our superb offices near Northampton, the team will be primarily responsible for establishing and running systems aimed specifically at measuring the performance of our many profit centres. With an extensive network of offices throughout the country, bottom-line control is a clear priority. That is why we will be looking for accountancy professionals with substantial retail experience. Men and women who can confidently draw upon their experience to ensure that effective systems are not just introduced but properly implemented.

INFLUENCE... INNOVATE... INTRODUCE IDEAS

It is a unique challenge offering considerable scope to influence policies, innovate new systems and introduce your own ideas. An environment that will definitely attract young accountants who have recently qualified with major firms but now need to broaden their professional perspective in the industrial arena.

Alternatively, it will appeal to people who have already made this move, but feel that they are not in a sufficiently open-minded and professional company.

CONCESSIONARY MORTGAGES AND CARS

In addition to all the professional advantages of such a dynamic growth environment, Nationwide Anglia has a lot more to offer the ambitious accountant.

Our salaries are matched by a benefits package that is generous even by financial service industry standards. All positions (with the exception of the Accounting Technician opportunities) command a special concessionary mortgage, bonus scheme and fully expensed car. We also offer an extremely good relocation package to this beautifully unspoilt and surprisingly inexpensive corner of the

country which is within easy reach (barely an hour) of the heart of London.

SEIZE THE INITIATIVE

From every angle, a move to Nationwide Anglia makes a lot of sense. So seize the initiative - send your cv (including your current salary) to Richard Wharton, Personnel Administration Manager, Nationwide Anglia Building Society, Chesterfield House, Bloomsbury Way, London WC1V 6PW. Alternatively, speak to him on 01-242 8822 ext 2580 for an application form or further information.

Group Tax Accountant

to £25k + car - must have 2-3 years' post-qualification taxation experience.

Group Accountant

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Project Accountant

to £22k + car - should have 2-3 years' post-qualification product/project experience.

Management Accountant

to £20k + car - another ideal opportunity for a newly qualified professional.

Systems Development Accountant

to £25k + car - a high profile position calling, ideally, for a fully qualified graduate accountant.

Part Qualified Accountants

to £18k - depending on experience and stage reached.

Nationwide Anglia is an equal opportunity employer.



**Nationwide
Anglia** Building Society

Financial Analysts UK Headquarters

IBM United Kingdom Limited develops, manufactures and markets a wide range of products and services in the Information Technology industry. Our 1987 revenue of £3483 million underlines our outstanding success and commitment to growth, and as a result we are now seeking to strengthen our team of Financial Analysts.

Based in this pleasant area of the South Coast, the initial opportunities exist in Accounting, Financial Planning, Treasury Planning and Financial Services.

Applicants, who should be graduates or qualified accountants in their mid to late 20's, will be responsible for the analysis and interpretation of financial and management information, and for presenting this information - and recommended actions - to all levels of management.

Excellent communication and inter-personal skills are essential, and your achievements to date will demonstrate your self-motivation, analytical ability and business awareness.

In addition to the attractive salary and benefits package - which includes free BUPA and life assurance, a contributory pension scheme and employee share plan - you should be interested in the opportunities which exist within IBM for significant and diverse career progression.

To apply, please write with full career details to Beverley Bradford, PO Box 41, North Harbour, Portsmouth, Hants. PO6 3AU. Alternatively, phone her for an application form on Portsmouth (0705) 321212 ext. 5167.

"I think, therefore IBM."



Chief Accountant City £Excellent + car + benefits

CNA Reinsurance is a well established, fast growing subsidiary of a major US Insurance Group and is an innovative market leader for many specialist areas of business underwritten in London. An excellent career opportunity now exists for a young, high calibre accountant.

Reporting directly to a Main Board Director, the Chief Accountant will be responsible for all Company financial services. This broad and highly visible role offers involvement in all areas of a financial and investment nature, including systems development.

The successful applicant will be a Chartered Accountant aged between 30-35 with a proven track record within a commercial environment. Excellent communication and technical skills should be in evidence, together with the necessary drive and ambition to succeed in a fast moving environment.

An attractive benefits package includes company car, non-contributory pension, free life cover, PPP and mortgage assistance.

Please write with comprehensive personal and career details to:- Jane Oxton, Personnel Manager, Fountain House, 125-135 Fenchurch Street, London. EC3M 5DJ. Telephone: 01-626 3321.



GROUP ACCOUNTANT

CENTRAL LONDON MAJOR PLC c£26,000

Our client is a highly successful and growth orientated multi-national Group. Their turnover is approaching £20m and they are market leaders in their key business areas.

This important position within the central finance team at Group headquarters carries responsibility for a range of activities including the statutory reporting. However, given the Group's wide ranging interests both in the UK and abroad, the work is unusually diverse and varied.

Suitable candidates, male or female, should be qualified accountants and are likely to be either seeking their first commercial appointment from a major audit firm, or already working at the centre of a multi-divisional group. Ideally they should feel at ease with computerised systems, have a strong financial background and possess the intellectual strength to be effective at the centre of a large corporation.

In addition to a salary of c£26,000 there are the normal major Group benefits. Please reply in confidence with a comprehensive CV, quoting reference 1473 to Michael Ham, Bull Thompson & Associates Ltd, Alliance House, 63 St. Martin's Lane, London WC2N 4JX.

**Bull
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CORPORATE AND RECRUITMENT CONSULTANTS

Handwritten note: 1/11/88

Handwritten note: *July 14/88*



Royal Life

New Horizons in Finance

Up To £30,000 Plus Car

ROYAL LIFE HOLDINGS is a major player in the U.K. and Overseas Financial Services Industry. Their range of activities - investment, unit trusts, pensions, life assurance, mortgage finance and estate agencies - and their continued aggressive expansion are dependant upon a highly skilled and developed financial management team.

In line with the Company's overall growth, the Finance Team is expanding its role, and its contribution to the commercial success of ROYAL LIFE HOLDINGS. They are now adding to their team of exceptional young finance executives and are seeking both experienced and recently qualified accountants to manage the worldwide finance function within ROYAL LIFE HOLDINGS.

They are currently offering a number of positions that will examine and realise the potential and the development needs of proven achievers seeking to extend their managerial responsibilities.

The excellent package includes non-contributory pension scheme, subsidised mortgage, profit and employee share schemes and a remuneration policy that rewards results. Relocation expenses (to Peterborough or Liverpool) are available where necessary. Most importantly, ROYAL LIFE HOLDINGS offers genuine career prospects, and a structured management training programme, to enable you to achieve senior line management roles within a reasonable timescale. If you feel you are ready to take your career towards new horizons, please contact: Tony Hodgins ACA re Operations Accountant or Rod Bateman BCom ACA re Financial and Management Accountants at Michael Page Partnership, Imperial Building, Victoria Street, Nottingham NG1 2EX. Tel: (0602) 483480.

Operations Accountant

In this role you will be responsible for a diverse team of both high-flying accountants and clerical staff, and will have the interpersonal skills and inspirational qualities to motivate such a team. You will manage the day to day activities of the Treasury and Accounts Underwriting functions and, drawing on your experience of computerised accounting systems, will initiate systems development to improve financial control.

Financial and Management Accountants

As members of the 1st tier Management Team, you will be given the opportunity to gain "hands-on" staff management and systems development experience. Motivated by results and with an ability to meet tight reporting deadlines, you will recommend improvements to, and oversee the development of, ROYAL LIFE HOLDINGS' underwriting and financial reporting systems. Controlling funds and cash, and providing financial information to the Board of Directors and Senior Management, your exposure will require that you are able to influence your peer group and seniors, while remaining sensitive to the demands of your own staff.



Michael Page Partnership

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A MOVE WHERE IT COUNTS

Investment Finance

City £24/25,000

Two recently qualified ACA's are needed by this International Bank to work in their Investment Finance department. Some knowledge of mergers and acquisitions, short form reports and equity funding preferable. For further details contact Heather Manson ACA on 01-638 1711, or write to her at 46 Moorgate, London EC2R 6EL.

Financial Controller

W London £23,000 + car

Phenomenal growth has created an opening within this International fashion group for a commercially aware young accountant. Reporting to the group Financial Director, the role carries full responsibility for developing the company's financial systems. For further information contact Catherine Marsden on 01-638 1711 or write to her at 46 Moorgate, London EC2R 6EL.

MERVYN DINNEN ASSOCIATES
Financial Recruitment
London - Crawley



FINANCIAL CONTROLLER

Fulmer, Nr. Slough from £30,000 + Car.

The British Cement Association, originally established over 40 years ago, plays an influential and valued role in the construction industry. It provides technical, R&D, product development and advisory services to both users and manufacturers and it has many qualified professionals of high standing in their field within a staff of 150.

The Association has, until recently, been wholly funded by the industry. Following a major review, the Association is now charged with the task of achieving a substantial measure of financial self-sufficiency, principally through the commercial marketing of the skills and resources at its disposal.

This role, coupled with the appointment of a new Chief Executive, has been created to spearhead this process of change and commercialisation. There is a need to strengthen accounting systems to improve reporting and control within the organisation.

but the more important task will be to positively and authoritatively ensure the achievement of the Association's commercial goals, in concert with the Senior Management of the organisation.

A young and ambitious accountant will find this an attractive challenge offering valuable management experience, the opportunity to demonstrate commercial awareness and to introduce modern PC based accounting management. In summary, a positive career step.

Candidates must be qualified accountants, either in the profession or in a commercial appointment, ready for and capable of taking a full financial management brief. Good all round PC and systems experience is essential. A salary in excess of that indicated will be available to a particularly appropriate candidate.

Candidates should send full career details quoting reference B/8495, to Mike Smith.

KPMG Peat Marwick McLintock

Executive Selection and Search
Abbots House, Abbey Street, Reading RG1 3BD.

Group Acquisitions Specialist

Warwickshire c£28,000 plus Car

Our client, a £400m turnover International Group involved in the manufacture of construction materials is looking for a highly motivated, top quality Chartered Accountant to assist in the appraisal and negotiation of acquisitions on a world wide basis.

The Group is intent to pursue a policy of continuing growth on both organic and acquisition fronts. It has operations throughout the world and will expect the successful candidate to be able to travel when the need arises, in order to have representation on site during negotiation periods. It is therefore vital that you can communicate in at least one other European language.

The Management style requires a good communicator with a strong, though not overly aggressive personality; a person who can negotiate successfully in a variety of different environments and someone who can play a significant role in the continuing development of the group.

You will need to be an active self starter able to work alone, to tight deadlines and must also be capable of reporting to main board level regarding major projects. The most suitable candidates will probably be in their late 20's/early 30's, with a background in Public Practice. You will have reached Managerial level in a corporate finance department or will already have moved into a group position with acquisition responsibility in a commercial environment.

There is a bright future within the organisation for someone who can make an impact in development terms and in order to attract the right level of candidate the package will include a bonus on top of basic salary, an executive level car, a non contributory pension, a share option scheme and relocation package.

Interested candidates should apply, enclosing full Curriculum Vitae to John Keeffe or Tony Hodgins ACA, Executive Division at Michael Page Partnership, Bennetts Court, 6 Bennetts Hill, Birmingham, B2 5SL.

Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Financial Controller

London, Marylebone around £30,000 + car

This is an exciting opportunity for a mature Chartered Accountant aged 40-50 to join our clients in the newly created role of Financial Controller. They are a leading firm of architects, handling large prestigious projects of around £80m each, in the Central London area, with a professional staff of approximately 150. As a result of continuing growth, the need has arisen for a qualified accountant (supported by a small team) to assume full control of all the accounting functions including up-to-date management information for the Board, to whom he/she will be directly responsible. In that sense it is very much a "short sleeve" situation. The successful candidate, however will also be a very important member of the senior management team and will liaise with the company's bankers, auditors and solicitors on all relevant matters. An ability to communicate at all levels is therefore essential. Ref. 1490/FT. Write or telephone for an application form or send full details (with daytime telephone number and current salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0136 (24 hours).

Phillips & Carpenter
Selection Consultants

Group Financial Controller

...an international opportunity

US \$70/80,000 Antwerp, Belgium

Our client is an international organisation, principally concerned with tobacco and commodity trading and shipping. The Group has expanded impressively since it was established twelve years ago and turnover is now around \$170 millions.

In line with this growth, the financial function is being re-organised and there is now a requirement for a strong financial manager to report to the Group Chairman. This will be a dynamic head office role to:

- co-ordinate accounting activities worldwide
- conduct financial evaluation of strategic and tactical business developments
- manage the treasury and banking functions including credit lines for outlying operations.

The successful candidate will be appointed to the Group management board. It is likely that your qualifications will be based on the British system and equivalent to ACA. You should have gained several years' senior management experience in an international, commercial environment. Personal qualities will include self motivation with above average energy and commitment. If you consider that you have the necessary qualities, please write - in confidence - to Nigel Bates FCA, ref. B.34022.

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MSL International

INTERSELECTION Insurance Recruitment

London and The South East



CHIEF ACCOUNTANT

CITY c £33,000 + CAR + EXCEPTIONAL BENEFITS

Our client is a major professional U.K. reinsurance company currently writing approximately £100 million in annual premiums with a worldwide geographical spread of risks, and part of a global insurance and reinsurance Group.

Reporting to the Chief Financial Officer, the Chief Accountant will have responsibility for the preparation and interpretation of monthly, quarterly and annual financial accounts, statutory accounts for audit approval and submission of corporate and DTI returns.

The successful candidate, aged 26 - 35, will have a minimum of 5 years' relevant experience within the insurance industry and be able to demonstrate a record of achievement to date. He/she will possess excellent communication, motivational and managerial skills together with the ability to take initiative where necessary.

Write or telephone in complete confidence to:

Mr. Tony Normile - Managing Director

Executive Search and Selection



14 Trinity Square,
London EC3N 4AA
Tel: 01-480 7220

FINANCIAL CONTROLLER

Director Designate

Our client is a small but expanding and profitable estate and travel agency group. M.D. needs an energetic, commercially-minded qualified accountant to play a major role in the groups future. Good opportunity for equity involvement for the right candidate. May suit good recently qualified. W. Middx c £25k + package.

Write to:

Ian Rosmarin
Howard Parsons & Associates
5 Upper Tachbrook Street
London SW1V 1SN

HIGH PROFILE c£30,000 plus Excellent Package

Leading Financial Organisation needs an innovative ACA to head up a vital new operation - liaising with professional advisors, regulatory bodies and senior management within other Financial institutions. Experience of compensation or insolvency or similar.

MERIDIAN ACCOUNTANCY RECRUITMENT CONSULTANTS
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Accountancy Personnel

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SENIOR FINANCIAL ACCOUNTANT

Guildford **£27,000 + Car**

THE SCORE SO FAR

CORNHILL INSURANCE

- One of the UK's most successful and high profile insurance companies.
- Part of Europe's largest insurance group.
- Profit growth over 50% in the last financial year.
- A general insurance division with a premium income of £350M.
- A highly developed management training programme.

YOU

- Aged up to 45.
- Qualified as an ACA, ACCA or ACMA.
- Ideally at least 2 years experience of accounting in a GENERAL INSURANCE environment.
- Well developed people management skills.
- Looking for career progression.

THE TEST

- A senior role in the accounting function.
- Responsibility for a department of c.20 staff.
- Preparation of management, financial accounts and statutory returns.
- Dealing with reinsurance security and control credit.
- Implement and contribute to the development of computerised systems.

THE SERIES

If you have a good average on the points above then CORNHILL INSURANCE can offer you the prospects, training and benefits you would expect from a winning company. Call or write today to arrange your next future.

For further details, contact:
Accountancy Personnel
72/74 High Street,
Guildford, GU1 3HE.
Tel: 0483 64692.

Our client is a major expanding group, covering a vast range of interests including freight management and business travel services, operating worldwide.

They are currently seeking the following personnel to work in their London based head office:-

Chief Accountant **£20K + CAR**
Divisional Accountant **£16K**
+ Excellent company package

Interested candidates should apply to:
RPL, 2 High Street, Staines,
Middlesex TW18 4EE.
Tel. 0784 66345



MANAGEMENT ACCOUNTANT

Required for large stud and racing establishment near Newmarket, Suffolk.

Must be able to work on own initiative. Responsibilities to include preparation of monthly and annual accounts, budgets and cash flow forecasts.

Knowledge of computer systems an advantage.

Exciting and challenging position for the right individual. Remuneration package will be commensurate with ability and experience.

Apply in writing, in strict confidence, with C.V. before Friday 29th July to: Box A0942, Financial Times, 10 Cannon Street, London EC4P 4BY

LONRHO ZAMBIA LIMITED

Financial Controller

Lonrho Zambia, a Management Region within the Lonrho Group, consists of over 50 companies operating in a variety of industries and with good performance records.

The Financial Controller, a member of the Board of Lonrho Zambia, is responsible to the Managing Director for all aspects of financial management in the Region. Candidates should have experience, preferably in an African context, in the following areas:

- * Treasury Management
- * Corporate Planning
- * Monitoring and improving Company Performance
- * Tax
- * Statutory and Management Accounts

The D.P. Manager reports to the Financial Controller.

This is a "career" position. We therefore seek someone with the ability and ambition to assume, in the future, larger responsibilities within Lonrho.

Candidates should be qualified accountants with several years experience in managing a finance function within a major group.

Salary will be paid in local currency and sterling. Benefits include a free house, utilities and car, a gratuity, generous allowances and attractive holiday facilities.

Zambia is a country of great natural beauty, with a lovely climate. The appointment would suit someone with a young family.

Please apply, with career and personal details, quoting reference, V.437, to:-

The Group Personnel Manager
LONRHO Plc
Chesapeake House
138 Cheapside, London EC2V 6BL

FINANCIAL CONTROLLER

£25-30K plus car and benefits

This private company, based in West London and presently employing c.300 staff is entering an exciting phase of expansion in the retail/catering sector.

Reporting to the Managing Director, the successful applicant will need to be capable of developing computerised accounting systems and have the desire to become really involved in the operation. The position will appeal to a young qualified accountant seeking a challenging and responsible senior management position.

Please send C.V. to Jill Krebs,
34/38 Standard Road, London NW10 6EU.

Regional Financial Controller

Car Dealerships

North East

To £25,000, Car, Bonus

A major force in the UK market place, this highly successful national motor group company has an exceptional opportunity for a dynamic accountant to become part of their organisation at a time of significant business development. Reporting to the Regional Director, responsibility is for total cash management and provision of financial information and reports for all aspects of the company's businesses throughout the North East in addition to the development and maintenance of computerised systems and the management and motivation of an existing team. Aged over 30 and a qualified accountant, you will have a successful track record achieved at a senior level, ideally in a demanding dealership environment and be able to demonstrate the necessary level of drive and ability to make a significant contribution to the overall success of the businesses. First class communication skills together with a high degree of initiative is also required and will allow you to take advantage of the excellent promotion prospects available within the group.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, D.R. Davidson, Hoggett Bowers plc, 4 Mosley Street, NEWCASTLE UPON TYNE, NE1 1DE. 081-232 7455, quoting Ref. N15058/FT.

Hoggett Bowers

Executive Search and Selection Consultants
BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD and WESTON
A MEMBER OF BLUE ARROW PLC

FINANCIAL CONTROLLER

Holborn

£25,000

CACI is an international professional and high technology services organisation with clients in government and commerce. Founded in 1962, CACI is a leader in information systems, proprietary software products and market analysis services.

We wish to appoint a Financial Controller to our UK subsidiary, to contribute to company profitability by the professional application of financial controls and the maintenance of accounting standards in the UK.

Candidates must be Chartered Accountants, educated to degree level with at least four years' commercial experience. Broad tax knowledge, combined with experience of US reporting will also be sought.

The position will appeal to an ambitious, highly energetic self-starter around 30 years of age with experience of working in an international computer software oriented organisation.

In addition to the salary indicated, benefits include a quality car, private medical insurance, pension and significant growth opportunities.

Candidates should apply enclosing a full CV to:

A.G. Post,
CACI Limited,
Regent House
89 Kingsway, London WC2B 6RH

CACI



FINANCIAL DIRECTOR DESIGNATE

Negotiable to £30K + bonus + car

A regional house building Company, based in the Home Counties and part of a public Group, requires a qualified Financial Controller who would be appointed to the local Board within six months.

Candidates aged 28 to 38 should have financial and management accounting experience using integrated computer systems. Building or property development experience would be an advantage, but commercial acumen and the personality to influence Board decision making in a strong management team are essential.

The package is excellent and progressive for the successful person and career opportunities in this Group are outstanding.

Please reply in complete confidence, with full curriculum vitae, and current salary, quoting reference GFV32 to:

PROFILE MANAGEMENT SEARCH
Tabard Chambers, 53 Northgate Street, Gloucester GL1 2AJ.

APPOINTMENTS ADVERTISING

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call 01-248 8000

Tessa Taylor ext 3351
Deirdre Venables ext 4177
Paul Maraviglia ext 4676
Elizabeth Rowan ext 3456
Patrick Williams ext 3694
Candida Raymond ext 4657

FINANCE DIRECTOR

Denby, Derbyshire
Age: Late 20's/Early 30's

£30,000 package
exec. car & benefits



Coloroll today is the largest Home Fashion Group in the UK and, together with the recent success of the bid for John Crowthen, the Group anticipates doubling its turnover to exceed £600m this year.

Denby Tableware is a result of a previous acquisition, Crown House, and its performance since then has demonstrated all the strengths of the Coloroll take-over formula. Increased productivity and a capital investment programme has already enabled output to increase by 35%. Aggressive marketing, new designs and the promotion of Denby's high brand awareness through television advertising has increased turnover to nearly £10m.

Denby Tableware

Denby's success is gathering momentum. Further penetration of the UK market, strong growth in exports and a further capital investment programme will result in a significant increase in turnover and profitability. To meet these demands the Managing Director needs the sustained drive and contribution of a new Financial Director. (After 12 months the present one has been promoted within the Group).

Your role will be to ensure that the financial and computer departments continue to work effectively, ensuring that accurate and meaningful management results can be interpreted regularly by you for the Board. You will not only have a very definite hands on approach but will be involved in the future strategy of the company, as well as the responsibility for all financially related matters.

To meet these stringent demands you are likely to be late 20's/early 30's. Probably a graduate, you will be a self-motivated and very committed qualified Accountant possessing strong communication skills. You should already have an excellent track record to date.

The executive team is dynamic and enthusiastic and you will join the company at an exciting time.

Prospects within the Coloroll Group are outstanding.

Relocation will be paid if necessary.

Please contact Lawrence Barnett or Paul Cohen at our Manchester Office quoting ref. no. B177.



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A MEMBER OF BLUE ARROW PLC

Group Internal Auditors

Career Move Into Commerce!

North London, **£22,000, Significant Bonus, Car**

This highly profit oriented quoted company which operates in Finance & Property Development, offers a stimulating platform to move into the fabric of commercial enterprise.

As part of a planned expansion this multi-disciplined team now seeks to extend their specialist audit function embracing all company operations and providing a progressive internal management consultancy, audit and acquisition service.

The ideal candidates aged 25-40 will be qualified ACA's with a minimum of one years relevant post-qualification experience and display a flair for identifying commercial opportunities outside the more traditional accounting function.

Personal qualities will include a dynamic individual who can demonstrate effective interpersonal and organisational skills to achieve maximum results. This highly visible role should be considered as a stepping stone for future advancement into senior line management within the Group. Generous executive benefits.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, Bernadette Boylan, Accountancy Division, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-409 2766, quoting Ref: K16003/FT.

Finance and Administration Manager

A Broad Based Role with Commercial Influence
London **To £30,000 + Car**

This young and exciting company imports high quality, premium priced specialist consumer durables from the Far East and markets them throughout the U.K. Growing rapidly, they now require a high calibre finance professional with a broad business perspective.

As Head of the Finance and Administration functions, you will be a senior member of a small team reporting to the Chief Executive. A key element of the role will be to make a significant contribution to all aspects of the commercial decision making process. Additionally, you will be expected to implement improved business systems necessitated by the company's long logistics chain. Previous experience in a trading organisation will be an advantage.

This position will be attractive to qualified accountants, who have supplemented a formative financial career with broader functional responsibilities. Probably in your thirties, you will now be keen to assume a more influential role and will have the drive, maturity and flexibility essential in a small and high growth environment.

The company forms part of a larger private group and career prospects are excellent. Employment conditions are to a high standard and include a competitive benefits package.

Applicants of either sex should apply in confidence to Michael Pratt on (0962) 844242 (24-hour service) or write to Johnson Wilson & Partners Ltd., Clarendon House, Hyde Street, Winchester, Hampshire SO23 7DX quoting ref. 851.



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Management Recruitment Consultants

FINANCIAL CONTROLLER SPECIALIST VEHICLES

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Yorks **£20K + profit share + car + quality benefits**

Our client is a well established and financially sound manufacturer and fabricator of fire fighting and emergency rescue vehicles. The Company's continued success and future growth is based on market sensitivity and stringent quality control, leading to an international range of blue-chip clients in government, industrial and defence sectors.

Planned expansion and a strong order book necessitate the early appointment of a Financial Controller whose professional expertise, drive and vision will concentrate on the introduction of computerised financial systems and controls.

Additional responsibilities include treasury, insurance and a move towards HRP applications.

Aged 28-35 and FCA/ACMA qualified, the successful appointee will have a background within manufacturing, ideally engineering based, and will be

capable of sustained effort in a results orientated, but friendly company. Equally, the candidate will be able to demonstrate a record of success and possess interpersonal skills of the highest order, providing an enthusiasm, dedication and credibility at all levels.

In addition to the excellent rewards package, this career position offers the unparalleled opportunity to implement total financial systems, whilst maintaining daily contact with a variety of peripheral challenges. It will offer significant appeal to someone in a No. 2 role who feels that their effort and expertise is unrewarded.

For further details and an application form, please write to Simon Brookfield, Senior Consultant, 31 Consultants Ltd, 34 Park Cross Street, Leeds, LS1 2QH, or telephone 0532 450489 (24 hours) quoting reference NR778.

31 Consultants Ltd
Human Resources



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Financial Controller (Director Designate)

International Trade Finance

Birmingham c.£30,000 + Car

Our client, a subsidiary of a U.K. based holding company, which in turn forms part of a French owned international trading group, is looking to recruit a capable Financial Controller (Director Designate):

The Company, with a forecast 1988 turnover of over £50m, is principally involved with trade finance on an international scale with overseas subsidiaries forming an integral part of the operation. Experience of international trading and a 'hands-on' style of management are essential for the position.

The successful candidate will be a commercially aware, qualified accountant, aged 30-45, with a minimum three years' relevant managerial experience gained, ideally, in an international trading or financial organisation.

Please write in confidence, quoting reference 7611 and submitting a detailed curriculum vitae including salary details to:

Peter Childs
Pannell Kerr Forster Associates
New Garden House
78 Hatton Garden
London EC1N 8JA

Pannell Kerr Forster Associates
MANAGEMENT CONSULTANTS

GROUP AUDIT MANAGER

Bedford or Bracknell c. £28,000 + Car

Our client, a substantial electronics plc, requires a qualified accountant (under 45) to be based at either of the subsidiaries located as above. Reporting to the Financial Director and supervising a team of field auditors, you will plan the audit programme, assess locations, compile reports and implement recommendations. Line management prospects are envisaged in the medium term.

CHIEF ACCOUNTANT

Hayes, Middx c. £27,000 + Car
The blue chip multinational requires a qualified accountant (under 40) for a large manufacturing subsidiary. Reporting to the Financial Director and controlling 10 staff you will be responsible for the day to day running of the accounts department and play an active role in the company's acquisition policy.

FINANCIAL CONTROLLERS

W. End/Cheshamford c. £27,000 + Car
As a result of recent acquisitions, a major FMCG multinational has opened openings for two qualified Accountants (under 40). Reporting to the board, and responsible for some 20 staff, your tasks will include the enhancement of corporate systems, controls and procedures, in line with current and future needs and the provision of statutory information.

FINANCIAL CONTROLLER

Nr. Sevenoaks, Kent c. £27,000 + Car
Our client is a well known blue chip company in the financial services and international transport trade and seek to recruit a qualified accountant to manage a large subsidiary. Reporting to the Financial Director and supervising 25 staff, you will be responsible for the day to day running of the accounting department and also be involved with further computerisation.

CHIEF ACCOUNTANT

City c. £24,000 + Car
Our client, a growing financial institution listed on the Stock Exchange, is currently seeking a self motivated, ambitious accountant. The candidate's duties will include analysing the performance of investments, aiding investment managers, producing management reports and interfacing with the management of the portfolio companies. An attractive salary is matched by excellent prospects BUPA and mortgage subsidy. RING US NOW FOR FURTHER DETAILS.

Deboo Executive

101 OLD STREET LONDON EC1V 9AY
TEL: 01-253 1216 (24 hrs)

Managing Director Distribution Industry

Surrey Package c.£40,000+

Our client is a market leader in the sale of major domestic electrical appliances distributed nationally to recognised construction and retail customers and sourced from both major UK and European suppliers.

The business has an impressive profitable growth record and now seeks a Managing Director to steer the company into the next important stage of development.

Reporting to the Chairman he or she will have full responsibility for the entire operation including regional warehouses.

Candidates, preferably aged 35-45 should have at least ten years progressive experience in general management backed with a Chartered Accountancy qualification.

Total remuneration should be at least £40,000pa made up from a basic salary c.£35,000 plus a profit related element. A car will be provided and a company pension scheme will apply. Relocation costs will be negotiated in appropriate circumstances.

Applicants, male or female should write to Bill Stern stating how their background and experience matches these requirements and quoting reference J2328.



Stern Associates,
Highclere House, Highclere Close,
Kenley, Surrey CR2 5JU.

STERN ASSOCIATES
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Financial Controller

ELECTRONIC COMPONENTS

Cumbria Circa £27,500 + Car

This high profile role will be expected to make a significant contribution to the strategic planning and overall direction of a £200m subsidiary of a diversified European group. It is an excellent career development opportunity for commercially-minded accountants seeking top level involvement with a major UK manufacturer.

Reporting to the UK Chief Executive, the person appointed will be fully responsible for all financial and administrative functions and lead a small team. A key objective is to oversee the development of a major computerisation project. Candidates, in their 30s/early 40s and qualified, must therefore demonstrate a successful track-record in the tight financial control of a sophisticated manufacturing operation. This should be backed by the strong interpersonal and leadership skills necessary to make an immediate contribution to the business. Prospects within the company and parent group are excellent.

The attractive remuneration package includes fully expensed 2 litre car, non-contributory pension and private health insurance, together with full relocation expenses to this semi-rural low-cost housing area, just north of the Lake District.

Interested applicants (male or female) should send a detailed CV or telephone for an application form on 0625 533364 (24 hours) quoting reference 1403/FL.

Wickland & Westcott & Partners

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Search and Selection; Management Development

Springfield House, Water Lane, Wilmslow, Cheshire SK9 5QS. Telephone: (0625) 532446.

FINANCIAL CONTROLLER

PROPERTY. c.£23,000+CAR

Budgens, part of the Barker & Dobson Group Plc is one of the fastest growing food retailers in the UK. The pace of new store development and refurbishment, already at a high level, continues to accelerate.

To sustain this growth we are creating the new position of Financial Controller-Property. Reporting directly to the Group Property Director you will be responsible for setting the framework for future financial planning, budgeting and control of the Group's property activities.

Candidates should be 28-40 years of age, qualified, commercially aware, preferably with experience in the retail property sector. Ability to work under pressure, to manage staff and to communicate effectively with colleagues are all essential. The role is most definitely proactive. We offer a competitive benefits package which includes 25 days holiday, contributory pension scheme, free accident insurance.

Please send your Curriculum Vitae (or telephone for an Application Form) to Peter Plaine, Personnel Director, PO Box 9, Stonfield Way, South Ruislip, Middlesex HA4 0JF. Telephone: 01-422 9511 Ext. 3480.

Budgens

FINANCIAL DIRECTOR

Package up to £35,000 + Executive Car

Buckinghamshire

Our client, a major household name and a wholly owned marketing and manufacturing subsidiary of an internationally famous Group has, due to promotion, the need to appoint a high calibre FINANCIAL DIRECTOR.

Working closely with the Managing Director and other Board members you will provide financial input to strategic planning, commercial development and effective decision making. High leadership and communication skills are vital.

The role demands a qualified Accountant, preferably Chartered, aged 33-40, with impressive career profile in financial and management accounting, line management and corporate planning, probably in light industry or distribution.

Substantial benefits will include profit bonus and relocation expenses. Candidates should write, in confidence to: Philip Cunningham, Managing Director, ARA Advertising, Cresta House, 17/19 Maddox Street, London W1R 0EY.

ARA ADVERTISING

Group Accountant

Mid Surrey c.£30,000 + Car

Our Client is a young, profitable and highly acquisitive consumer electronics group of companies, with new and expanding interests in North America, Scandinavia, Australia and the Far East. Turnover in the current year is expected to be in excess of £50 million. The pace of growth and internationalisation of the business opens up the need for a first-rate qualified Accountant to report to, and if necessary, deputise for the Finance Director.

The work centres upon the core business financial control with responsibilities for subsidiary and departmental budget standards, agreement and control; monthly financial and management accounting including standards setting across the board; cash flow, cash forecasting, capital budgeting and accounting; credit control and appropriate treasury functions; construction and consolidation of 5 year plans; assisting in the evaluation and integration of acquisitions, and preparation of statutory group accounts.

Candidates should have the ability and inclination to take on a developing role as the business grows. Experience of introducing new systems and controls, combined with the ability to communicate with management at all levels, will be a clear advantage.

Salary is negotiable around £30,000 plus car, and other benefits. Please forward a full CV including salary details, quoting reference LM061, to Terry Fuller, Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



SPICERS EXECUTIVE SELECTION

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

Director of Finance and Administration

Essex Salary c.£25,000 + Car

Our clients, a medium sized and well-established firm of solicitors, have considered their organisational structure with a view to their future development and have identified a crucial need for a Director of Finance and Administration.

Reporting directly to the Partnership, the role will involve responsibility for administration and business monitoring in order to achieve greater efficiency and profitability. After an agreed period, the incumbent will assume an equivalent of partnership status.

The ideal candidate aged between 35 and 50, will be a qualified accountant with a proven track record gained in financial and administrative management and be able to demonstrate strong powers of persuasion and diplomacy gained in a professional environment.

Interested candidates who meet this criteria, should send a detailed c.v. including current salary, to Carol Jardine, quoting reference LM059, at Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



SPICERS EXECUTIVE SELECTION

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

Financial Director Designate

NW London Package c.£30,000 + car

A small, highly profitable plc operating in a specialist niche within the civil engineering/construction industry has taken a strategic decision to expand and diversify organically and through acquisition. Ample funding is available for both.

This is effectively a new appointment. The management team now needs a young finance-orientated business manager to lead the accounting and administrative functions, to identify business opportunities and to drive the plans through to successful, profitable implementation. The prospects are excellent and will include equity participation in time.

Candidates will be qualified accountants with at least three years' experience in a rigorous small company environment. Commercial flair coupled to a confident, forthright yet diplomatic personality and hands-on approach are all critical to success in this demanding role. Preferred age: 28-32.

To apply, please send your CV to Vivien Bass, Douglas Lambias Associates at our London address, quoting reference number 2287.

FINANCIAL & MANAGEMENT RECRUITMENT CONSULTANTS

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DOUGLAS LAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE: 01-836 9501

Financial Analyst

Lex Vehicle Leasing
High Wycombe c.£22,000

Lex Vehicle Leasing is Britain's largest specialist car and light van contract hire company with a fleet in excess of 35,000 vehicles. The company has grown at a compound rate of about 40% per annum over the last seven years and further substantial expansion is part of the corporate plan.

This challenging new position of Financial Analyst has been created to provide financial and analytical support to the Finance Director and the rest of the senior management team. Undertaking financial modelling on micro-computers will be a key responsibility in support of the strategic financial planning process. Also important is monitoring market sector activity to maintain a competitive edge.

Ideally, candidates will be aged in their mid to late 20s and be qualified accountants with one to two years post qualification experience. A background in computerised accounting systems would be particularly relevant.

An excellent salary and benefits package is offered to attract outstanding candidates.

Candidates who meet this exacting specification should write with full CV and salary details, quoting ref. AR141 to: Brett Bull, March Consulting Group, March House, 13 Park Street, Windsor, Berkshire SL4 1LU.

MARCH CONSULTING GROUP

A direct line to the executive shortlist

To secure the best appointments at a senior level needs more than good advice, accurate objectives and succinct presentation. InterExec not only provides career advice, but also a unique service to bridge the critical gap between counselling and the right job. Why waste time and money on unproductive letters? InterExec clients do not need to apply for appointments. Over 50 full-time staff with over 5,000 unadvertised vacancies p.a., enable InterExec to offer the only confidential Executive placement service. What is each unproductive day costing you?

For an exploratory meeting without obligation, telephone InterExec on 01-600 50477

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APPOINTMENTS ADVERTISING

Appears every Wednesday
and Thursday
for further information
call 01-248 8000

Tessa Taylor ext 3351
Deirdre Venables ext 4177
Paul Maraviglia ext 4676
Elizabeth Rowan ext 3456
Patrick Williams ext 3694
Candida Raymond ext 4657

X

Outstanding Young Financial Executives

Major International Group

London Up to 50k

We are seeking a number of exceptional young financial executives to fill key development positions within a major international group; a world leader in the branded consumer products and services market. The Company has consistently produced above average profit growth in a diversity of competitive market sectors and is set for further significant development both through acquisition and organic growth.

In keeping with the Company's forward thinking strategy, our client wishes to appoint financial executives, initially into functional Head Office roles, who have the potential for rapid promotion to senior line management positions within the Group. All require strong commercial ability, personal drive, sound judgement and the high level of communication and interpersonal skills expected of a successful executive in a fast moving, competitive environment.

Candidates aged 27-35 must be qualified accountants or business graduates who have already demonstrated an outstanding level of achievement in their career to date. They must possess a high level of intellect, good technical accounting skills and strong commercial acumen and have the strength of personality to make an immediate impact at a senior level in the organisation.

Please apply in confidence indicating your present salary and enclosing a copy of your C.V. to Peter Makin, quoting reference 1870.

Odgers

MANAGEMENT CONSULTANTS
Odgers and Co Ltd, One Old Bond St.
London W1X 3TD. 01-499 8811

MANAGER - FUND ACCOUNTS

ACA/ACCA - GUERNSEY

Excellent Salary plus substantial benefits

The National Mutual Group and its subsidiaries control assets in excess of \$8,000 million world wide.

NM Schroder Financial Management International Limited, a subsidiary of NMFMI, is based in Guernsey and manages the NM Portfolio Selection Fund Limited - an open ended investment company registered in the Cayman Islands with 23 classes of participating shares. NM Schroder Financial Management International Limited also provides a range of services specifically geared to the needs of the international offshore investor.

Responsibilities of the Fund Accounts Department include the preparation of the published accounts of all funds managed by the Company, maintenance of accounting records, preparation of daily valuations and the publication of prices.

This post offers excellent opportunities for career development for qualified accountants who ideally possess relevant experience in the Financial Sector. The successful candidate probably aged 28-40, will be eligible to apply for a local market housing licence. Written applications, enclosing an up-to-date CV, should be submitted to Michelle A Drew - Personnel Department, Box 273, Schroder House, The Grange, St Peter Port, Guernsey, Channel Islands.

NM Schroder Financial Management LIMITED
UNIT TRUSTS LIFE ASSURANCE PENSIONS ASSET MANAGEMENT

PRINCIPAL INTERNAL AUDITOR

WESTMINSTER

£19-23,000 + GENEROUS BENEFITS

The Municipal Insurance Group is one of the top ten UK insurance companies, with additional interests in life insurance and pension products, unit trusts, banking and property. The Group has assets in excess of \$1bn and employs some 2,000 staff, with plans for continued growth and diversification.

We are looking for a qualified Internal Auditor and/or Accountant with extensive systems-based internal audit experience, to be deputy to our Group Internal Auditor, working within a small (5-strong) and highly professional department.

The Internal Audit Department based in Westminster became fully operational in April of this year, and has already begun to make an impact on the work of the Group. You will play a major role in contributing to the development of the function and enhancing the good team spirit within the department and the Group.

The post calls for considerable supervisory skills and you should have both previous non-management experience and a thorough understanding of internal audit control.

With regular access to all management levels, a high standard of oral and written communication is required.

It is most unlikely that candidates under 30 years of age will have acquired the necessary skills and experience to meet the challenges of this post.

In addition to an attractive salary, the post offers substantial benefits which include:

- Use of company car
- Subsidised mortgage
- Private health care
- Excellent pension scheme

For further information please contact Mrs Sue Rowling, Group Personnel Dept, Municipal Insurance Group, Unit 16, Armstrong Mill, Southwood, Farnborough, Hants, GU14 0NR. Telephone: (0252) 522000 Ext. 274.



MBA/ENGINEER

Canadian based MBA Finance (Hons) seeks challenging position with high technology manufacturer or consultant. BSEE (1979) industrial, electronic - IT background. Most recent experience in corporate lending. Creative, strategic thinker, demonstrated success in team leadership.

Write Box A0941, Financial Times, 70 Cannon Street, London EC4P 4BY

FINANCIAL CONTROLLER

£23,000 + Car

A commercially-minded qualified accountant, aged 28-36 (ACA, ACCA) is required to work closely with the M.D. of a dynamic constantly changing small group of companies (total V of £2m), based in S.W. London.

This is a new appointment and budget, cost, finance and administration skills are essential. In addition to the financial role, there will be involvement with marketing, planning and group structure - establishing a group identity with profit centres.

The successful candidate will be personable and have a positive approach. Whilst being a sounding board for the Managing Director, he/she will be able to keep pace with the high expansion rate of this successful company and be a good manager.

Ask for Post Number on 01-542 8853 or send your C.V. to Zenith Accountancy, ColTingham House, Clarendon Road, London SW19 1GH

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, BRIGHTON, CAMBRIDGE, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD and WINDSOR
MEMBER OF BLUE ARROW PLC

Group Internal Auditors

Career Move Into Commerce!

North London.

£22,000, Significant Bonus, Car

This highly profit oriented quoted company which operates in Finance & Property Development, offers a stimulating platform to move into the fabric of commercial enterprise.

As part of a planned expansion this multi-disciplined team now seeks to extend their specialist audit function embracing all company operations and providing a progressive internal management consultancy and audit service. The ideal candidates aged 25-40 will be qualified ACA's with a minimum of one years relevant post-qualification experience and display a flair for identifying commercial opportunities outside the more traditional accounting function. Personal qualities will include a flexible individual who can demonstrate effective interpersonal and organisational skills to achieve maximum results. This highly visible role should be considered as a stepping stone for future advancement into senior line management within the Group. Generous executive benefits.

Male or female candidates should submit in confidence a comprehensive C.V. or telephone for a Personal History Form to: Bernadette Bowen, Accountancy Division, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 5WB, 01-409 2766, quoting Ref: K16003/FT.

RECENTLY QUALIFIED Windsor

A major British plc, our client is at the forefront of technology worldwide in a number of fields. Recent acquisitions have significantly increased the scope and the impact of the group and it is committed to further expansion, both organically and by acquisitions.

An ambitious recently qualified accountant is sought to strengthen its group accounting function - an excellent opportunity to gain initial commercial experience or to capitalise on that already gained by working in a small high profile team in the group's head office.

Making extensive use of computers, emphasis will be on group management and statutory accounting and providing accounting support and advice to subsidiaries. Success in this role will create excellent career opportunities at group or operating company level.

The competitive remuneration package includes, where appropriate, assistance with relocation.

Please write with full career details or telephone David Tod BSc FCA quoting reference D/644/MF.

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3499

LLOYD MANAGEMENT

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Appears every Wednesday and Thursday

For further information call 01-248 8000

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- Deirdre Venables ext 4177
- Paul Maraviglia ext 4676
- Elizabeth Rowan ext 3456
- Patrick Williams ext 3694
- Candida Raymond ext 4627

COSTING MANAGER

£24,000 + car

Marketing Environment

A marketing oriented Costing Manager is required for a young and dynamic Division of a world-renowned consumer durables Group.

This is a senior appointment with every prospect of early progression to Board status.

In the first instance, the responsibilities will be to lead a department controlling cost and management requirements, financial analysis and the trading account side of the business.

Applicants should be ACMA qualified, aged 26-35, with a successful professional track record in an industrial or consumer marketing environment.

Full CV please quoting ref WLF to:
JOHN HUNT ASSOCIATES,
ASHLEY HOUSE,
ASHLEY GREEN ROAD,
CHESHAM, BUCKS,
HP5 3PE

Audit Manager

Rural Midlands £neg + car + benefits

TNT Express (UK) Limited is the epitome of dynamism and success. It has become a household name through its commitment to service, strong but innovative management and its attention to detail. With a substantial turnover and a workforce of 7000+ it is the pacesetter within the transportation and parcels industry.

The audit department has made a significant contribution to the company's growth. The responsibility of the Audit Manager is to maintain and develop this role through tight control of operational reviews and financial audits for depots and divisions within the UK.

Reporting directly to the General Manager Internal Control and Development, the post is clearly regarded as a vital management position. Candidates should therefore be qualified accountants with a strong audit background and a desire to capitalise on what is undoubtedly a unique opportunity.

For further information please call Peter Hall, consultant to the company, on 01-630 8621 or write to him at: M.H.A. Ltd, 7th Floor, Glen House, Victoria, London SW1E 5AG.



Finance Director

Far East

Applications are invited from qualified Chartered Accountants in their mid-30s to mid-40s for the position of Finance Director with a medium sized engineering company located in Malaysia, which is associated with a major British Group.

Some experience in manufacturing and contracting is preferred. Applicants must be capable of contributing to the profitable running of the business in an international environment. Expatriate terms will apply.

Interviews will be conducted in London. In the first instance, please write with a full C.V., quoting reference 60093/NJB/88, or telephone: Nigel Bastow, Consultant, Austin Knight Selection, 17 St Helen's Place, London EC3A 6AS. Telephone: 01-437 9261 (01-256 6925 evenings/weekends).

Austin Knight Selection

County Treasurer

£38,400 + performance bonus

The present County Treasurer, Michael Beasley, retires later this year, and the County Council is seeking a successor.

The County Treasurer is the Council's Principal Advisor on all financial policy and financial management issues, with the support of a Department of 140 staff who provide a comprehensive range of financial services. The Treasurer is expected to participate actively in the corporate management of the Authority, and contribute positively to the organisational and structural changes now taking place. A key

issue for the person appointed will be to develop the financial systems necessary to support the commercial and devolved style of management of the Authority.

Candidates must have experience at a senior level of a broad range of financial and managerial functions; be able to communicate persuasively and effectively with Councillors and with financial and other professionals; be self-motivated and able to motivate others.

The appointment will be made on the basis of a five year fixed term contract and competitive relocation package. Application forms and information pack available from the County Personnel Officer, Shire Hall, Shirefield Park, Reading RG2 9XA. Telephone: Reading (0734) 875444, Ext 3074. Closing date for applications: 27th July 1988.

Royal County of BERKSHIRE
AN EQUAL OPPORTUNITIES EMPLOYER

FINANCIAL CONTROLLER

£27K + bonus (£6K) + car Cambridge

Acorn Computers Limited is an established market leader in the design and development of high performance micro-computer based systems for use in a wide variety of applications. Listed on the LSE, our annual turnover for 1987 was around £40 million. We now need an experienced chartered accountant to head our finance team and contribute to the next phase of our development programme.

As our Financial Controller you will be responsible for the day-to-day running of the 30 strong team of the Finance Division. Tasks will cover all aspects from finance and management accounting to credit management and data processing. Reporting to the Finance Director you will also deputise for him in his absence and provide him with analysis, recommendations and reports on all financial matters.

As a Chartered Accountant you will already have a broad range of experience but we are ideally seeking a person with a good commercial background in a UK plc looking for their next career move. Experience will preferably be within a hi-tech environment, where you will have become familiar with statutory accounting, corporate taxation and will be skilled at managing a team through other managers.

The rewards are competitive and the post offers a challenging opportunity within a thriving hi-tech environment.

To apply, please write with a full C.V. quoting reference number X/107/PC to:



Mrs D M Macrow,
DCN Recruitment,
Newman House,
Northgate Avenue,
Bury St. Edmunds,
Suffolk IP22 6BB.



International Appointments

SWITZERLAND

THE BANK FOR INTERNATIONAL SETTLEMENTS, an international institution in Basle,

is looking for a

STATISTICIAN/DATA BASE TECHNICIAN

to fill a vacancy in its Monetary and Economic Department. The emphasis of the Department's work is on the analysis of national and international economic developments, including monetary and financial markets. The job will involve participating in the development and use of statistical systems and computer-based analytical techniques. Facilities include mainframe and micro-computers and telecommunication links with reporting institutions and commercial data services.

Candidates, who should be aged between 25 and 35, should have good qualifications in computer/statistical methods and, preferably, in economics. In addition, they should have previous experience with national or international statistics. Knowledge of English is essential; knowledge of French and/or German would be an advantage.

The Bank offers a good salary and first-class pension and welfare benefits.

Please write, enclosing curriculum vitae, copies of testimonials and recent photograph, to the Personnel Office,

BANK FOR INTERNATIONAL SETTLEMENTS
4002 Basle, Switzerland

Handwritten signature: J. H. ...

IMI

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IMI plc, Edinburgh, England.

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday July 14 1988

Hunting Gate

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First Chicago rebounds with net \$123m gain

By Anatole KALETSKY in New York

FIRST CHICAGO, the US bank holding company, reported net income of \$122.9m or \$2.02 a share, representing a substantial turnaround from the \$39.9m net loss reported in the year-earlier quarter.

Like all other major US banks, First Chicago reported a big loss in the second quarter of last year as a result of reserves set aside against its portfolio of Third World loans. This has rendered the traditional year-on-year earnings comparison meaningless for the latest quarter's figures.

Profits declined by 15 per cent in comparison with the first quarter of 1988, when First Chicago earned \$141.5m or \$2.38 a share.

Most of the difference was due to a one-off gain of \$24.3m recorded in the first quarter from the settlement of certain pension obligations.

First Chicago's net interest income before provision for credit losses was \$297.1m, compared with \$285.6m in the first quarter and \$293.6m in the second quarter of 1987.

The credit loss provision was reduced to \$67.2m, compared with

\$100m in the first quarter and \$85.6m in the second quarter of 1987.

Non-interest income was \$224.7m, against \$273.8m in the first quarter (including the \$24.3m pension gain) and \$192.7m in the second quarter of 1987. In the year-ago quarter the bank recorded a loss of \$28.6m on its securities trading account.

Non-interest expenses were \$119.1m, compared with \$111.5m in the first quarter and \$278.3m a year ago.

The big growth in expenses over the past 12 months has been mainly to acquisitions and credit-card affinity promotion programmes. Excluding these items, First Chicago said its non-interest expenses would have been only 5 per cent higher than a year ago.

Analysts said First Chicago's solid second quarter earnings were buoyed by strong credit card fee income, good cost control and improved asset quality. One commented: "It has some of the best earnings momentum in the industry from fee growth in credit cards and from asset quality improvement."

Caterpillar profits grow

By Our New York Staff

CATERPILLAR, the world's largest construction equipment manufacturer, which is often seen as a bellwether for the US capital goods industry, enjoyed impressive gains in profits, sales and margins in the second quarter.

Caterpillar's net profits of \$145m or \$1.44 a share were 19 per cent up on the year-earlier results of \$118m or \$1.20. Pre-tax profits improved much more sharply from \$130m to \$218m.

Worldwide sales revenues rose 26 per cent to a quarterly record of \$2.6bn, with most of the

increase due to higher physical sales volumes, but significant price increases had also contributed to the big revenue and profit gains.

Sales in the US advanced 20 per cent to \$1.24bn as demand for construction machinery increased. Outside the US, sales jumped by 22 per cent to \$1.21bn as Europe enjoyed better business conditions, Canada experienced strong investment demand, and high commodity prices and Japanese sales reflected rapid growth in construction.

CBS ahead despite slide in prime-time market

By Our New York Staff

CBS, the New York broadcasting group, yesterday reported an improvement in its television and radio business in the second quarter despite its slide in the prime-time market and continued management upheaval.

The broadcast group, which has been short of its record and publishing businesses by its hard-driving chairman, Mr Laurence Tisch, saw a 7 per cent rise in operating profits in the broadcasting operations to \$184.1m on a 4 per cent rise in net revenues to \$749m.

The June quarter, which provided profits from a busy sports schedule, marks a sharp improvement over the weak first quarter when the network and TV and radio stations could earn only \$15.6m on net sales \$296.2m.

Overall net income for the June quarter rose 40 per cent to \$128.7m, or \$5.01 a share, with net income from continuing operations up 77 per cent.

But these dramatic gains were mostly derived from the interest income on the \$3m cash hoard Mr Tisch has built from the disposal of the non-broadcasting businesses.

CBS saw net interest income of \$43.9m in the second quarter against a net interest charge of \$6.7m in the 1987 June quarter.

CBS is last among the three networks for the first time in 36 years and has suffered management turmoil in its news business because of Mr Tisch's efforts to cut costs.

Mr Tisch, who took control in a management coup two years ago, said that the higher sales and better operating margin showed the effectiveness of cost cutting and efficiency moves. "All areas of the Broadcast Group - the television network, television stations and radio - contributed better results," he said.

Roderick Oram analyses the new direction for a household name in photography

Instant change for Polaroid's image

FOR POLAROID, 1978 was a sensational year. With two of every five cameras sold in the US made for instant photography - the field it created 30 years before - the company smashed its own records for shipments and profits.

But it was a feat it could never repeat. Conventional roll film and cameras reasserted their ascendancy in the following 10 years in cost, quality and convenience. Polaroid's sales of instant film and cameras fell away at a rate of about 10 per cent a year.

It scored a few victories along the way in research labs and court rooms, but they could never halt the retreat. Although instant photography still accounted for 90 per cent of its \$1.76bn of sales last year, it was increasingly obvious to the company and Wall Street that it was time Polaroid developed other interests.

Its new direction came clear on Tuesday, when it announced the refocusing of its activities. It will stay in the business of capturing images but it is taking a new technological tack. Mr MacAllister Booth, Polaroid's president, said it will accelerate efforts to develop "new media technologies, electronic imaging and other pro-

grammes that our future in the imaging field depend on."

It is a two-pronged approach - one in the new high-tech areas, such as electronic images, and the other in the mature and intensely competitive business of conventional roll films. After decades of preaching the virtues of instant photography, Polaroid must feel some distress about having to go toe-to-toe with the likes of Eastman Kodak of the US and Fuji Photo Film of Japan in a business it once disdained.

Instant photography will remain a core business for Polaroid, however, and it has announced measures such as an 8 per cent reduction in its US workforce to make it more profitable. The stock market pressure for such action is building. The company, based in Cambridge, just outside Boston, has long been seen as a takeover target. An unidentified investor has accumulated, probably with hostile intentions, a stake of between 2 per cent and 5 per cent.

Its attractions are multiple. Apart from its monopoly of instant photography, which will generate profits for years to come, Polaroid is free of long-term debt and about to

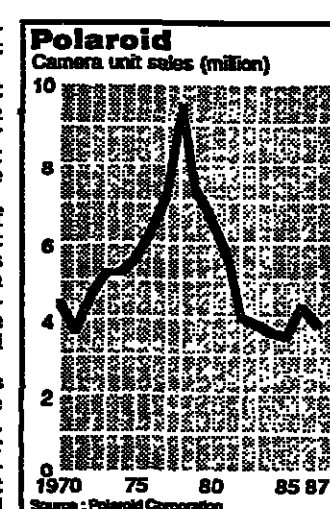
receive \$1bn or more from Eastman Kodak to settle a patent infringement suit.

At the time of the 1985 court victory, it looked as though Polaroid had vanquished its only rival in instant photography. But the spoils have only added to the company's appeal to raiders.

Polaroid is seeking \$6.7bn of damages. Kodak reckons it should pay \$300m. Court hearings on the financial settlement begin in January, with Wall Street pencilling into Polaroid's share price a windfall of between \$1bn and \$1.5bn.

Having booted Kodak off its turf, Polaroid now has to battle the giant on its own terms. Utterly unlike the manufacturer of any other mass, cheap consumer product, Kodak has kept most of the business it created for over a century.

The only serious challenge so far has come from Fuji Photo Film of Japan which has 10 per cent of the US and 15 per cent of the world markets. Polaroid believes it can capitalise on its well-known name, reputation for high quality and finely honed marketing and distribution skills to carve out some of the world market for itself.



improvements in the ease and technology of conventional film processing has put "mini-labs" offering one-hour processing in every shopping street.

The closing of the convenience gap has hurt Polaroid badly. Studies show that the thrill of instant photography fades rapidly for the typical user within a few years of buying a Polaroid. The company has tried to counter the trend by introducing new products every few years.

Polaroid also lost a lot of ground to 35mm film because of the development of high technology, but increasingly to cheap, "point and shoot" cameras.

Consequently, instant cameras fell from a peak of 40 per cent of new camera sales in the US in 1978 to well under 20 per cent last year. Polaroid's camera unit sales slumped from almost 9.5m in 1978 to a trough of 3.7m in 1985.

Polaroid's net profits plunged from a record \$118.4m in 1978 to \$23.5m in 1982, but recovered to \$116.1m last year.

But in the longer term, there was only one solution - to start the search for the next great leap in technology which might bring a reward as bountiful as instant photography.

Mead, Georgia-Pacific post striking advances

By James Buchanan in New York

MEAD and Georgia-Pacific, two big pulp and paper groups, reported strikingly higher second quarter earnings to June on strong order backlogs and good mill operating rates.

Mead, the Ohio company which is a leading supplier of paper to publishers, schools and offices, said earnings were 35 per cent up on the 1987 June quarter at \$73m or \$1.12 a share. Sales rose 7 per cent to \$1.16bn.

Georgia-Pacific, which manages vast timberlands in southern US, reported a smaller rise, with its building lumber business held back by weakness in new housing.

Net second quarter income was \$118m, against \$111m before a special gain of \$67m in the 1987 second quarter. Earnings per share rose from \$1.01 before the gain to \$1.21 as the company bought back shares during the year. Sales rose 14.3 per cent to \$2.4bn.

In the first six months, Mead earned \$139.8m or \$2.13 a share including a 17 cent first-quarter special. The gain was 61 per cent on a 10 per cent sales rise to \$2.25bn. Georgia-Pacific saw earnings fall from \$228m or \$2.06 a share to \$224m or \$2.22 a share on 14.7 per cent better sales at \$4.53bn.

Murdoch launches assault on bible market of the US

By Andrew Baxter in London

MR RUPERT MURDOCH, the Australian-born publisher whose tabloid newspapers feature among the racier titles on the world's newsstands, is moving into the US bible and Christian book market.

Harper & Row Publishers, the US publishing house which is owned jointly by Mr Murdoch's News Corporation and its William Collins affiliate of the UK, has agreed to buy Zondervan, the largest US publisher of Christian books, for \$13.50 per share or a total of \$56.7m.

Zondervan, with annual sales of around \$100m, is also the sec-

ond largest US printer of Bibles. It has exclusive US rights to the New International Version of the Bible.

Zondervan has been the subject of takeover activity for some years. In April 1986, a group led by Mr Christopher Moran, a British investor, bid \$22.50 a share for the company, but its overtures were rejected. In October 1986, the company put itself up for sale, and subsequently Mirvok Capital, a member of the now defunct Moran group, set up another investor group.

Harper & Row, which itself was purchased by Mr Murdoch only

in May last year, said yesterday its goal was to give Zondervan the resources to enhance its position in Christian publishing and retailing. It also aims to expand Zondervan's market into academic, professional and general book publishing.

Under an agreement approved unanimously by the Zondervan board, a subsidiary of Harper and Row will begin as soon as possible a cash tender offer for all outstanding Zondervan shares. Zondervan said Harper & Row had indicated already that it has arranged financing for the transaction.

Japan's Business and Finance at Your Fingertips

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INTERNATIONAL COMPANIES AND FINANCE

FRENCH GROUP LOSES BOTTLING AND DISTRIBUTION RIGHTS

Coca-Cola wins round in Pernod court battle

BY PAUL BETTS IN PARIS

COCA-COLA won a major round yesterday in its legal battle against Pernod Ricard when the Paris appeals court ruled in favour of the US company's decision not to renew the French drinks group's marketing concessions for Coca-Cola in France.

The judgment is a big blow for Pernod. It launched the legal action earlier this year after the US soft drinks group decided to break off its production and distribution agreements with the French company. These had lasted back to 1949.

Pernod had agreed to negotiate a settlement with Coca-Cola last January, but the two companies fell out over the amount of com-

ensation, with the French group claiming that Coca-Cola had made at the time an unacceptably low offer. They are now understood to be holding talks to try to settle this issue.

The stakes are particularly high for Pernod since its long-standing Coca-Cola Home business has accounted for about 10 per cent of the group's annual sales of FF7.12.5bn (22bn). For its part, Coca-Cola has been seeking to take direct control of its soft drinks operations in France as well as in several other European countries.

The French company won an initial ruling last month from the Paris commercial tribunal order-

ing Coca-Cola to resume normal commercial relations with Pernod. Coca-Cola immediately launched an appeal.

Although the appeals court yesterday took no decision on the issue of compensation, its ruling establishes Coca-Cola's right not to renew bottling and distribution contracts which were under litigation with three Pernod subsidiaries.

The court ruled that the Coca-Cola distribution rights in Orleans would revert to the US company next month and in Marseilles at the beginning of 1990. The court also confirmed the right of Coca-Cola to terminate contracts for distribution of

canned products no later than the beginning of January 1990.

Coca-Cola also announced plans to develop further its businesses in France following the ruling. Mr John Georges, Coca-Cola's executive vice president, said France would play an increasingly important role in the company's business in Europe.

The company is building a FF900m facility at Dunkirk which is due to be completed in September 1989 - to produce 12m cans of Coca-Cola a year. At La Seyne in southern France it is building a FF200m plant to produce beverage base which is expected to be completed next

July.

Earlier this year, Coca-Cola regained the rights to manufacture and distribute its products in the Bordeaux and Vichy regions.

However, the company said yesterday that in other regions bottling contracts held by Pernod and other bottlers would remain in effect until the respective contracts expired.

Mr Georges said the company was already increasing the size of its sales force in Bordeaux and Vichy.

"We will undertake similar efforts as bottling and distribution rights revert to the company," he added.

Peugeot expects record output this year

BY OUR PARIS STAFF

PEUGEOT, the French private car group embracing the Peugeot and Citroen marques, expects its output to reach a new record of more than 2m cars this year, exceeding last year's production record of 1.9m cars.

Mr Jacques Calvet, chairman, also confirmed that he expects the company's net profits to remain at around the same level of last year's FF4.7bn (1.15bn) despite a far bigger tax burden this year. In contrast, pre-tax profits are expected to rise by 30.35 per cent.

Peugeot is expected to pay this year some FF1.5bn-1.6bn in taxes compared with only FF1.6bn last year because the company no longer benefits from the carry-forward of previous losses. Peugeot returned to the black in 1986 after losing FF1.5bn between 1982-84.

Mr Calvet said yesterday that the group's output had increased

by 13.5 per cent in the first half of this year compared with a year ago. First-half sales in volume terms had risen by 15.5 per cent in Europe and by 15 per cent in France.

Peugeot led the French car market in the first half of this year with a 25.9 per cent penetration compared with 23.5 per cent for Renault, its domestic state-owned rival, and 24.5 per cent for foreign imports.

In Europe in the first half of this year Peugeot has overtaken Ford in third place with 12.7 per cent of the market behind Fiat and Volkswagen which have 15.6 per cent and 14.9 per cent respectively.

Mr Calvet said volume sales in the first half had been better than expected and that 1988 as a whole would be a good year for his group. But he added that the next two years would clearly be more difficult because of the gen-



Jacques Calvet, predicts 20-35 per cent pre-tax profit rise

eral market environment.

Mr Jean Boillot, head of the Automobiles Peugeot division, said the European car market had been stronger than originally expected in the first half of this year, increasing by 5.1 per cent to about 6.822m new registrations compared with an already firm first half last year.

The French market had risen by 5.8 per cent in the first half and is expected to total more than 2m registrations again this year.

The division saw its European volume sales rise by 29.5 per cent in the first half of this year. Mr Boillot said he expected Peugeot sales to pick up in the US market with the launch of the American version of the Peugeot 405 saloon at the end of next month.

In the Far East, he said the division had renegotiated its car production agreement in Canton with the Chinese authorities to double output to 30,000 cars a year in 1991. He said the Chinese were also studying further production increases at the Canton plant.

Roche in Soviet venture

By Our Financial Staff

HOFFMANN-LA ROCHE, the big Swiss pharmaceuticals group, yesterday signed its first joint venture agreement with the Soviet Union - to produce medical diagnostic tests for the Soviet and selected export markets.

The venture, set to begin operations in January 1989, "represents a constructive step in the direction of long-term co-operation in the medical field," said Roche-based Roche.

The announcement comes some seven months after Sandoz, another big Swiss chemical and pharmaceutical company, said it had signed a joint venture agreement with the Soviet Union to produce salbutamol.

In Roche's venture, the new company, called Diapha, will be located in Moscow and start up in January, Roche said. It is capitalised at 500,000 Swiss francs (250,000,000) and 500,000 shares (250,000). Roche will hold a 49 per cent stake in Diapha.

Roche declined to estimate the size of the Soviet market for diagnostic kits. It said production would start in Switzerland, then shift to the Soviet Union by 1994.

Diagnosis accounted for 11.3 per cent of Roche's 1987 revenues of SF7.22bn. The division, established in 1959, produces reagents and analytical equipment.

Meanwhile Ciba-Geigy, another Swiss drug group, reported a 9.4 per cent rise in first-half sales from SF3.22bn to SF3.96bn.

Shares crash hits IMI profits

BY ALAN FRIEDMAN IN MILAN

ISTITUTO Mobiliare Italiano (IMI), the state-owned medium-term credit institute, yesterday revealed a 30 per cent drop in its consolidated net profit for the year to end March.

Mr Luigi Arcuti, chairman, said 1987-88 profits were down to L1,915m (297m) largely because of the write-down on share and bond holdings caused by last October's crash in world stock markets.

IMI, which has substantial financial services activities including Italy's biggest unit trust concern, said pre-tax profit declined by 35 per cent to L846m.

IMI's parent company banking interests registered a 53 per cent improvement in net income to L2,590m.

The losses attributable to securities and foreign exchange trading amounted to L2,520m in the year, compared with a L347m profit in the period that closed in March 1987.

Mr Arcuti said in Rome yesterday that despite the drop in profits IMI will be positioned for the coming financial year, but not least of all because it is well-capitalised in comparison to other Italian banks.

Group assets totalled L31,528m

at March 31, an increase of 9.4 per cent year-on-year. The group's outstanding loan book totalled L30,200m, an improvement of 6.7 per cent.

European Vinyls Corporation (EVC), the polyvinyl chloride (PVC) manufacturer formed in 1985 as a joint venture between British ICI and Italy's Enichem, is to acquire TPV, an Italian PVC company. Purchase price was not disclosed.

TPV is based in the central northern Italian region of Emilia Romagna and has 40 per cent of the domestic Italian market.

Pirelli acquires French specialty cable maker

BY OUR MILAN CORRESPONDENT

PIRELLI, the Italian tyre and cables concern, has acquired Filergie, a French specialty cable maker that was owned by Italy's Fornara group.

Pirelli did not disclose a purchase price for the French cable business, which had sales of FF22m (22.2m) in 1987. But Mr Guido Accornero, who controls the Fornara group, yesterday said he had been paid L120m (22m) by Pirelli.

Filergie produces high and low tension electrical wires and

industrial and telecommunications cables. It employs about 3,000 people at its eight plants.

Pirelli also announced the purchase of a 33 per cent equity stake in Neptun Pag-O-Flax Off-shore Flexibles, a West German underwater tubing manufacturer owned by Branson of Norway.

Branson is in turn owned jointly by Petrobras of Brazil and Neptun Teknolog of Norway, each of which has a 50 per cent stake. Pirelli yesterday declined to disclose the cost of the deal.

Huhtamaki sells aerosol cans offshoot to Pechiney

BY SARA WEBB IN STOCKHOLM

HUHTAMAKI, the Finnish group with interests in food, drugs and packaging, has agreed to sell its initial subsidiary, which makes aerosol cans, to Pechiney, the French aluminium producer, for an undisclosed sum.

Huhtamaki said that the strong increase in aluminium prices had meant it was difficult to obtain the raw material for the cans at a reasonable price.

However, as part of an aluminium-producing group Imko Pechiney Primal should be ensured of a secure supply of raw materials, according to Mr Timo Feltola,

executive vice president of Huhtamaki.

Primal is expected to show a turnover of FF610m (232m) in 1988 and "a good profit" after the weak performance of 1987. It has a 30 per cent share in the UK market for aerosol cans and a strong position in the Scandinavian countries.

Established in 1952, Primal is one of Europe's leading exporters of aerosol containers from its plant at Hamko in Finland. It also has a manufacturing plant at Devizes in the UK, where 35 of the 216 employees are based.

World Economy

The Financial Times proposes to publish this survey on:

September 22nd

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July 14, 1988, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

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July, 1988

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Agent Bank: Morgan Guaranty Trust Company of New York London

Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.

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Listed on the Amsterdam Stock Exchange

Information: Plesson, Holding & Pierson N.V.

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Leveraged Capital Holdings N.V.

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Listed on the Amsterdam Stock Exchange

Information: Plesson, Holding & Pierson N.V.

J.P. J. ciol'50

INTERNATIONAL COMPANIES AND FINANCE

Best Denki stays silent over link with Dixons

By Stefan Wagstyl in Tokyo

BEST DENKI, Japan's biggest electrical retailer, is keeping closely guarded its plans for links with Dixons, the largest electrical chain store in the UK.

While many Japanese companies are becoming increasingly willing to explain their activities to the outside world, Best Denki yesterday directed a reporter to search through files in public libraries for information.

Best Denki has made no public comment since it and Dixons said last week that they were in the early stages of talks which might lead to co-operation, staff exchanges and cross-shareholdings.

Based in Fukuoka, in Kyushu, Japan's southern island, Best Denki's headquarters are several hundred miles from Tokyo. But the group's ambitions are anything but provincial.

Since its foundation in 1953, the company has expanded rapidly under the leadership of Mr Misuo Kitada, chairman, who is also the company's largest single shareholder with 41 per cent of the equity.

Group sales in the year to February grew 19 per cent to ¥150bn (\$1.13bn), boosting pre-tax profits 16 per cent to ¥11.1bn. Like Dixons, Best Denki concentrates on television sets, video recorders and audio equipment, but also sells air conditioning and kitchen appliances.

The thrust of the company's recent growth has been in spreading north from Kyushu into the heartland of the Japanese economy, in Osaka and Tokyo. It plans to open a further 38 stores this year.

Best Denki is not a newcomer to links with overseas groups. About 10 of its 885 stores are abroad - in Singapore, Hong Kong and the US, run mainly through a tie-up with Yaohan Department Store, a chain based in Shizuoka, near Tokyo.

Equally important are Best Denki's trading links with foreign suppliers. Like Dixons, Best Denki buys a large amount of stock in south-east Asia.

Equally important are Best Denki's trading links with foreign suppliers. Like Dixons, Best Denki buys a large amount of stock in south-east Asia.

Last month it signed a deal with General Electric of the US, under which the American group will supply Best Denki with refrigerators to be sold under Best Denki's brand name. It is unusual for GE to supply customers on this basis - an indication of the market power of Japan's biggest electrical retailer.

If the agreement goes well, Best Denki also plans to buy air-conditioning equipment, ovens and washing machines from GE.

Japanese analysts believe the biggest advantage to Best Denki of a deal with Dixons would lie in enhancing its buying power.

The company might also hope to benefit from exchanging staff with Dixons. Japanese retailers feel that while the country's manufacturers are often more than a match for Western companies, in retail the country still has something to learn.

The development of retailers' power in Japan, especially of chain stores like Best Denki, has been hampered by government regulations which protect small shopkeepers.

John McIlwraith on a legal battle to be waged by former associates

Fairfax to challenge on bid fee

AN UNSURELY dispute between former close business associates will be played out, to the fascination of the Australian financial community, in a series of court actions later this year.

The argument is over a fee of A\$20m (US\$12.5m) allegedly due to Rothwells, Mr Laurie Connell's Perth-based investment bank, from the embattled John Fairfax publishing group.

Fairfax has, in turn, asked the New South Wales Supreme Court to allow a counter-claim against Rothwells and Bond Media, Mr Alan Bond's company with which Rothwells is linked.

The fee, which would be the highest paid for financial advice in Australia, was proposed during the heady days before the October crash when Mr Warwick Fairfax initiated a A\$2.5bn takeover. This consolidated family trust owned the Sydney Morning Herald, Melbourne Age and other core titles.

But the plan had envisaged the sale of other assets. Following the crash most of these disposals failed to take place, leaving the now privately owned company with enormous debts.

Mr Connell and a group from Rothwells were advising Mr Fairfax under an arrangement made on August 26. However, by February there were a number of key resignations from Fairfax and soon afterwards Mr Connell severed his ties with Tryart, the Fairfax family company being



Warwick Fairfax disposes failed to take place



Alan Bond: facing Fairfax counter-claim

employed to carry out the restructuring. Meanwhile, Mr Connell faced problems of his own, with a dramatic run on Rothwells' funds in the week following the events of October 19. This was ended by a rescue package involving some of Australia's richest men.

The package had been quickly assembled by Mr Bond, but what was not known at the time was that, through Bond Media, he had accepted the unpaid A\$10m fee as security against an advance of A\$7m made to Rothwells.

Mr Connell's group appears to have achieved some level of stability in the period since the crash, but the restructuring has considerably reduced his holding

in Rothwells - to about a quarter, from close to half the company. Rumours that a massive fee had been arranged circulated in the months after October and there was a suggestion that it had been "factored on" to Bond at a discount in order to raise money quickly for Rothwells. However, none of the rumours estimated the fee to be as high as A\$10m. The confidentiality agreements surrounding the deal were abandoned at the end of last month, when the deadline for payment passed.

Fairfax officials said that Tryart had refused to pay because the fee had not been earned. "Under the agreement,

Rothwells had the obligation to perform certain services but that obligation has not been carried out," they said.

A rejoinder from Rothwells said the company found it impossible to understand Tryart's allegations. "In view of the contractual acknowledgement of November 9 1987, the fee was due and payable on June 28 1988."

Confirmation that any fee would be payable to Bond Media came when that company was the first to initiate action for its recovery, to be joined later by Rothwells.

This week, Tryart confirmed its stated intention of retaining the right to counter-claim, with counsel arguing before the NSW Supreme Court that Tryart acknowledged an obligation to pay Rothwells, but that was expressed to be conditional on the proper performance by Rothwells of the services it was obliged to perform.

Those services included giving advice and assistance for 12 months after the agreement was signed, counsel added.

The court was told that the advice Rothwells gave did not constitute a proper performance of its services and that a memorandum of understanding signed by Tryart, Bond Media and Rothwells on November 9 was a qualified version of an original draft document Tryart had refused to sign. The case is expected to begin on October 10 and to last about three weeks.

Israel completes sale of Paz to foreign investor

By Andrew Whitley in Jerusalem

THE SALE by the Israeli Government of Paz, the country's leading fast-food group, to Mr Jack Liberman, an Australian Jewish businessman, went through yesterday after an initial agreement five months ago encountered obstacles.

The transfer of the Government's 75 per cent holding in Paz to Mr Liberman for \$60m makes him the country's leading foreign investor.

It also marks the most important success of a fiftieth privatisation programme, expected to see the sale of other large companies such as Israel Chemicals.

Strong gains at Japan Air Lines

JAPAN AIR Lines, the privatised flag carrier, yesterday cemented its return to the black with ¥19.44bn (\$146.8m) in group net profits for the year to March. Our Financial Staff writes:

This compares with a ¥7.48bn consolidated net loss the previous year and improves on the ¥16.74bn net earnings reported six weeks ago by the parent alone, JAL, which has benefited from increased foreign travel by the Japanese, boosted group revenues 11 per cent to ¥972.1bn. Growth is expected to slow this year.

JAPANESE RESULTS

HITACHI CABLE WIRES, CABLES		SECURITY SYSTEM CASE, MOTORCYCLES	
Year to	Mar 88	Mar 88	Mar 87
Revenue (bn)	267.3	242.2	242.2
Pre-tax profits (bn)	15.2	17.4	21.8
Net profits (bn)	9.13	7.74	10.70
Net per share	25.01	23.00	34.93
CONSOLIDATED			

MITSUBISHI PETROLEUM, NON-FERROUS METALS		YAMAGUCHI ELECTRIC INDUSTRIAL INSTRUMENTS	
Year to	Mar 88	Mar 88	Mar 87
Revenue (bn)	807.2	721.5	108.5
Pre-tax profits (bn)	9.45	3.12	11.79
Net profits (bn)	4.65	1.97	4.44
Net per share	9.50	3.97	12.73
CONSOLIDATED			

NATIONAL BANK OF CANADA
(A chartered bank governed by the Bank Act of Canada)

U.S. \$50,000,000
Floating Rate Notes due July 1991

In accordance with the provisions of the Notes notice is hereby given that for the six-month Interest Period from 14th July 1988 to 17th January 1989 the Notes will carry an Interest Rate of 8.625% per annum. The Coupon amount payable on Notes of U.S. \$5,000 will be \$224.01.

Agent Bank
FIRST CHICAGO LIMITED

U.S. \$100,000,000
Guaranteed Floating Rate Notes due 1993
SANWA INTERNATIONAL FINANCE LIMITED

Guaranteed as to payment of Principal and Interest by
THE SANWA BANK, LIMITED

Notice is hereby given that the Rate of Interest has been fixed at 8.475% p.a. and that the interest payable on the relevant interest Payment Date, January 17, 1989, against Coupon No. 2 in respect of U.S. \$100,000 nominal of the Notes will be U.S. \$4,402.29.

July 14, 1988, London
By Citibank, N.A. (CSI Dept.), Agent Bank **CITIBANK**

We take a long view of the medium term

In international finance, new debt instruments are devised almost daily. Only a few are adopted, however, and fewer still achieve widespread acceptance. Those with a long-term future share a common characteristic: they bring genuine benefits to issuer and investor alike.

That is why we are committed to Euro-Medium Term Notes.

It is a market which has developed rapidly over the last 18 months, because Euro-Medium Term Notes bring a high degree of flexibility to debt normally issued in the Eurobond markets.

For investors, therefore, specific tranches of notes can be tailored with precision - in amount, maturity, coupon structure and currency.

For issuers, that can lead to better terms.

But making sure that both sides reap the full potential benefit is no easy task. It requires from us an unusual combination of skills and resources: world-wide distribution, an understanding of clients' needs, rapid response and, above all, the confidence of both issuer and investor.

What type of investor? Currently, institutional funds, and corporate and public sector bodies - particularly those in Europe, the Caribbean and the Middle and Far East. The international spread of our operations allows us to keep in daily touch with investors round the world, and our ability

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A team of economic and financial analysts alert us to likely developments; rapid access to our swaps and foreign exchange teams allows us to match requirements at great speed.

What are the benefits of our long-term commitment? Our issuers know their paper is placed directly with investors. Our investors recognise the value of our assessment of the paper on offer. Both can be confident of our determination to support the after-market.

When your business relies on specialist financial advice and execution, consider these fundamental questions. Who, in a world-wide market, can face the pressures with you day by day? Who can help you tailor your transactions to suit both your needs and the markets' changing moods? Who, in short, will work beside you rather than merely for you?

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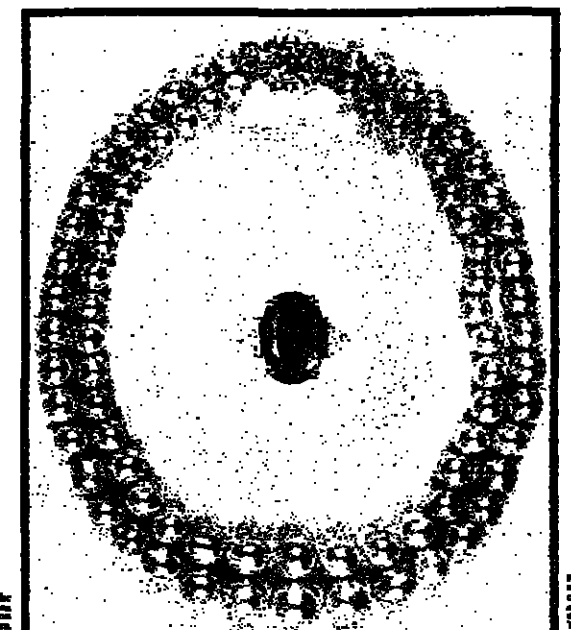
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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Stefan Wagstyl reports on preparations for index trading in Japan

Tokyo looks for futures bonanza

STOCKBROKERS IN Tokyo are preparing to profit from what could be one of the biggest bonanzas created by the liberalisation of Japanese financial markets.

At the beginning of September, the Tokyo and Osaka Stock Exchanges are planning to launch stock index futures markets which they say could be worth ¥1,000bn (\$7.5bn) a day in turnover by the end of the year.



Tokyo trading: contracts will heighten rivalry

If they are right, the new instruments could transform the investment habits of Japanese institutions - persuading them to channel more of their funds into futures contracts, not just in Japan but overseas also, especially in Chicago, mecca of the futures industry.

The Big Four Japanese stockbrokers - Nomura, Daiwa, Nikko and Yamaiichi - are likely to get the lion's share of this business, given the extent of their dominance of the cash market where they handle some two-thirds of trades. But foreign companies in Tokyo have a good chance of winning new business, due to their longer experience of trading futures overseas.

In addition, the launch of the new contracts is certain to sharpen the rivalry between Tokyo and Osaka. Last year, Osaka stole a march on Tokyo by launching the Osaka stock futures 50 contract - a modestly successful though heavily restricted index instrument.

Tokyo is said to be on the lookout for revenge. Moreover, stock index contracts are to be followed by a string of other developments next year, including the proposed opening of a financial futures market. So companies will be seeking to hone skills which can be applied elsewhere.

Futures trading is not new to Japan, since the first exchange deal in rice 200 years ago. But

the recent history of financial futures dates back only to 1985, when the Tokyo Stock Exchange launched a market in futures in 10-year Japanese government bonds. This has grown to be the largest in the world, with a daily turnover last month of nearly ¥3,000bn.

By comparison, the Osaka 50 stock index contract had a daily average volume in May of about ¥200bn. Brokers expect the new contracts to be vastly more successful as they will not suffer from the restriction imposed on the OSE50 contract.

This requires that settlement of expired contracts is carried out not in cash but, inconveniently, by the delivery of a parcel of share certificates.

The Tokyo contract will be based on the Tokyo Stock Exchange price index (Topix), a capitalisation-weighted index of all 1,100 shares on the exchange by first section. The Osaka index will be based on the much better-known but narrower Nikkei index of 225 leading stocks.

quickly and more dramatic to changes of mood.

Moreover, by covering all equities Topix has a heavy weighting - 25 per cent - in banks, whose shares have recently been particularly sluggish. Banks account for just 7 per cent of the Nikkei index, and 5 per cent of the OSE50.

Mr Kunitoshi Fujii, a senior TSE official, says: "They are both good instruments and will rival each other."

Mr Yoshiharu Nishii, an OSE official, adds: "As the stock exchange which first started index futures in Japan, we will naturally try our best."

Mr Hiroaki Hanzo, deputy general manager of Daiwa's stock trading department, estimates that the Tokyo contract might get two-thirds of the market.

Everything depends on what Japanese institutions make of the new instruments.

So far, Japanese investors have used futures markets very differently from US investors. In America, about half the trading is done by investors wanting to protect themselves against price swings on their assets.

vice-president at Morgan Stanley, the US investment house, estimates that 90 per cent of the investors in futures markets are using the futures market to speculate - to take risks, not to guard against them.

This has given futures markets something of a bad reputation in Japan, in spite of the enormous sums the government bond futures market.

Last year, Tuteho Chemical, an Osaka chemicals company, had to be rescued by its bankers after posting heavy losses in bond futures.

Nomura says the reaction among the Japanese was not to blame the company but Tuteho's brokers for leading it astray. Nomura adds that, as a result, it is cautious in its approach in marketing futures, especially to private investors.

However, rival companies laugh at the thought that Nomura might take a back seat in the new markets.

The relative lack of experience in Tokyo opens an opportunity for foreign brokers, chief among them Morgan Stanley and its Wall Street competitor Salomon Brothers.

Morgan and Salomon are the only two foreign houses with associate (futures-only) membership of the Osaka exchange.

Another six or seven foreign companies now want to join.

Mr Meyer believes that extra experience could win foreign houses a much bigger share of the futures market than the paltry 2.5 per cent or so they have in Japanese equities.

In particular, foreigners will have an edge in marketing hedging packages to Japanese institutions. However, Mr Meyer adds that Japanese houses will build up the necessary skills very quickly.

The success of the new market cannot be guaranteed. A new contract in 20-year government bond futures launched in Tokyo this month has got off to a very modest start.

Greece to put forward prospectus proposals

GREECE INTENDS to use its current presidency of the European Community to push for moves that would oblige issuers of new securities, including Eurobonds, to publish prospectuses before making a public offer, Reuter writes from Athens.

Mr Panayotis Roumeliotis, the Economy Minister, said yesterday that progress towards creating a genuine Greek common market in financial services by the EC's target date of 1993 would be one of the priorities of Athens's six-month presidency which began on July 1.

He said he hoped EC finance ministers would be able to agree by the end of the year so-called common positions - pending advisory opinions by the European Parliament - on the prospectus proposals, which would be a common definition of shareholders' equity for banks, and on plans for a single EC banking licence.

A EC proposal to apply to Eurobonds the planned rules on issue prospectuses for new securities has been strongly opposed by Britain, which fears the move would harm the London Eurobond market.

The Bank of England warned last year that the proposal could drive the Eurobond market out of the EC entirely.

The proposals, first tabled in 1981, were not given priority by West Germany and Denmark, recent EC presidents.

Mr Roumeliotis said he wanted to lend new impetus to the negotiations and that he intended to put it on the agenda at the next formal meeting of finance ministers in October.

Those opposed to applying the new rules to Eurobonds argue that borrowers on the Eurobond market need maximum flexibility to take advantage of market conditions and that obliging them to publish a prospectus first would greatly restrict their room for manoeuvre.

The EC is proposing that banks from non-EC countries should be given access to the unified community banking market of the future only to the extent that their governments offer reciprocal access to their markets for banks from EC countries.

Britain's concern is that non-EC banks will be prevented from operating in London on the grounds that their governments do not give reciprocal access to banks from, say, France or Italy.

Greenspan neutrality adds up to day of small gains

BY DOMINIQUE JACKSON

A FIRMER tone to the dollar in the foreign exchange market supported the Eurobond market yesterday and Eurodollar bond prices managed to end the day with small net gains.

There was widespread relief at the neutral tone of the Humphrey-Hawkins testimony given by Mr Alan Greenspan, Federal Reserve Board chairman. However, activity was limited with prices in most sectors locked within narrow ranges ahead of tomorrow's US trade figures announcement.

Two Canadian dollar issues emerged, taking advantage of buoyant Continental retail demand for the currency.

Merrill Lynch Capital Markets International was the lead manager on a \$1.2-billion deal for Pacific Credit Corporation. The deal matures in November 1993, is priced at 101 and carries a 10 1/2 per cent coupon. Dealers said it was targeted exclusively at European retail accounts with whom the name of the borrower is a household name.

These investors are more usually attracted by coupon levels than by relative yield spreads and the deal was not expected to be affected by adverse developments in the secondary markets.

It was bid at a discount of 1 1/2, within its total face.

General Motors Acceptance Corporation of Canada came to the sector via Bankers Trust International with a slightly longer five-year \$100m issue at 10 1/2 per cent and 101. The lead manager said the deal came at a 5 1/2 basis point (hundredths of a percentage point) yield premium.

Despite the government's issues at launch, both issues received a boost from an uptick in the secondary markets.

However, dealers said CMAIC could take some time to place in the wake of a recent six-year-year Canada issue for which dealers which had a poor reception.

The Royal Bank of Canada issued \$20m of four-year deposit notes via LTCB International. The issue price is 101 1/2 and interest will be paid six monthly at a rate linked to the Japanese long-term prime lending rate. The redemption will be linked to the Nikkei stock index.

Capital construction and engineering company, made a Eurobond issue of \$150 million of 15-year convertible preference shares through Morgan Grenfell to finance its purchase of Dow Mac, the concrete company, which is costing \$18.50m. This remainder will be used for general corporate purposes.

The issue is being conducted through an overseas financing subsidiary Capital Finance NV (Netherlands Antilles) with the guarantee of the parent. This is the first such issue since the UK has authorities announced the withdrawal of the double taxation treaty with the Caribbean tax haven, but Morgan Grenfell said the issue would not be affected as it was routed via the Netherlands.

At par after five years and was attracting reasonable demand despite the fact that investors' findings about its structure. The con-

version price is \$0.17 per share, representing a 2.8 per cent premium and the coupon will be paid at a level intermediate between 7 and 7 1/2 per cent within a week. As the issue, if fully covered, would mean a dilution of more than 7 per cent of existing share capital, it is subject to shareholder approval.

In West Germany, the details of the latest corporate agreement were as expected and had little impact. Bond prices finished marginally lower as the dollar fell.

However, dealers were pleased as to why investors would want to raise \$100m of floating-rate funds and some ventured that the issue could form part of the complex swap package arranged by Credit Suisse First Boston in its fifth deal for Italy last week.

The Hong Kong and Shanghai Banking Corporation is raising \$1.5 billion of subordinated loan capital via a 10-year private placement with a number of international financial institutions, arranged by J.P. Morgan.

Interest will be paid at six-monthly intervals at a margin over Libor. The loan issue is designed to establish a long-term source of working funds for the bank and to expand its capital base.

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Hong Kong may be forced to abandon index futures

HONG KONG share index futures contracts could cease trading as early as next spring if the Hong Kong Futures Exchange fails to reform its administration and risk-management structure, AP-DJ writes from Hong Kong.

At a press briefing yesterday, Mr David Nendick, the Hong Kong Secretary for Monetary

Affairs, said the Government would encourage the reforms recommended last month by the government-appointed securities review committee, but would not force change.

The Securities Review Committee, which was set up to investigate local markets and regulatory bodies after the October stock market crash, has proposed that

the exchange's clearing house and contract guarantee corporation be combined into one entity, under the control of the exchange.

Mr Nendick said the exchange was negotiating with the International Commodities Clearing House (Hong Kong) to find a way to implement a proposed restructuring and hoped to have an

agreement in place within the next two or three months. If the restructuring was not accomplished, stock index futures trading could cease as early as next spring.

Mr Nendick added that an even more serious deadline was approaching in October 1988, when the Government standby facility expired.

This announcement appears as a matter of record only.

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June, 1988

Paris seeks to widen CP appeal

By George Graham in Paris

THE FRENCH Government is trying to open the way for a wider range of small and medium-sized companies to gain direct access to the financial markets by lowering the minimum size required for issues of commercial paper.

The banking rules committee, acting on the demand of Mr Pierre Berezogoy, the Finance Minister, has adopted a new rule lowering the threshold for commercial paper - short-term unsecured notes known in France as "lettres de tresorerie" - issues to FF1m (\$161,000) from FF10m previously.

At the same time, the committee has ended the obligation on commercial paper issuers to obtain a bank guarantee, which was designed only to ensure their liquidity when their paper fell due but was widely interpreted by naive investors as a bank guarantee.

However, issuers of between FF1m and FF10m will be able to obtain a bank guarantee for their paper, previously forbidden.

The move has been bitterly attacked by the French banking profession, which claims it will destabilise the commercial paper market by increasing the risks of default.

Mr Dominique Chastillon, chairman of the French banks association, said yesterday: "The rule has been elaborated in haste and without consultation."

"We think these small commercial paper issues will be difficult or impossible to trade, thus increasing the risks to investors and making the whole market vulnerable."

A lowering of the threshold to FF1m has also been rejected by the French corporate treasurers' association, but it falls into line with Mr Berezogoy's desire to reduce borrowing costs for small companies without encouraging the still surging volume of consumer credit.

Mr Berezogoy has said he wants a larger number of companies to benefit from the two quarter-point reductions in the Bank of France's money market intervention rates in the last two months.

Singapore securities turnover soars

THE AVERAGE daily turnover in the Singapore government securities market soared to S\$260m (US\$225.4m) in 1987 from S\$2.7m in 1986, Reuter reports from Singapore.

The figures on the government bond market, which was reactivated in May 1987, are contained in the annual report from the Monetary Authority of Singapore (MAS).

The report said the higher liquidity provided by primary and registered dealers, who are committed to quote two-way

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FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR	Yield	Change	Yield	Yield	Yield
Alloy National 7 1/2 '92	200	94 1/2	-0.1	94.2	94.2
All Nippon Air 9 1/2 '92	100	98 1/2	-0.1	98.1	98.1
ASB 7 1/2 '92	100	9			

MAIDEN CONTRIBUTION FROM US OFFSETS POOR CHRISTMAS PERFORMANCE

Static Dixons restricted to £103m

BY MAGGIE HARRY

A SHARP fall in profit margins in the UK retailing division kept taxable profits of Dixons Group, electrical retailer, virtually unchanged at £103.1m in the year to April 30. Sales rose by 51 per cent to £2.98bn.

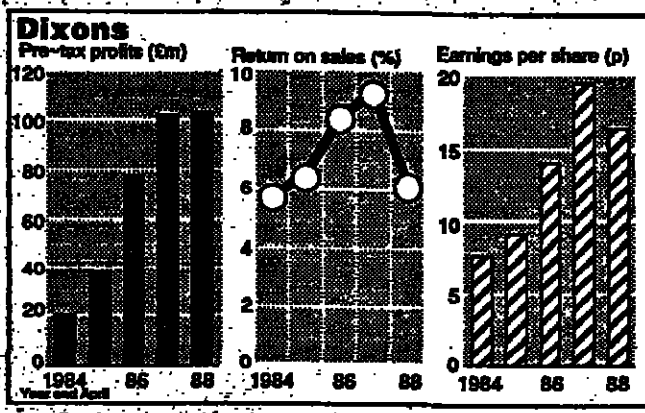
The results had been anticipated in the City and the shares gained 7p to 188p yesterday.

Contrasting to a first half profit rise of 22 per cent to £49.5m, second half profits fell 13.7 per cent to £53.6m. Profits in the UK retail division fell just over 40 per cent in the second half to £31.4m. Profit margins for the division fell from 7.9 per cent to 5 per cent over the year, although sales rose 14.6 per cent to £1.5bn.

Mr Stanley Kalms, chairman, said that in the UK "there are signs of a more positive trend over recent weeks". He refused to comment on bid speculation.

Disappointing figures had been predicted by the company at the time of the interim statement in January, after trading had proved difficult in the critical pre-Christmas period.

Prices for a number of the



products the Dixons and Currys chains sell had fallen, Mr Kalms said. However, he believed that price deflation had now ended and that this "gives us a chance to get back the margin". Referring to Currys, Mr Kalms said "there was a considerable deterioration in profits". Currys, acquired three years ago, had been less able to cope with the reduction in sales because the cost structure was wrong, he explained.

ahead of budget despite a difficult trading environment". Profits from US retail activities amounted to £16.5m on sales of £298.3m.

Mr Kalms believed that Silo's 2 per cent share of the US market could be increased to 10 per cent within five years, giving it sales of £4bn (£2.35bn). He said the costs of expansion were far lower in the US than the UK.

The property development division increased profits by 33 per cent to £15.7m and its financial services operation, including credit cards and extended warranties, lifted profits by 28 per cent to £11.8m.

Earnings per share, hit by the convertible preference shares issued in connection with the Silo acquisition, fell by 15 per cent to 16.4p. A proposed final dividend of 3p makes an increase of 7.5 per cent for the year to 4.3p.

Mr Kalms said the balance sheet was virtually unimpaired at the year end, excluding the convertible. Capital expenditure would continue at around £50m a year.

Thorn gets go-ahead on Holophane takeover

By George Graham in Paris

The French court of appeal yesterday opened the way for Thorn EMI, the UK electricals group, to proceed with its FF912.5m (£67m) takeover bid for Holophane, the French industrial glass company, and its lighting subsidiary Euro-plume.

The court rejected a suit from Emess, a smaller UK lighting company, which had sought to overrule a decision by the Paris stock exchange to register Thorn's bid but not its own competing offer.

Emess had considered making a direct bid for the Euro-plume subsidiary, France's second largest manufacturer of commercial lighting equipment and 87 per cent owned by Emess shareholders, but last night abandoned the bid, leaving the field clear for Thorn.

"It is not in the interests of Emess shareholders to pay more than Thorn's offer, which represents a multiple of over 20 times earnings, for a lighting business," said Mr Michael Meyer, Emess chairman.

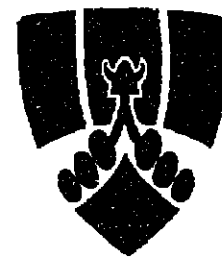
Emess and its bankers, S G Warburg of the UK and Credit Commercial de France, are nevertheless disappointed with the result of the case, which they believe has thrown up anomalies in the French takeover code, as well as the apparent incompatibility of British and French market rules.

Emess believed it was assured of success with a FF793.5m bid for Holophane, coupled with irrevocable commitments from shareholders representing 57 per cent of the French company's capital, topping Thorn's opening offer of FF648m, but this offer was never officially registered by the stock exchange because it was conditional on the approval of Emess's own shareholders for a capital increase to fund the bid.

The irrevocable commitments were fiercely attacked by the French stockmarket authorities as contrary to market practice, although yesterday's appeal court judgment avoided this issue, ruling against Emess rather on the grounds that its offer was not valid without shareholders' approval, and therefore came later than Thorn's overbid of FF912.5m.

Rover motors into profit after decade of losses

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT



Rover Group has ended nearly a decade of continuous losses by making a pre-tax profit of £7.1m in the six months to July 2 1988.

It was the group's first interim pre-tax profit since 1979, and compared with a deficit of £39.5m in the first half of last year. Rover has not made a full year pre-tax profit since 1978.

Turnover rose by two per cent to £1.55bn from £1.53bn. Rover released its results to coincide with the expected announcement in London and Brussels that agreement had finally been reached between the Government, the European Commission and British Aerospace on terms for the group's takeover by BAe.

Last night, however, the deal was still in doubt.

Rover's result was achieved before it received any relief from its heavy debt burden through the planned cash injection by the Government. Profits before taking interest of £21.7m (£29.9m) into account amounted to £28.6m against a loss of £10m last time.

Rover said the main factor behind the recovery was the £17.5m operating profit (£16.4m loss) achieved by the Austin Rover volume car operation. This

was supported by a 44 per cent increase to £10.8m in operating profits at Land Rover. The improvement was achieved despite a five-week strike in the spring.

Overall, Rover made a first half operating profit of £19.8m (loss of £13.2m) in addition, holdings in associated companies contributed £3.9m against £3.2m last time. As a result of disposals in the last two years, Rover now holds 49 per cent of DAF, Dutch truck and van maker, 21.7 per cent of UGC (Unipart), 25 per cent of the retail software company and 20.1 per cent of JRA Holdings in Australia.

Although Rover's total vehicle production in the first six months increased by 14.2 per cent to

281,000 units, volume sales were unchanged at 259,000.

UK car sales (including Range Rover), rose by 5.7 per cent to 168,668 units, but Rover lost market share as total UK new car registrations grew by 10.2 per cent.

At the same time, Rover has been hit by a heavy slide in US sales of its top of the range Sterling executive saloon. Sales of the model, launched in the US in February of last year, fell by 38 per cent to 715 units in June, to total only 4,949 units in the six month period - a 29 per cent decline from the 6,381 units achieved in less than 5 months to the end of June last year.

Rover said export revenues fell by 13 per cent to £460m under the impact of the strong pound in key overseas markets and the significant downturn in the US. Austin Rover car sales worldwide rose by 4.3 per cent to 235,403 units, with a 5.6 per cent increase in the UK to 163,952 units and a 1.5 per cent increase in exports to 71,451 units.

Sales in continental Europe were virtually unchanged, but the slide in the US was offset by gains in other overseas markets. See Lex

Dutch acquire 5% stake in Nurdin

By Ray Bamford

SEV, a Dutch-based holding company, has acquired a 5 per cent stake in Nurdin and Peacock, the cash and carry wholesaler. Mr Michael Peacock, N&P chairman has been told by SEV that the holding has been bought for "investment purposes only". N&P has 17 per cent of the UK wholesale cash and carry industry which has an annual turnover of £5bn.

CORRECTION

Sinclair Goldsmith

Because of a news agency error, the Financial Times incorrectly reported on Tuesday that Sinclair Goldsmith had paid £30m for Horseferry House, SW1. In fact, the chartered surveyor bought the building on behalf of a private property company.

Perestroika adds competition to Quest's Soviet expansion

BY VANESSA HOULDER

Quest Group, the computer products supplier which makes half its sales to the Soviet Union, yesterday announced a 46 per cent increase in pre-tax profits to £3.36m from a restated £2.3m for the year to February 29. Turnover increased by 11 per cent to £22.1m.

Mr Alfred Stirling, chairman, said that the potential unleashed through perestroika was enormous, although in the short term, the political changes had thrown up certain problems.

There had been an influx of new competitors from Western Europe, which had affected margins. In addition the signing of contracts was being delayed by several months as a result of changes to the officials responsible for negotiations.

However as one of just eight UK companies accredited to do business with the Soviet Union, new areas of opportunity were consistently being offered to the company and those were being selectively addressed within the

limits of its resources, he added. The 1987 figures have been adjusted for the acquisition of Grist Business Services and an exceptional adjustment that distorted the trading figures for the previous year. Without the exceptional adjustment, pre-tax profits increased from £3.08m to £3.36m.

During the year Quest was restructured into two main divisions, Quest UK (Holdings) and Quest International (Holdings).

The acquisition of Grist in February increased the UK proportion of sales from 32.9 per cent to 48 per cent. Its integration led to an extraordinary charge of £161,000 and is likely to affect current first half results. Positive financial benefits would come through in the second half, Mr Stirling said.

The company yesterday also announced the acquisitions of Xtech and Xsoft, two Northampton-based systems suppliers for 600,000 Quest shares.

Quest International has been reorganised and a new project

management division set up. A number of large contracts are at an advanced stage of negotiation. Fully diluted earnings per share increased from 7.35p (including the exceptional adjustment) to 10.38p. A final dividend of 1p makes a total for the year of 1.5p, a 50 per cent increase.

comment

Quest is reaping the rewards of its long and patient wooing of the Soviet Union over the past 18 years. With some major contracts within its grasp, Quest could well - financial resources permitting - triple its turnover in the next couple of years. Ironically, however, the main boost to the company's image in the City has been from the shift away from its reliance on the Soviet contracts through the acquisition of Grist. This year, profits of 24m should be achieved which puts the shares, down 9p to 90p, on an undemanding multiple of 7.5.

This announcement appears as a matter of record only.

Management Buy-Out of THE BRICOM GROUP for £359,000,000

SYNDICATED DEBT FACILITIES

Lead managed and arranged by **Standard Chartered Bank**

Lead underwriters

Standard Chartered Bank	Bank of Scotland
Barclays Bank PLC	Creditanstalt-Bankverein
Crédit Lyonnais	The Royal Bank of Scotland plc

Participants

Bank of Tokyo Group	Canadian Imperial Bank of Commerce
Crédit du Nord, London Branch	The Dai-ichi Kangyo Bank, Limited
Den norske Creditbank PLC	Dresdner Bank AG, London Branch
Generale Bank, London Branch	Hill Samuel & Co. Limited
Banco Hispano Americano Limited	The Industrial Bank of Japan, Limited
Kleinwort Benson Limited	The Long-Term Credit Bank of Japan, Limited
Midland Bank plc	PRIVATbanken Limited
Riggs A P Bank Limited	The Sumitomo Bank, Limited
The Tokai Bank, Limited	

Standard Chartered

July 1988

MANAGEMENT BUY-OUT OF THE BRICOM GROUP FROM British & Commonwealth Holdings PLC FOR £359 MILLION

Led and organised by **Baring Capital Investors**

The total finance of £405m includes the following:

- Equity capital of £27m from a group of investors led and organised by Baring Capital Investors and underwritten by Baring European Capital Trust
- The Charterhouse Buy-Out Fund
- Electra Investment Trust
- Midland Montagu Ventures
- Mezzanine debt of £30m from a group of lenders led, organised and underwritten by 3i plc
- Senior debt facilities of £286m from a group of banks led and organised by Standard Chartered Bank and underwritten by them and others

Baring Capital Investors

THE EUROPEAN PARTNERSHIP
LONDON
PARIS
MUNICH

Leadership in Record Performance

- Leader in announced merger and acquisition transactions in 1988, according to **Information Services**.
- Advised on 5 of the 7 largest transactions in 1988 far in 1988.
- Transactions ranging from a \$15 million divestiture to a \$6.6 billion acquisition.

Acquiring Company	Acquired, Selling or Target Company	Assignment or Form of Transaction	Approximate Size of Transaction
Campeau Corporation	Federated Department Stores, Inc.	Cash Tender Offer	\$6,600,000,000
Banco Español Central de Crédito, S.A.	Banco Central, S.A. and Banco Español de Crédito, S.A.	Merger of Equals (Pending)	5,000,000,000
Batus Inc.	Farmers Group, Inc.	Financial Advisory (Pending)	4,400,000,000
American Home Products Corporation	A. H. Robins Company, Incorporated	Advisor to the Claimants Committee (Pending)	3,300,000,000
Banco Bilbao Vizcaya, S.A.	Banco de Vizcaya, S.A. and Banco de Bilbao, S.A.	Merger of Equals (Pending)	3,250,000,000
UAL Corporation	UAL Corporation	Self Tender Offer for 35.5 million shares of Common Stock	2,840,000,000
Kelso & Company	American Standard Inc.	Cash Tender Offer (Pending)	2,500,000,000
Kohlberg Kravis Roberts & Co.	Jim Walter Corporation	Cash Tender Offer	2,440,000,000
Macmillan, Inc.	Macmillan, Inc.	Recapitalization/Spin-off (Pending)	2,000,000,000
PacifiCorp	Utah Power & Light Company	Merger for Common Stock (Pending)	1,900,000,000
Mesa Limited Partnership	Homestake Mining Company	Takeover Defense (Offer Withdrawn)	1,800,000,000
BNS Inc.	Koppers Company, Inc.	Cash Tender Offer (Pending)	1,741,000,000
Comcast Corporation and Tele-Communications, Inc.	SCI Holdings, Inc.	Merger for Cash (Pending)	1,550,000,000
Tate & Lyle PLC	Staley Continental, Inc.	Cash Tender Offer	1,534,000,000
The Robert M. Bass Group and Aoki Corporation	UAL Corporation	Divestiture of Westin Hotels & Resorts	1,530,000,000
The May Department Stores Company	Campeau Corporation	Divestiture of the Foley's and Filene's Divisions of Federated Department Stores, Inc.	1,400,000,000
Nestlé S.A.	CIR S.p.A.	Divestiture of Buitoni Group Operations (Pending)	1,315,000,000
PA Holdings Corporation	IC Industries, Inc.	Divestiture of Pneumo Abex Corporation and Certain Other Subsidiaries (Pending)	1,300,000,000
Prudential-Bache Interfunding, Inc.	Seven-Up Holding Company and Dr Pepper Holding Company	Merger of Seven-Up and Dr Pepper/Sale of Partial Interest in Combined Operations	1,300,000,000
Corona Corporation, a new corporation	Royex Gold Mining Corporation, International Corona Resources Ltd., Lacana Mining Corporation, Mascot Gold Mines Limited, and Galveston Resources Ltd.	Merger for Common Stock (Pending)	1,250,000,000
R. H. Macy & Co., Inc.	Campeau Corporation	Divestiture of the I. Magnin and Bullock's/Bullocks Wilshire Divisions of Federated Department Stores, Inc.	1,100,000,000
Sulzer Bros. Inc.	Intermedics, Inc.	Cash Tender Offer (Pending)	800,000,000
National Westminster Bank USA	First Jersey National Corporation	Merger for Cash	761,000,000
Marks & Spencer p.l.c.	Campeau Corporation	Divestiture of the Brooks Brothers Division of Allied Stores Corporation	750,000,000
New Zealand Forest Products Limited	Elders Resources Limited	Merger for Common Stock and Cash	703,000,000
NEOAX, INC.	IU International Corporation	Cash Tender Offer	699,000,000
American General Corporation	Manufacturers Hanover Corporation	Acquisition of Manufacturers Hanover Consumer Services Inc.	685,000,000
Colt Holdings Inc.	Colt Industries Inc	Cash Tender Offer	660,000,000
Total Minatome Corporation, a subsidiary of Total Compagnie Francaise des Petroles	CSX Corporation	Divestiture of CSX Oil & Gas Corporation	612,000,000
Coca-Cola Enterprises Inc.	The Coca-Cola Company	Acquisition of Miami and Memphis Bottling Operations	500,000,000
Alitalia, British Airways, KLM Royal Dutch Airlines, Swissair and USAir, Inc.	UAL Corporation	Sale of 49.9% Interest in the Covia Partnership (Pending)	500,000,000
McKesson Corporation	Alco Health Services Corporation	Cash Tender Offer/Advised Alco Standard Corporation with Regard to its 49% Interest (Pending)	500,000,000
Hachette S.A.	Grolier Incorporated	Cash Tender Offer	470,000,000
Ford Aerospace Corporation, a subsidiary of Ford Motor Company	BDM International, Inc.	Cash Tender Offer (Pending)	451,000,000
Electronic Data Systems Corporation, a subsidiary of General Motors Corporation	MTech Corp	Merger for Cash and Securities	446,000,000
The Royal Bank of Scotland Group plc	Citizens Financial Group, Inc.	Merger for Cash (Pending)	440,000,000
Coles Myer Limited	Progressive Enterprises Limited	Merger for Cash	416,000,000
SmithKline Beckman Corporation	International Clinical Laboratories, Inc.	Cash Tender Offer	400,000,000
BASF Aktiengesellschaft	Polysar Energy & Chemical Corporation	Acquisition of Latex Division of Polysar Limited (Pending)	383,000,000
IBC Holdings Corp., A New Corporation Organized by First Boston, Inc., George K. Baum Group, Inc. and Management	Interstate Bakeries Corporation	Cash Tender Offer/Leveraged Buyout with First Boston, First Boston Mezzanine Investment Partnership, George K. Baum and Management as Investors	367,000,000
AMAX Inc.	Chevron Corporation	Repurchase of 15.2 million shares of Common Stock	349,000,000
TVX Broadcast Group Inc.	TVX Broadcast Group Inc.	Recapitalization (Pending)	345,000,000
Pacific Enterprises	Sabine Corporation	Cash Tender Offer	339,000,000
Cooper Industries, Inc.	RTE Corporation	Cash Tender Offer (Pending)	330,000,000
Sequa Corporation	Atlantic Research Corporation	Cash Tender Offer	321,000,000
Kelso & Company	Arkansas Best Corporation	Cash Tender Offer (Pending)	316,000,000
Repsol Exploración S.A.	Occidental Petroleum Corporation	Sale of 25% Stock Interest in Repsol Occidental Corporation	272,000,000
The Home Group, Inc.	Carteret Bancorp Inc.	Merger for Cash (Pending)	270,000,000
Affiliated Publications, Inc.	McCaw Cellular Communications Inc.	Acquisition of Additional 8% Interest in Exchange for Interest in Cellular Joint Venture	264,000,000

Note: First Boston clients appear in bold print.

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Acquiring Company	Acquired, Selling or Target Company	Assignment or Form of Transaction	Approximate Size of Transaction
B-E Holdings Inc.	Becor Western Inc.	Merger for Cash and Debentures	\$256,000,000
Wisconsin Electric Power Company	Cleveland-Cliffs Inc	Divestiture of 93% Interest in Presque Isle Power Plant and Related Facilities	248,000,000
Snyder General Corporation	Allis-Chalmers Corporation	Acquisition of American Air Filter (Pending)	245,000,000
Foodmaker, Inc.	Chi-Chi's, Inc.	Cash Tender Offer	230,000,000
Transohio Savings Bank	AmeriFirst Bank, a Federal Savings Bank	Merger for Cash (Pending)	230,000,000
NW Acquisition Corporation	Northwestern Steel and Wire Company	Merger for Cash and Notes (Pending)	188,000,000
Cleveland-Cliffs Inc	Cleveland-Cliffs Inc	Self Tender Offer for 5.1 million shares of Common Stock and 2.5 million shares of Preferred Stock	176,000,000
Meridian Bancorp, Inc.	Delaware Trust Company	Merger for Common Stock	160,000,000
Barry Wright Corporation	Barry Wright Corporation	Restructuring (Pending)	151,000,000
Reliance Capital Group, L.P.	Days Inns Corp.	Merger for Cash	149,000,000
FLX Acquisition Company, a new corporation formed by David H. Murdock	Flexi-Van Corporation	Cash Tender Offer	144,000,000
Emhart Corporation	Advanced Technology Inc.	Merger for Cash	140,000,000
First Bank System, Inc.	Central Bancorporation, Inc.	Merger for Cash (Pending)	135,000,000
Adams Communications Corporation	Wesray Capital Corporation	Acquisition of Forward Communications Corporation	127,000,000
FB Holding Corp., a New Corporation Organized by First Boston, Inc. and Management	Pueblo International Inc.	Leveraged Buyout with First Boston, First Boston Mezzanine Investment Partnership and Management as Investors	125,000,000
The Sterling Group, Inc. Investor Group	Brown-Forman Corporation	Divestiture of ArtCarved	120,000,000
Wesray Capital Corporation	The William Carter Company	Cash Tender Offer (Pending)	116,000,000
Onset Corporation	Decision Industries Corporation	Cash Tender Offer	111,000,000
Miles Acquisition Corp., a subsidiary of Homes Investment Group	Insileo Corporation	Divestiture of Miles Homes Division (Pending)	100,000,000
Westinghouse Electric Corporation	Goold Inc.	Divestiture of Ocean Systems Division—Cleveland Operation	100,000,000
King World Productions, Inc.	Certain Shareholders including members of the King Family	Repurchase of approximately 3.5 million shares of Common Stock	97,000,000
BAA P.L.C.	Ramada Inc.	Formation of Joint Venture to Hold the Assets of the International Division (Pending)	91,000,000
Kinburn Technology Corporation	SHL Systemhouse Inc.	Cash Tender Offer for Majority Interest	90,000,000
The Plessey Company plc	Leigh Instruments Limited	Cash Tender Offer	84,000,000
Control Data Corporation	Time Incorporated	Divestiture of SAMI/Burke Inc.	80,000,000
Financial Protection Services, Inc.	CCC Information Services Inc.	Cash Tender Offer	79,000,000
AMR Corporation	Simmons Airlines, Inc.	Cash Tender Offer (Pending)	78,000,000
Millis Holdings, Inc.	Adams-Millis Corporation	Merger for Cash (Pending)	78,000,000
Allegiance Capital Partners	American Bankers Insurance Group, Inc.	Divestiture of Financial Insurance Group Limited (Pending)	74,000,000
English China Clays P.L.C.	Cyprus Minerals Company	Divestiture of Certain Assets of Cyprus Mines Corporation	74,000,000
English China Clays P.L.C.	J.L. Shiely Inc.	Merger for Cash	73,000,000
International Salt Company, a subsidiary of Akzo America Inc.	Diamond Crystal Salt Company	Divestiture of Salt Division	65,000,000
Morris Newspaper Corporation	United Broadcasting Corporation	Divestiture of KARK-TV, Little Rock, AR	62,000,000
S. H. Holdings Incorporated, a New Corporation Organized by First Boston, Inc. and Seymour Holtzman	Jewelcor Incorporated	Cash Tender Offer/Leveraged Buyout with First Boston, First Boston Mezzanine Investment Partnership and Seymour Holtzman as Investors (Pending)	62,000,000
Metropolitan Life Insurance Company	Texas Life Insurance Company	Merger for Cash and Notes (Pending)	60,000,000
Kinburn Industrial Corporation	Paperboard Industries Corporation	Cash Tender Offer for Remaining 48.2% Interest	54,000,000
PepsiCo, Inc.	Calby, Inc.	Merger for Cash	53,000,000
Western Digital Corporation	Tandon Corporation	Acquisition of Certain Disk Drive Assets	49,000,000
Wright Acquisition Corp.	Barry Wright Corporation	Divestiture of Wright Line, Inc. (Pending)	44,000,000
Cliffs Drilling Company	Cleveland-Cliffs Inc	Spin-off to Shareholders of Oil and Gas Contract Drilling Unit	42,000,000
Flserv, Inc.	GLENFED, Inc.	Divestiture of GESCO Corporation	41,000,000
Citizens Financial Group, Inc.	Fairhaven Savings Bank	Merger for Cash	39,000,000
Agfa-Gevaert, Inc.	Compugraphic Corporation	Acquisition of Remaining 16% Interest	37,000,000
Imes Broadcasting Group	United Broadcasting Corporation	Divestiture of KDBC-TV, El Paso, TX (Pending)	33,000,000
Knutson Mortgage Corporation, a Home Owners Company	Meritor Financial Group	Divestiture of Meritor Mortgage Corporation-Central	25,000,000
S. H. Holdings Incorporated	Gruen Marketing Corporation	Acquisition of Remaining 23% Interest (Pending)	22,000,000
Alliant Computer Systems Corporation	Raster Technologies, Inc.	Merger for Common Stock	17,000,000
Benedek Broadcasting Corporation	United Broadcasting Corporation	Divestiture of WTOK-TV, Meridian, MS (Pending)	13,000,000
Amerada Hess Corporation	Pegasus Holding Corp.	Divestiture of Certain Oil & Gas Properties	Undisclosed
FBA Corp.	Campean Corporation	Divestiture of Filene's Basement, Inc. (Pending)	Undisclosed
FlightSafety International, Inc.	UAL Corporation	Divestiture of United Airlines Services Corporation (Pending)	Undisclosed
Genesis Broadcasting Corporation, a subsidiary of Booth American Company	Duffy Broadcasting Corporation	Acquisition of KBTS-FM, KRZN-AM/KMJ-FM, KSMJ-AM/KSFM-FM, KONO-AM/KITY-FM	Undisclosed
Gist-brocades nv	Anheuser-Busch Companies, Inc.	Acquisition of Busch Industrial Products Corporation	Undisclosed
Graham Royalty, Ltd.	Pegasus Holding Corp.	Divestiture of Certain Oil & Gas Properties	Undisclosed
Heritage Display Holding Corporation	Heritage Communications, Inc.	Divestiture of Heritage Display Group	Undisclosed
H. J. Heinz Co.	Bumble Bee Seafoods, Inc.	Merger for Cash (Pending)	Undisclosed
IBC Holdings Corp.	American Bakeries Company	Acquisition of Merita/Cotton's Subsidiaries	Undisclosed
Jordan Industries, Inc.	Heritage Communications, Inc.	Divestiture of Shaw-Barton, Inc.	Undisclosed
ManTech International Corporation	Northrop Corporation	Acquisition of Northrop Services, Inc. (Pending)	Undisclosed
National Freight Consortium p.l.c.	Allied Van Lines, Inc.	Merger for Cash	Undisclosed
Penco Enterprises	Foseco Minsep Inc.	Divestiture of The Gibson-Homans Company	Undisclosed
Precision Standard Inc.	Hayes Holdings I Inc.	Acquisition of Hayes International Corp. (Pending)	Undisclosed
Raeburn Corporation	Pitney Bowes Inc.	Divestiture of Data Documents, Inc.	Undisclosed
Shell Oil Company	Pegasus Holding Corp.	Divestiture of California Oil & Gas Properties	Undisclosed
The Sheridan Press, Inc.	Heritage Communications, Inc.	Divestiture of Braun-Brumfield, Inc.	Undisclosed
Sterling Industries Inc.	Dresser Industries, Inc.	Divestiture of Bay State Abrasives and General Abrasive (Pending)	Undisclosed
Universal Resources Corporation	Pegasus Holding Corp.	Divestiture of West Texas Oil & Gas Properties	Undisclosed
J.H. Whitney & Co.	Home Curtain Corp.	Merger for Cash	Undisclosed
Wilfree Property Inc.	Campean Corporation	Divestiture of the Dey Brothers, Inc. subsidiary of Allied Stores Corporation	Undisclosed

Note: First Boston clients appear in bold print.
Certain undisclosed transactions have been omitted.

The First Boston Corporation

Credit Suisse First Boston Limited

UK COMPANY NEWS

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY-Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

Year	Ind. prod.	Mfg. output	Eng. order	Retail sales	Retail sales value	Unempl.	Vacancies
1986	116.4	106.8	94	126.5	194.3	3,141	218.0
1st qtr	111.1	106.2	93	128.4	184.9	3,072	216.4
2nd qtr	112.7	106.4	94	128.2	185.9	3,088	226.1
3rd qtr	112.8	111.2	92	131.3	177.5	3,097	241.9
4th qtr	116.0	112.5	92	130.4	210.8	3,028	228.1
July	115.1	110.8	94	131.0	178.4	2,978	228.2
Aug.	114.9	112.5	95	125.1	177.0	3,050	228.9
Sept.	113.5	111.1	94	122.0	170.9	2,778	246.5
Oct.	114.7	112.0	95	122.0	188.5	2,712	261.4
Nov.	118.0	112.7	95	128.5	205.3	2,640	262.5
Dec.	115.2	112.9	95	125.4	244.4	2,614	264.5
1988							
1st qtr	116.1	112.5	94	125.3	172.5	2,594	247.0
Feb.	116.0	112.5	95	124.9	172.0	2,582	247.9
Mar.	114.6	112.5	94	126.4	176.1	2,504	242.5
Apr.	116.5	114.5	95	126.4	192.4	2,422	227.7
May				126.5	192.5	2,418	228.5

OUTPUT-By market sector: Consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacturing, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

Year	Consumer goods	Investment goods	Intermediate goods	Engineering output	Metal manufacturing	Textiles	Leather and clothing	Housing starts
1987	107.8	109.2	117.0	108.5	114.5	109.0	115.5	115.5
1st qtr	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
2nd qtr	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
3rd qtr	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
4th qtr	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
July	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
Aug.	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
Sept.	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
Oct.	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
Nov.	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
Dec.	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
1988								
1st qtr	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
Feb.	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
Mar.	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
Apr.	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0
May	103.2	101.3	114.9	104.2	109.9	104.7	110.0	110.0

EXTERNAL TRADE-Indices of export and import volume (1980=100); visible balance (£m); oil balance (£m); terms of trade (1980=100); official reserves (£m).

Year	Exports volume	Imports volume	Visible balance	Oil balance	Terms of trade	Official reserves
1987	102.8	103.4	-0.6	+1,100	102.4	27.04
1st qtr	102.8	103.4	-0.6	+1,100	102.4	27.04
2nd qtr	102.8	103.4	-0.6	+1,100	102.4	27.04
3rd qtr	102.8	103.4	-0.6	+1,100	102.4	27.04
4th qtr	102.8	103.4	-0.6	+1,100	102.4	27.04
July	102.8	103.4	-0.6	+1,100	102.4	27.04
Aug.	102.8	103.4	-0.6	+1,100	102.4	27.04
Sept.	102.8	103.4	-0.6	+1,100	102.4	27.04
Oct.	102.8	103.4	-0.6	+1,100	102.4	27.04
Nov.	102.8	103.4	-0.6	+1,100	102.4	27.04
Dec.	102.8	103.4	-0.6	+1,100	102.4	27.04
1988						
1st qtr	102.8	103.4	-0.6	+1,100	102.4	27.04
Feb.	102.8	103.4	-0.6	+1,100	102.4	27.04
Mar.	102.8	103.4	-0.6	+1,100	102.4	27.04
Apr.	102.8	103.4	-0.6	+1,100	102.4	27.04
May	102.8	103.4	-0.6	+1,100	102.4	27.04
June	102.8	103.4	-0.6	+1,100	102.4	27.04

FINANCIAL-Money supply M0, M1 and M2 (three months' growth at annual rate); bank sterling lending to private sector; building societies' net inflow; consumer credit; all seasonally adjusted. Clearing Bank base rate (per cent).

Year	M0	M1	M2	Bank sterling lending	Building societies' net inflow	Consumer credit	Base rate
1987	1.2	2.0	2.5	+4,200	1,000	+977	10.00
1st qtr	1.2	2.0	2.5	+4,200	1,000	+977	10.00
2nd qtr	1.2	2.0	2.5	+4,200	1,000	+977	10.00
3rd qtr	1.2	2.0	2.5	+4,200	1,000	+977	10.00
4th qtr	1.2	2.0	2.5	+4,200	1,000	+977	10.00
July	1.2	2.0	2.5	+4,200	1,000	+977	10.00
Aug.	1.2	2.0	2.5	+4,200	1,000	+977	10.00
Sept.	1.2	2.0	2.5	+4,200	1,000	+977	10.00
Oct.	1.2	2.0	2.5	+4,200	1,000	+977	10.00
Nov.	1.2	2.0	2.5	+4,200	1,000	+977	10.00
Dec.	1.2	2.0	2.5	+4,200	1,000	+977	10.00
1988							
1st qtr	1.2	2.0	2.5	+4,200	1,000	+977	10.00
Feb.	1.2	2.0	2.5	+4,200	1,000	+977	10.00
Mar.	1.2	2.0	2.5	+4,200	1,000	+977	10.00
Apr.	1.2	2.0	2.5	+4,200	1,000	+977	10.00
May	1.2	2.0	2.5	+4,200	1,000	+977	10.00
June	1.2	2.0	2.5	+4,200	1,000	+977	10.00

INFLATION-Indices of earnings (Jan 1980=100); basic materials and basic wholesale prices of manufactured products (1980=100); retail prices and food prices (Jan 1987=100); Eastern commodity index (Sept 1951=100); trade weighted value of sterling (1975=100)

Year	Earnings	Basic materials	Basic wholesale	Manufactured products	Retail prices	Food prices	Eastern commodity	Trade weighted sterling
1987	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
1st qtr	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
2nd qtr	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
3rd qtr	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
4th qtr	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
July	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
Aug.	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
Sept.	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
Oct.	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
Nov.	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
Dec.	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
1988								
1st qtr	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
Feb.	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
Mar.	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
Apr.	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
May	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8
June	102.8	102.8	102.8	102.8	102.8	102.8	102.8	102.8

Not seasonally adjusted. *This changes in seasonally adjusted, excluding bank loans.

Norcros selling Dow Mac to Costain for £18.85m

BY CLARE PEARSON

Norcros, industrial holding company, is pressing ahead with plans to dispose of non-core businesses with the sale of Dow Mac, a concrete products concern, and Bulk Carriers, Canadian liquid road transport business, for a total of £23.5m.

The sales follow the £7.5m disposal of three Ford dealerships announced last week. They leave Norcros with two further businesses to get rid of before it will have pared its business down to five divisions: printing and packaging, builders merchants, ceramics, building products and property.

Costain, construction and engineering company, is buying Dow Mac for £18.85m. The consideration is to be financed with part of the proceeds of a £48m issue of convertible preference shares in the Euromarket, launched yesterday.

Costain, which has recently expanded its concrete manufacturing activities in the US, said the purchase of Dow Mac should add about £20m to the annual turnover of this branch of its activities, bringing it to about £60m.

Provost Corporation of Quebec, a trucking company, is to pay £9.8m (£4.7m) for Bulk Carriers, conditional on the transfer of a number of operating licences.

Dow Mac estimates it will make a pre-tax profit of at least £2.4m in the current financial year, which compares with an operating profit of £1m in the year to March 31. At the end of that period, it had net assets of £17.8m, which included a property revaluation surplus of £7.8m.

In the same period, Bulk Carriers achieved turnover of £80.3m and made an operating profit of £3.1m.

Costain's redeemable convertible preference shares are issued subject to shareholder approval being obtained next month. This is because, if fully converted, it would dilute the existing share capital by between 7 and 8 per cent - more than the 5 per cent dilution already approved. Trafalgar House has about a 6 per cent stake in the company.

The conversion price per share is 350.1p. The coupon will be fixed before next Wednesday at a level between 7 and 7.5 per cent, and the final maturity date is 2003.

The remaining businesses Norcros is seeking to sell are Butterley Engineering, a heavy engineering concern, and its share of DRSM Group, a steel rolling mill in which British Steel has a 50 per cent interest. Ford dealer USM Motors was bought by Evans Halshaw, a Birmingham motor distributor.

Union Discount lower in first half

Union Discount Company of London, the banking and discount house in which New Zealand entrepreneur Sir Ross Brerley has a stake, reported yesterday that profits for the first six months of 1988 were significantly lower than for the corresponding period last year.

The directors said that in the volatile conditions extreme and often unpredictable swings had made markets difficult to interpret.

Union Discount's strategy of expanding into related areas was continuing. The company had increased its stake in Glasgow-based market maker Allen Campbell to 84 per cent and its leasing and asset finance division had acquired Herald Financial Services and Sabre Leasing.

Union Discount Invoice Financing had started operations in Broadwell Land, the London property developer in which dealings are due to start on the United Securities Market today gives preference to investors who backed the company under a Business Expansion Scheme three years ago.

BES shareholders applying for the 7.07m shares on offer stand to receive at least 30.5 per cent of the shares for which they applied. Other applications will be substantially scaled down, since the offer, which closed last Friday, was 7.5 times subscribed.

Allocations will be applications for more than 650,000 shares will receive 140,000 shares; between 100,000 and 650,000 shares, about 16.5 per cent; between 7,000 and 90,000 shares, about 10 per cent; between 3,000 and 6,000 shares, weighted ballot for 500 shares; between 200 and 2,500 shares, weighted ballot for 200 shares.

Dobson selling US spare parts division for \$5.8m

BY CLAY HARRIS

Dobson Park Industries, diversified mining equipment manufacturer, is to sell a loss-making US spare parts subsidiary for \$5.7m (£3.4m). Dobson will take a \$4.9m extraordinary loss as the result of the disposal.

The sale of Marathon, based in Charleston, West Virginia, follows Dobson's \$12.5m purchase last month of the mining equipment division of a UK rival, M&S International.

The M&S acquisition brought a manufacturing facility for long-wall conveyors in Abingdon, Virginia. As a result, the Marathon plant was no longer necessary, Mr Alan Kaye, chief executive, said yesterday.

Dobson bought Marathon for \$4.5m in 1981 to establish a US manufacturing site for its hydraulic rock supporting equipment, the strong dollar over much of the intervening period meant that this plan was never implemented, Mr Kaye said.

UK-made equipment has continued to be distributed through Pittsburgh-based Gallick Dobson. At present, Dobson does not plan to shift any new production into the Abingdon plant.

Marathon itself makes spare parts for equipment used in the red since 1985, reporting a \$1m trading loss for the year to October 3.

The company is being sold to a management-led buy-out. Dobson will continue to use Marathon's regional distribution network for at least two years. It will retain an unspecified amount of accumulated tax losses.

Broadwell allocations

BY CLARE PEARSON

THE ALLOCATION of shares in Broadwell Land, the London property developer in which dealings are due to start on the United Securities Market today gives preference to investors who backed the company under a Business Expansion Scheme three years ago.

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Cattle's in deal with Rexmore

BY RAY BASHFORD

Cattle's, consumer credit financier, insurance broker and certain retailer and Rexmore, the Liverpool-based fabrics supplier and distributor, are to merge their soft furnishing retail outlets.

The merger of Cattle's Roseby's shops and Rexmore's Walkmans and Shopper Direct shops will create a chain of 125 shops across a broad slice of England and Wales.

The combined operation will be acquired by a new company which will be 80 per cent owned by Cattle's and 20 per cent owned by Rexmore. It was planned to float the new division on the Stock Exchange within "the next couple of years", directors said.

Mr A. R. Muir, Cattle's joint managing director, said the deal grew out of informal discussions between the chairmen of the companies three months ago. He added that terms would be announced within a month.

Mr Muir said that the injection of the company's 100 shops into the merged group would provide economies of scale and broaden its geographic spread.

Roseby's is strong in the Midlands and south east of England and has 40 shops in the London area while Walkmans covers north west England and Shopper Direct, acquired by Rexmore last year, is based in south Wales.

Shoppers Direct will be phased out after the merger but the other two shops will remain as High Street names.

Launch costs keep Barr profits level at £2.4m

BY LISA WOOD

A G Barr, the UK's third largest producer of fizzy drinks, returned profits of £2.36m pre-tax for the half year to April 30 1988 compared with £2.57m in the comparable period of the 1987-87 year.

The slight setback was not unexpected as the interim profits before the initial costs of a new canning line plus the expenses of completing a switch to pre-order selling to smaller retail customers.

In February 1987, which takes in the Tiger and Iru brand names, bought Mandora St Clements from Mansfield Brewery for £21.8m in cash. The acquisition resulted in interest charges of £141,000 this time compared with interest income in the same period last year of £420,000. However, Mandora's trading profits for the 12 weeks to April 30 exceeded the interest costs of the borrowings relative to its purchase. Barr said the final costs of the integration of Mandora would be incurred during the second half of the year.

Group turnover for the half year at £26.42m was substantially ahead of last time's £19.62m and trading profits showed an improvement of £50,000 to £2.45m. Earnings totalled 25.16p (£2.35p). The interim dividend is unchanged at 2.52p.

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Group turnover for the half year at £26.42m was substantially ahead of last time's £19.62m and trading profits showed an improvement of £50,000 to £2.45m. Earnings totalled 25.16p (£2.35p). The interim dividend is unchanged at 2.52p.

Thorntons pays £2m for Belgian confectioner

BY CLAY H

UK COMPANY NEWS

Nikki Tait reports on a two-year-long takeover battle

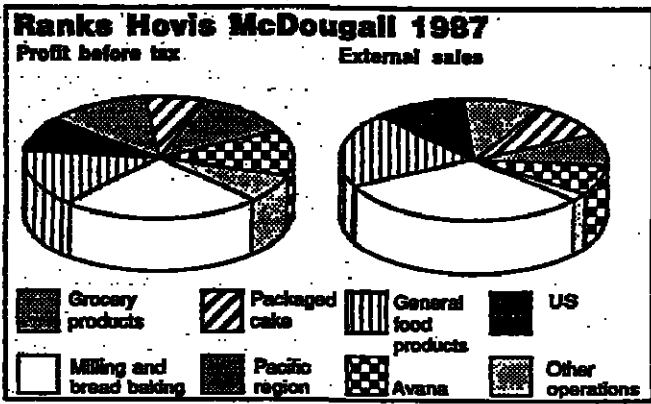
Goodman shows its hand to RHM

ALMOST two years of shadow-boxing ended yesterday as Goodman Fielder Wattie, the Australasian group, finally unveiled its intentions towards British bakeries and food group, Rank Hovis McDougall.

Speculation over GFW's next move has been rife for months. It was early April when a self-imposed bid restriction - the Australasian company said in October, when buying its last slug of shares, that it would not bid for six months - ran out. Since then the shares have risen sharply, by some 100p to over 400p. This week alone they had gained a further 17p to 446p ahead of the announcement.

Yesterday, matters crystallised. Goodman announced that it was considering a bid at around the current share price level of 443p. By all accounts within the Goodman camp, the recent run in the share price jumped the company into a slightly premature announcement. But given carrying costs on Goodman's 29.4 per cent holding and money tied up in the stake, there was little doubt in the market that the company would have to move soon.

The RHM stake has been built up in three major chunks. Goodman first acquired an interest - 14.9 per cent - in Rank when it bought S & W Bristow's stake back in 1986. It then maintained the holding throughout RHM's potentially dilutive bid for Welsh food group Avana last year, took



it to 21 per cent in August, and swept up to the current level in the wake of Black Monday. Its average buying price has been just under 510p.

Assuming a bid does emerge at the 445p level, a price-tag of about £1.5bn would be put on Rank. Yesterday, Goodman and its UK advisers - S G Warburg and Samuel Montagu - were reluctant to discuss financing details of any bid, but the general assumption is that some £1bn of financing is being arranged.

With that in mind, a good deal of attention will focus on how the bid sums pan out. Goodman has been a fast-growing but acquisitive creature of late - a policy which has built it into Australasia's biggest food group and the country's 12th largest company by market capitalisation.

Building that company has

information is obviously outdated, but by the year-end, most brokers calculate that gearing would not be far adrift from the 100 per cent level. Without knowing the shape of the financing package, it is impossible to calculate a pro forma figure should a bid take place, but analysts seem to feel that a successful offer would leave the level at several times that.

That said, Goodman was making clear yesterday that (if it did bid) it would not be planning a break-up. The financing, say its advisers firmly, would not require any asset sales.

RHM certainly operates in many of the same fields - albeit a world apart. Having acquired Welsh food group Avana a year ago for £261m, the company's products range from preserves and meat pies to Mr Kipling cakes. The largest division remains bakeries and milling, with the Hovis and Mother's Pride brand names. Sales in 1987/8 - ahead of a full Avana contribution - were £1.5bn.

Whether a price of 445p a share would stand any chance of securing RHM was a moot point yesterday. The British company will, in its current year to September, have the benefit of the first full contribution from Avana. In the first half, the pre-tax figure rose by 25 per cent to £72.5m, and estimates range up to £150m for the full year. Some analysts suspect that, given recent bid levels in the food industry, a successful bid would need to be pitched at 17 to 18 times prospective earnings - which suggests a price in excess of 500p. "At 445p, it would not be that juicy a takeover," commented one analyst.

Yesterday, RHM itself was sitting tight and saying little. Its opposition to Goodman has been consistent over the past two years - and it has at least had ample time to marshal its defences. It seems that whatever happens now, it will need them.

Dwek set for return to private sector

By Andrew Hill

Dwek Group is expected to today announce a management buy-out which will value the leisurewear and furniture manufacturer at over £23m and take the company private.

The shares were suspended yesterday morning at 181p and Dwek said news of a buy out at a premium to the suspension price would be announced later.

It is understood some of Dwek's directors have become frustrated recently with what they consider to be the shares' low market rating and have decided the company's acquisition policy can be better pursued as a private company.

Six of Dwek's eight directors held just over 47 per cent of the company's shares. This includes 31 per cent held by the Dwek brothers: Maurice, chairman and chief executive, and Leon and Elie, joint managing directors.

In the last three years an aggressive acquisition and disposal programme has more than doubled Dwek's size, transforming it from a sluggish family firm to a profitable manufacturer and distributor of consumer products, ranging from trackuits to flatpack furniture for MFI.

From a low of 12p, the share price increased more than tenfold between 1985 and 1987, but has remained steady at about 100p since the October crash.

In February, Dwek bought Balanced Bobbins, privately-owned furniture manufacturer, for £2.4m, and last month announced pre-tax profits 37 per cent higher at £4.06m for the year to March 31.

Rush & Tompkins shares rise as profits hit £6m

By Clare Pearson

SHARES in Rush & Tompkins Group, property developer and contractor, jumped 15p to 280p yesterday after the company announced pre-tax profits 30 per cent higher at £6.12m for the year to end-March.

Mr Nigel Dunnett, managing director, said the policy of concentrating work effort as a contractor-developer - initiated about eighteen months ago when most of the property portfolio was sold - had been successfully implemented.

The gross end value of development projects the group is involved in has risen to about £350m compared with £200m at the same point last year.

The proposed final dividend is increased by 20 per cent to 9.3p, making 12.55p (10.56p) for the year.

Turnover fell slightly to £216.64m (£217.49m). Tax took £1.78m (£2.04m). Basic earnings

per share came out 60 per cent higher at 28.8p (17.9p). The fully diluted figure, to take into account an outstanding £8m convertible issue, was not given.

Mr Dunnett said rationalisation and sale of its overseas contracting and civil engineering business continued on schedule. There was no extraordinary item this time, after a £3.64m provision in the previous year against overseas claims.

Borrowings increased by about £8m to £27.6m as a result of new acquisitions in joint venture developments. Gearing stood at about 75 per cent at the year-end.

Since March, the company has sold Marlowe House, an office block in Sidcup which housed its headquarters. The sale will give rise to an extraordinary profit in the current year's results.

Overseas Strategic Investments, an Australian investor,

holds about 12 per cent of the shares.

comment

For a company that professes its affairs are going so well, Rush & Tompkins is peculiarly coy about explaining exactly what it is doing. For instance, though it still does plenty of contracting work outside the development projects it is involved in, it omits to break turnover and profits down by activity. When pressed, Mr Dunnett admits that about £500,000 of last year's pre-tax profit figure came from sales of property held as fixed assets; in the previous year, around £2m of arguably exceptional profits were hidden away in this manner. Nevertheless, the shares, yielding about 6 per cent at the moment, are attractive on a fully-diluted prospective p/e of about 9. This is assuming the company achieves pre-tax profits of around £7.5m.

PLASTIC CARDS
The Financial Times proposes to publish a Survey on the above on
SEPTEMBER 6TH

For a full editorial synopsis and advertisement details, please contact:

MARK JONES

on 01-248-8000 ext 3565
or write to him at:

Bracken House, 10 Cannon Street
London EC4A 4BY.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Clayform claims 'associates' backing

Clayform, the property group emmeshed in a £106m cash bid for Stead & Simpson, yesterday claimed that it had bought Stead shares from "associates" of the besieged company.

Clayform said that the purchases - via brokers acting for Stead - suggested a weakening

of shareholder support for Stead's continued independence ahead of the final closing date of the bid on Saturday.

The predator unveiled details of 13 dealings handled by two firms of Leicester-based stockbrokers, Wilschere Baldwin and Hill Osborne & Co, the first of which

is joint broker to Stead. The shares formed part of the 4.7 per cent of Stead's ordinary shares which it has bought "over the last few days".

Leicester-based Stead said that the dealings were made by the local brokers on behalf of their non-discretionary clients.

The debt position, by UK standards, looks less happy. Firm

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div	Total for year	Total last year
Barr (AG) - Int	3.25	-	3.25	-	13
Biotechnology - Int	1p	-	1	1	1
Dixons - Int	3	Oct 3	2.8	4.3	4
Fleming O'Shea - Int	1.7	-	1.25	2.7	2.25
M&G Dist - Int	20.24	-	17.55	-	37.8
Moorgate Inv Tr - Int	4.6	-	3.83	6.5	5.5
Quest - Int	1p	Oct 1	0.91	1.5	0.91
Rush & Tompkins - Int	9.3	Oct 10	7.8	12.55	10.55
Scottish & Misc - Int	3.2	-	3.5	4.8	5
Union Discount - Int	11.5	Sept 1	11.33	-	26.67

Dividends shown pence per share not except where otherwise stated. *Equivalent after allowing for scrip issues. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market. ††On 10p income share. †††On 10p and US cents.

Blue Arrow purchase

Employment group Blue Arrow, has agreed to buy the businesses of five UK Manpower franchisees for £1.63m to be settled by the issue of 1.2m shares and £240,000 in cash.

SATELLITE BROADCASTING

The Financial Times proposes to publish this survey on:

29th JULY

For a full editorial synopsis and advertisement details, please contact:

Sarah Pakelsham-Walsh
on 01-248 8000 ext 4611

or write to HER at:

Bracken House
10 Cannon Street
London
EC4A 4BY

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Public Works Loan Board rates

Years	Equivalent July 13			Non-quota issue 1st April		
	by EPI	Att	security	by EPI	Att	security
Over 1 up to 2	10%	10%	10%	11%	11%	10%
Over 2 up to 3	10%	10%	10%	11%	11%	10%
Over 3 up to 4	10%	10%	10%	11%	11%	10%
Over 4 up to 5	10%	10%	10%	11%	11%	10%
Over 5 up to 6	10%	10%	10%	10%	10%	10%
Over 6 up to 7	10%	10%	10%	10%	10%	10%
Over 7 up to 8	10%	10%	10%	10%	10%	10%
Over 8 up to 9	10%	10%	10%	10%	10%	10%
Over 9 up to 10	10%	10%	10%	10%	10%	10%
Over 10 up to 15	10%	10%	10%	10%	10%	10%
Over 15 up to 25	9%	9%	9%	10%	10%	10%
Over 25	9%	9%	9%	10%	10%	10%

*Non-quota loans B are 1 per cent higher in such cases than non-quota loans A. †Equal instalments of principal. †† Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). ††† With half-yearly payments of interest only.



DAVY'S STRONG TECHNOLOGY IS BASIS FOR GOOD ORDER INTAKE

Lord Jellicoe, Chairman of Davy Corporation, announcing the company's preliminary results for the year ended 31st March 1988, said that the forward workload at present is substantially ahead of the comparable figure last year and that all Davy's major companies had experienced a good intake of orders since the time of the Interim announcement in November. Strong technology continued to be the basis for those successes.

Profit before tax for the year was after making a provision for

exceptional costs on a flue gas desulphurisation contract in West Germany. The Board were confident that the expensive lessons learned would enable Davy to exploit successfully the opportunities for desulphurisation plants arising from increasing attention to atmospheric pollution control.

"I look forward to the current year with confidence and in the expectation that it will show a resumption of the improving trend achieved in recent years", said Lord Jellicoe.

Results for the year with equivalent figures for the previous year are:

	1988 £ million	1987 £ million
Turnover	796	712
Profit before tax and exceptional item	27.8	27.6
Exceptional contract loss provision	17.3	7.4
Profit before tax	10.5	20.2
Earnings per share	7.4p	15.7p
Dividends per share	6.25p	6.25p

The Annual Report and Accounts will be sent to shareholders in the first week of August and will then be available to others on request from the Public Affairs Department, Davy Corporation plc, 15 Portland Place, London W1A 4DD. Tel: 01-637 2821. Telex: 22604



THE BERKELEY LEISURE GROUP LIMITED

ACQUISITION OF GODFREY DAVIS PARK HOMES LIMITED FOR £27.8 MILLION

from GODFREY DAVIS (HOLDINGS) PLC

Samuel Montagu acted as adviser to The Berkeley Leisure Group Limited

Samuel Montagu & Co. Limited
10 Lower Thames Street
London, EC3R 6AE
01-260 9000

COMMODITIES AND AGRICULTURE

Farm spending limits to hit EC cereals exports

BY TIM DICKSON IN BRUSSELS

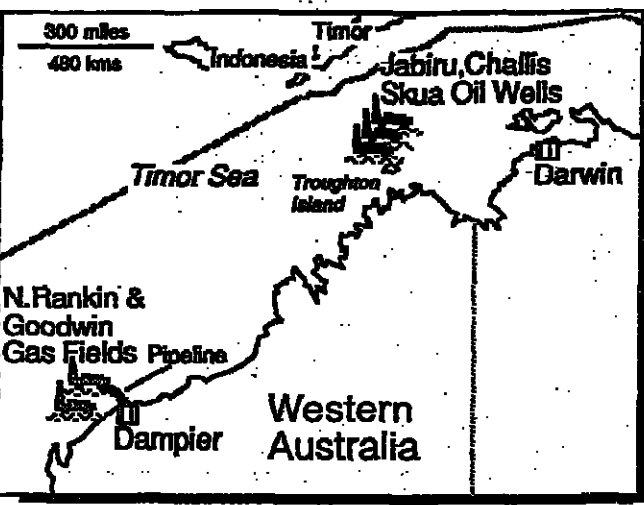
EUROPE'S GRAIN trade is currently digesting a surprise announcement by the European Commission that exports of cereals to the world market are likely to be limited to just 1.5m tonnes over the next two months.

THE US drought must not be allowed to deflect Europe from its strategy of curbing agricultural overproduction, according to Mr John MacGregor, UK agriculture minister, writes our commodities staff.

last week's management committee that much of this total was already effectively spoken for by traditional export customers and other urgent priorities.

By the end of next week, production of high quality oil from the existing Jabiru oilfield will have been stepped up from 35,000 to 40,000 barrels a day.

Nevertheless, BHP Petroleum, which owns 50 per cent of Jabiru, along with several other companies, is confident that the Timor Sea will bring rich rewards in the years ahead.



is only one km long by half a kilometre wide and rises only 4 metres above sea level, so it has to be excavated if cyclones threaten. A more frequent problem is crocodiles on the dirt landing strip.

Mr John Froning, BHP Petroleum's exploration manager for the Timor Sea, has no doubts that the future of the area is looking good.

David Blackwell on Australia's 'most interesting' exploration area Outstanding oil potential in the Timor Sea

THE TIMOR SEA, off the north coast of Australia, has been targeted by Broken Hill Proprietary's petroleum division, as an area of outstanding potential for offshore oil discoveries.

The first Jabiru well was drilled in 1983 on the basis of 13m barrels of recoverable reserves. Early this year, the well yielded its ten millionth barrel of oil, and recoverable reserves from the four wells are now put at 50m barrels, with production costs of less than A\$2 a barrel.

Two weeks ago a third drilling rig started work in the Skua field and a fourth is scheduled to join it in August. The programme is "probably the most aggressive offshore exploration campaign ever carried out in Australia," Mr Willcox says.

Meanwhile, development of the Challis field is going ahead at a cost of A\$168m. A large is being built and should be at its permanent moorings by September next year, ready to start lifting oil at the rate of 25,000 barrels a day at a production cost of A\$6.70 a barrel.

Malaysian rubber market continues 'consolidation'

BY WONG SULONG IN KUALA LUMPUR

RUBBER PRICES have eased substantially in recent weeks in response to heavy sales from the International Natural Rubber Organisation's buffer stock and the retreat of Japanese speculative buying.

Coffee fall triggers quota cut

By David Blackwell

THE INTERNATIONAL COFFEE Organisation yesterday cut its global export quota by 1.5m bags to 53m bags after its 15-day average indicator price fell below 115 cents a lb.

North West Shelf gas project gets into gear

By Andrew Whitley in Jerusalem

THE NORTH WEST Shelf Project - Australia's biggest natural gas project - is gearing up to start sending liquefied natural gas to Japan on schedule in October next year, writes David Blackwell.

Hammer consortium wins big Israeli concession

By Andrew Whitley in Jerusalem

THE ISRAELI Government has awarded a large offshore oil concession to a consortium of local and foreign companies headed by Dr Armand Hammer, chairman of Occidental Petroleum Inc.

Coal miners end strike

By Andrew Whitley in Jerusalem

MORE THAN 28,000 Australian coal miners have returned to work after a 71-day strike over industry restructuring plans, reports Ruester from Sydney.

Chicago

SOYABEAN 6,000 lb; WHEAT 5,000 lb; LIVE CATTLE 40,000 lb; LIVE HOGS 30,000 lb; SILVER 5,000 oz; GOLD 100 troy oz; COPPER 25,000 lb; ALUMINUM 20,000 lb; ZINC 25,000 lb; LEAD 25,000 lb; NICKEL 25,000 lb; TIN 25,000 lb; RUBBER 25,000 lb; SUGAR 36,000 lb; COFFEE 36,000 lb; PEPPER 36,000 lb; VANILLA 36,000 lb; CLOVE 36,000 lb; CINNAMON 36,000 lb; CARDAMOM 36,000 lb; GINGER 36,000 lb; CORIANDER 36,000 lb; FENNEL 36,000 lb; FLAXSEED 36,000 lb; SESAME SEED 36,000 lb; SUNFLOWER SEED 36,000 lb; SOYBEAN MEAL 100 tons; WHEAT 5,000 lb; LIVE CATTLE 40,000 lb; LIVE HOGS 30,000 lb; SILVER 5,000 oz; GOLD 100 troy oz; COPPER 25,000 lb; ALUMINUM 20,000 lb; ZINC 25,000 lb; LEAD 25,000 lb; NICKEL 25,000 lb; TIN 25,000 lb; RUBBER 25,000 lb; SUGAR 36,000 lb; COFFEE 36,000 lb; PEPPER 36,000 lb; VANILLA 36,000 lb; CLOVE 36,000 lb; CINNAMON 36,000 lb; CARDAMOM 36,000 lb; GINGER 36,000 lb; CORIANDER 36,000 lb; FENNEL 36,000 lb; FLAXSEED 36,000 lb; SESAME SEED 36,000 lb; SUNFLOWER SEED 36,000 lb; SOYBEAN MEAL 100 tons; 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FOREIGN EXCHANGES

Greenspan boosts dollar

TWO EVENTS were likely to influence the foreign exchanges this week. The first was yesterday's testimony by Mr. Alan Greenspan, chairman of the US Federal Reserve...

Mr. Greenspan did warn about inflationary pressure, and confirmed that the Fed tightened its monetary stance between late March and the end of last month.

Dealers decided that Mr. Greenspan's comments were optimistic enough to demand another rise in the dollar's value.

As the London close the dollar had advanced to DM1.8459 from DM1.8375...

The main points of Mr. Greenspan's testimony were optimistic about the US economy, including an upward adjustment in the forecast for growth in 1988...

Table with columns for currency, rate, and change. Includes Sterling Index and other currency rates.

Table with columns for currency, rate, and change. Includes Dollar Spot - Forward Against the Dollar.

Table with columns for currency, rate, and change. Includes Currency Movements.

Table with columns for currency, rate, and change. Includes Other Currencies.

Table with columns for currency, rate, and change. Includes Exchange Cross Rates.

Table with columns for currency, rate, and change. Includes Money Markets.

Table with columns for currency, rate, and change. Includes London Rates Steady.

Table with columns for currency, rate, and change. Includes Money Rates.

Table with columns for currency, rate, and change. Includes FT London Interbank Fixing.

Table with columns for currency, rate, and change. Includes London Money Rates.

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FINANCIAL FUTURES

Volume slows ahead of data

TRADING VOLUME slowed to a trickle in yesterday's Libor market. Turnover in the long gilt contract was just over 5,000 lots...

US Treasury bonds opened well down from Monday's close, following a weaker finish in Chicago. Once again sentiment was influenced by the inflationary implications of the drought in the US Mid-West...

US trade figures remained the key factor likely to determine market sentiment, although analysts pointed to the in-built volatility of these figures.

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Table with columns for contract, price, and volume. Includes Libor and Treasury futures.

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EUROPEAN OPTIONS EXCHANGE

Table with columns for series, bid, ask, and volume. Includes various European options contracts.

TOTAL VOLUME IN CONTRACTS: 44,864

A=Ask B=Bid C=Call P=Put

BASE LENDING RATES

Table with columns for bank, rate, and currency. Includes base lending rates for various banks.

Advertisement for 'Judgement Day' magazine. Features a large illustration of a rope and text describing the magazine's focus on pensions management.

FT BUSINESS INFORMATION LIMITED, REG OFFICE IN CANNON STREET, LONDON EC4A 4DY, REG NO 00080

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trst Mgrs Ltd, Abbey Unit Trst Mgrs Ltd, Abbey Unit Trst Mgrs Ltd, etc. with columns for Name, Type, and Price.

Table listing unit trusts such as Anderson Ome Unit Trst Mgrs Ltd, Anderson Ome Unit Trst Mgrs Ltd, Anderson Ome Unit Trst Mgrs Ltd, etc. with columns for Name, Type, and Price.

Table listing unit trusts such as Brown Shaker & Co Ltd, Brown Shaker & Co Ltd, Brown Shaker & Co Ltd, etc. with columns for Name, Type, and Price.

Table listing unit trusts such as Equitable Unit Trst Mgrs Ltd, Equitable Unit Trst Mgrs Ltd, Equitable Unit Trst Mgrs Ltd, etc. with columns for Name, Type, and Price.

Table listing unit trusts such as Colman Mabe Unit Trst Mgrs Ltd, Colman Mabe Unit Trst Mgrs Ltd, Colman Mabe Unit Trst Mgrs Ltd, etc. with columns for Name, Type, and Price.

Table listing unit trusts such as London & Manchester (The Mgmt) Ltd, London & Manchester (The Mgmt) Ltd, London & Manchester (The Mgmt) Ltd, etc. with columns for Name, Type, and Price.

Table listing unit trusts such as M&S Securities Co (Trusts), M&S Securities Co (Trusts), M&S Securities Co (Trusts), etc. with columns for Name, Type, and Price.

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I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/5699. Reuters Code: IGIN, IGIO.

Prices taken at 5pm and change is from previous close at 9pm.

JOTTER PAD: A grid for writing notes or calculations.

FT CROSSWORD No.6,681 SET BY GRIFFIN

Crossword puzzle grid with numbers indicating starting positions for words.

- ACROSS: 1 Sailor looking embarrassed about delay (6), 4 Urged a little man to follow punctually (6), 10 Leading pianist enters variety show (7), 11 Vital revolutionary article by man from Riga? (7), 12 The elderly will retire, for example, in time (4), 13 Writer wary when involved in pledge (10), 15 Man admits to turning sexy (6), 18 Unusual Scottish hut possibly lacking refinement (7), 20 A layer of white things? (7), 21 Music causing tension? (6), 24 Loutish and sort of bizarre? (10), 26 Man, for instance, lies at random (4), 28 Unit, it leaves port carrying nothing (7), 29 Saire showing diver accepting new map (7), 30 Td back secret negotiations, being tactful (6), 31 A Parisian, quite possibly ill (6).
DOWN: 1 Specialist without appointment is super-sided (8), 2 Consequently the man, an arbitrator, rushed outside (9), 3 Regretted discourteous speech (6), 4 Associate in band is recovering (8), 5 Launches newly designed tram to boost (10), 7 The object of night manoeuvres (6), 8 Indicate school to journalist, rising (6), 9 Stand on top of high pole (6), 14 Scotsman found RH leading rick (10), 17 Concludes drop one - ask for interchange (9), 18 Parking was once under engineer's discretion (6), 19 One switched lantern suitable for inside (6), 22 Plump teachers rejected in switch (6), 23 Sung by Sarah in the afternoon? (6), 25 Lies about a student getting fixed up (5), 27 A word of prayer for first aid chaps (4).

Table listing unit trusts such as City Financial Servs & Inv Ltd, City Financial Servs & Inv Ltd, City Financial Servs & Inv Ltd, etc. with columns for Name, Type, and Price.

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GUIDE TO UNIT TRUST PRICING: A section explaining the pricing of unit trusts, including terms like 'OFFER PRICE', 'NET PRICE', and 'GROSS PRICE'.

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FT UNIT TRUST INFORMATION SERVICE

Handwritten note: 10/11/88

INSURANCES

Table listing various insurance companies and their unit trusts, including details on assets and performance.

Table listing insurance companies such as AA Friendly Society, Abbey Life Assurance Co Ltd, and others, with their respective unit trust details.

Table listing insurance companies including British National Financial Services, Commercial Union Group, and others.

Table listing insurance companies such as Continental Life Insurance PLC, Carthill Insurance PLC, and others.

Table listing insurance companies including General Accident Limited, NHI Sumner Life Assur. Ltd, and others.

Table listing insurance companies such as London Life, London Lend Lease & Gen. Ins. Co Ltd, and others.

Table listing insurance companies including London & Manchester Group, M & E Life and M & E Pension, and others.

Table listing insurance companies such as National Mutual, Norwich Union, and others.

Table listing insurance companies including Phoenix Assurance Co Ltd, and others.

Table listing other UK unit trusts, including Baffle Group & Co Ltd, and others.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Handwritten note: July 14/88

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Type, and NAV.

Table of Other Offshore Funds, listing various offshore investment funds with columns for Name, Type, and NAV.

Table of London Share Service, including sections for British Funds, Foreign Bonds & Rails, and Americans, with columns for Name, Price, and Yield.

Table of Money Market Trust Funds and Money Market Bank Accounts, listing various financial products with columns for Name, Price, and Yield.

UNIT TRUST NOTES: A section providing detailed information and disclaimers regarding unit trusts.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American stocks with columns for stock name, price, and other financial data.

CANADIANS

Table listing Canadian stocks with columns for stock name, price, and other financial data.

BANKS, HP & LEASING

Table listing banks, hire purchase, and leasing companies with columns for stock name, price, and other financial data.

Hire Purchase, Leasing, etc.

Table listing hire purchase and leasing companies with columns for stock name, price, and other financial data.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies with columns for stock name, price, and other financial data.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies with columns for stock name, price, and other financial data.

BUILDING, TIMBER, ROADS - Contd

Table listing building, timber, and road companies (continued) with columns for stock name, price, and other financial data.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies with columns for stock name, price, and other financial data.

DRAPERY AND STORES

Table listing drapery and store companies with columns for stock name, price, and other financial data.

ENGINEERING

Table listing engineering companies with columns for stock name, price, and other financial data.

DRAPERY AND STORES - Contd

Table listing drapery and store companies (continued) with columns for stock name, price, and other financial data.

ELECTRICALS

Table listing electrical companies with columns for stock name, price, and other financial data.

ENGINEERING - Contd

Table listing engineering companies (continued) with columns for stock name, price, and other financial data.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other companies with columns for stock name, price, and other financial data.

HOTELS AND CATERERS

Table listing hotel and catering companies with columns for stock name, price, and other financial data.

INDUSTRIALS (Miscel J)

Table listing industrial companies (Miscel J) with columns for stock name, price, and other financial data.

ENGINEERING - Contd

Table listing engineering companies (continued) with columns for stock name, price, and other financial data.

INDUSTRIALS (Miscel J) - Contd

Table listing industrial companies (Miscel J) (continued) with columns for stock name, price, and other financial data.

INSURANCES

Table listing insurance companies with columns for stock name, price, and other financial data.

LEISURE

Table listing leisure companies with columns for stock name, price, and other financial data.

INDUSTRIALS (Miscel J) - Contd

Table listing industrial companies (Miscel J) (continued) with columns for stock name, price, and other financial data.

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LONDON SHARE SERVICE

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LEISURE - Contd

Table of stock prices for Leisure sector, including companies like Leisure World, Leisure Time, and Leisure Group.

PAPER, PRINTING, ADVERTISING - Contd

Table of stock prices for Paper, Printing, Advertising, and Property sectors.

TEXTILES - Contd

Table of stock prices for Textiles sector.

TRUSTS, FINANCE, LAND - Contd

Table of stock prices for Trusts, Finance, Land, and Tobacco sectors.

OIL AND GAS - Contd

Table of stock prices for Oil and Gas sector.

MINES - Contd

Table of stock prices for Mines sector.

MOTORS, AIRCRAFT TRADES

Table of stock prices for Motors and Aircraft Trades sectors.

PROPERTY

Table of stock prices for Property sector.

TOBACCO

Table of stock prices for Tobacco sector.

TRUSTS, FINANCE, LAND

Table of stock prices for Trusts, Finance, Land, and Tobacco sectors.

OVERSEAS TRADERS

Table of stock prices for Overseas Traders sector.

PLANTATIONS

Table of stock prices for Plantations sector.

COMMERCIAL VEHICLES

Table of stock prices for Commercial Vehicles sector.

COMPONENTS

Table of stock prices for Components sector.

FINANCE, LAND, ETC

Table of stock prices for Finance, Land, and other sectors.

MINES

Table of stock prices for Mines sector.

CENTRAL RAND

Table of stock prices for Central Rand sector.

EASTERN RAND

Table of stock prices for Eastern Rand sector.

NEWSPAPERS, PUBLISHERS

Table of stock prices for Newspapers and Publishers sector.

SHIPPING

Table of stock prices for Shipping sector.

SHOES AND LEATHER

Table of stock prices for Shoes and Leather sector.

OIL AND GAS

Table of stock prices for Oil and Gas sector.

FINANCE

Table of stock prices for Finance sector.

AUSTRALIANS

Table of stock prices for Australian stocks.

PAPER, PRINTING, ADVERTISING

Table of stock prices for Paper, Printing, Advertising, and Property sectors.

SHOES AND LEATHER

Table of stock prices for Shoes and Leather sector.

SOUTH AFRICANS

Table of stock prices for South African stocks.

TEXTILES

Table of stock prices for Textiles sector.

REGIONAL & IRISH STOCKS

Table of stock prices for Regional and Irish stocks.

TRADITIONAL OPTIONS

Table of stock prices for Traditional Options.

PROPERTY

Table of stock prices for Property sector.

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Table of stock prices for Traditional Options.

Notes and disclaimers at the bottom of the page regarding stock exchange listings and data accuracy.

LONDON STOCK EXCHANGE

Speculative activity spurs recovery in equities while Gilts continue sluggish

Account Dealing Dates table with columns for First, Declared, Last, Account, Dealings, Date, Dealings, Day.

LONDON'S EQUITY market made a determined recovery yesterday spurred on in late dealings by recurrent rumours of a possible "dawn raid" this morning on Morgan Grenfell, the merchant bank.

Progress was slow, however, and dealers reported little genuine investment business in the first half of the session. Later, however, a small buy programme from a UK marketmaker was joined by significant, albeit selective, support for the leading stocks from Salomon Brothers, which said it was also active in the ADP market.

Equities were featured towards the close by widespread speculative demand in the financial and food sector, the latter evidenced by confirmation that Goodman Fielder wanted the Australian stakeholder, the Australian stakeholder, to be considered for bid by Wattle Hovis McDougall.

The FT-SE 100 index closed with a flourish at the day's best level, with a gain of 12.8 to 1671.3. Sequ turnover of \$30.5m shares was boosted sharply in the final hour of trading, indicating the weight of speculative interest.

London also responded favourably to the early firmness on Wall Street, and to the first reports of the Congressional appearance by Dr Alan Greenspan, chairman of the US Federal Reserve Board.

London securities houses are currently advising clients on the outlook for the third quarter of the year. County NatWest Wood-Mac said yesterday: "We are now prepared to make some commitment of cash into both bonds and equities."

There was little movement in the gilt-edged sector, however, as traders awaited the batch of important economic data due over the next days. This morning brings the latest statistics on UK wages, unemployment and industrial production, and tomorrow the announcement of the US trade figures for May.

UK markets are nervous ahead of the US trade news, although securities houses have held their forecasts unchanged at around the \$11bn deficit mark.

The blue chips benefited from a steeper performance from the oil share sector as crude prices looked a shade better. However,

Investment support continued to focus on the down-stream industry members where costs will benefit from lower oil prices. Some uncertainty continues to overhang BP and Shell, perceived as vulnerable to sliding oil prices - some US sources have projected a fall in oil prices to \$12 a barrel.

There was little joy in the Government bond market, which suffered its quietest day, "for a longer, long time", to quote one trader. Prices showed very little change from overnight levels, although the short-dated issues recovered fractionally from the downward flick at the close of the previous day.

Index-linked (LI) bonds gave back 1/8 or so as the market waited to see whether the authorities will bring in a new tax stock. The LI sector was particularly nervous ahead of today's UK statistics which will give the latest trends in domestic inflation.

Shares in Morgan Grenfell, the merchant bank, spiralled upwards during the late afternoon closing a net 20p higher at 315p, having touched 319p at one point. The buying interest was sparked by the RHM news which sparked off widespread speculative activity throughout the market.

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FINANCIAL TIMES STOCK INDICES table with columns for July 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1988, 1987, 1986, 1985, 1984, 1983, 1982, 1981, 1980, 1979, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960, 1959, 1958, 1957, 1956, 1955, 1954, 1953, 1952, 1951, 1950, 1949, 1948, 1947, 1946, 1945, 1944, 1943, 1942, 1941, 1940, 1939, 1938, 1937, 1936, 1935, 1934, 1933, 1932, 1931, 1930, 1929, 1928, 1927, 1926, 1925, 1924, 1923, 1922, 1921, 1920, 1919, 1918, 1917, 1916, 1915, 1914, 1913, 1912, 1911, 1910, 1909, 1908, 1907, 1906, 1905, 1904, 1903, 1902, 1901, 1900, 1899, 1898, 1897, 1896, 1895, 1894, 1893, 1892, 1891, 1890, 1889, 1888, 1887, 1886, 1885, 1884, 1883, 1882, 1881, 1880, 1879, 1878, 1877, 1876, 1875, 1874, 1873, 1872, 1871, 1870, 1869, 1868, 1867, 1866, 1865, 1864, 1863, 1862, 1861, 1860, 1859, 1858, 1857, 1856, 1855, 1854, 1853, 1852, 1851, 1850, 1849, 1848, 1847, 1846, 1845, 1844, 1843, 1842, 1841, 1840, 1839, 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WORLD STOCK MARKETS

Handwritten note: July 14 1988

Table of World Stock Markets including sections for Australia, Canada, Germany, Netherlands, and Switzerland. Columns include stock names, prices, and changes.

Table of Canada Stock Markets including Toronto and Vancouver sections. Columns include stock names, prices, and changes.

Table of Japan Stock Markets including various Japanese stock indices and individual stock prices.

Table of Over-the-Counter markets including Nasdaq national market and various OTC stock prices.

Table of Indices including New York Dow Jones, Australia, and other regional indices with historical data.

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July 14 1988

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for High, Low, and Change. Includes a 'Continued from previous Page' note and a 'Notes' section at the bottom.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for High, Low, and Change.

OVER-THE-COUNTER

Table of Over-the-Counter prices listing various stocks with columns for High, Low, and Change.

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AMERICA

Dividend strategies boost trade in uncertain session

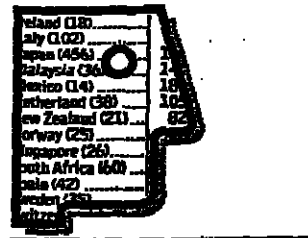
Wall Street
EQUITIES rose modestly yesterday, continuing to vacillate with no overall trend, writes Janet Bush in New York.
So far this week, the stock market has changed direction on each successive day, rising on Monday, falling on Tuesday and gaining ground again yesterday, leaving the market little changed.
The Dow Jones Industrial Average closed on Friday at 2,106.15. The index closed yesterday 11.73 points higher at 2,104.37. Volume was active with 219m shares being traded, a total boosted by dividend-capture strategies.
US Treasury bonds had a mixed and rather volatile day. By mid-session, prices had been quoted as much as 4 point higher. By late trading, short-dated maturities had held onto gains of as much as 4 point but there was significant slippage at the long end of the yield curve. The Treasury's benchmark long bond was quoted nearly 1/4 point lower for a yield of 9.184 per cent compared with Friday's closing yield of 9.1 per cent.
There seemed to have been some confusion in the response of markets to the testimony by Mr Alan Greenspan, Federal Reserve Board chairman, before the Senate Banking Committee. The testimony contained no one clear point of view. As expected, Mr Greenspan focused on the need to contain inflationary pressures. He said: "Considering the already limited slack in available labour and capital resources, a leveling of the unemployment and capacity utilization rates is essential if more intense inflationary pressures are to be avoided in the period ahead."
That suggested the Fed would make further moves to slow down economic growth and Mr Greenspan stated that Fed policy might well be advised to err more on the side of restrictiveness rather than of stimulus."
The Senate Banking Committee interpreted this as pointing to higher interest rates.
However, at the same time, Mr Greenspan said that tightening moves already undertaken by the Fed had set the stage for containing inflation. These remarks were taken somewhat negatively by some bond market participants.
Once the hurdle of Mr Greenspan's testimony was surmounted, the markets turned to thinking about Friday's release of a number of major economic indicators, including May merchandise trade figures and June industrial production and producer prices.
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HONG KONG'S stock market is the second highest in Asia in terms of market capitalisation, way behind the giant Tokyo market but approximately three times bigger than Singapore.
The market has performed strongly this year, with the Hang Seng Index (HSI) rising some 19 per cent to close yesterday just off its peak at 2,745. Last year it slumped to a low of 1,585 on December 7, having shed more than 50 per cent of its pre-crash high of nearly 4,000.
The top 10 stocks account for roughly 49 per cent of the market's \$15,537m (\$99m) capitalisation, and there are a total of 371 companies listed on the exchange. The HSI covers 33 stocks and the Hong Kong Index, launched when four former stock exchanges were merged into one in April 1985, is more broadly-based, covering 45 issues.
The stock exchange opens for trading at 10 am, closes from 12.30 pm to 2.30 pm and finishes the day at 3.30 pm. There is no after-hours trading, and there are no secondary or over-the-counter markets. Nine bonds are traded on the stock exchange.
The exchange has had a fully computerised pricing system since it opened in April 1986. Settlement is currently made on a 24-hour basis, with physical delivery of scrip between brokers. Work is underway to introduce an electronic clearing system, which should be operational in 18 months to two years time.
A special committee, set up by the colonial government to review regulation and operation of the securities markets following the October's four-day closure of the stock exchange and the HK\$20m collapse of the futures exchange, has proposed the introduction of three-day settlement.
Confidence has progressively returned to the market this year, though it remains a hostage to

MARKET PROFILE



Hong Kong

the fortunes of Wall Street. Volume has picked up, with average daily turnover for the period to the beginning of June at HK\$1.1bn. Last year, average daily turnover was HK\$1.5bn, although in the months before the crash it had frequently topped HK\$4bn.
There are generally no restrictions on foreign share ownership, although new licensing rules introduced in March will in future limit foreigners to a maximum 10 per cent holding in the territory's two listed television companies.
At present, shareholders can build stakes of up to 35 per cent before being required to reveal their hand and launch a bid. But new laws are expected to be in place by July 20 that will require the disclosure of shareholdings of above 10 per cent in local companies.
The laws will also require large shareholders, or executives in listed companies, to notify within five days of transactions involving more than one per cent of a company's issued capital.
They embody powers to investigate companies which are shareholders, and to force disclosure of the beneficial ownership of nominee holdings. Voting

STOCK MARKET FACT CHART HONG KONG

Table with market statistics for Hong Kong, including market capitalization, number of shares listed, top 10 stocks, trading hours, average daily turnover, and current level of index.

rights can be suspended if a nominee refuses to give details of beneficial ownership.
Hong Kong does not tax overseas dividends paid to local or tax-exempt investors as these are deemed to have been paid out of taxed profits. There is also no capital gains tax.
No official figures are available on the percentage of market capitalisation that is freely tradable, but analysts estimate that about 35 per cent of the HSI constituent stocks and some 50 per cent of the market as a whole are freely traded.
One company, Hong Kong Telecom, communications, controlled by Britain's Cable and Wireless,

Kevin Hamlin

ASIA

Nikkei lurches nervously in high turnover

HEAVY trading in large-capital stocks sent turnover soaring in Tokyo yesterday, but shares ended an erratic session lower amid nervousness over the level of prices and the US trade figures due tomorrow, writes Shigen Nishikawa of Jiji Press.
The Nikkei average ended 79.74 points lower at 23,020.10. Its high for the day was 23,178.20 against a low of 22,926.15.
Turnover was extremely heavy with 2.15bn shares changing hands compared with Tuesday's 1.95bn shares. Losses outpaced gains by 617 to 281, with 147 issues unchanged.
In later trading of Japanese shares in London, the Nikkei 50 index shed 2.56 from the Tokyo close to 1,787.10.
In Tokyo, investors reportedly traded large-capital stocks to earn quick profits before today's impending decision by the Bundesbank council and tomorrow's release of the May US merchandise trade figures.
Giant-capitals dominated the list of the 10 most active stocks, accounting for as much as 63 per cent of the total volume.
NEK topped the active list with 244.5m shares changing hands and gained ¥20 to ¥710, surpassing the ¥700 mark for the first time. Nippon Steel, which declined ¥6 at one stage, ended ¥1 higher at ¥711, while Kawasaki Steel finished ¥5 lower at ¥706 after losing ¥21 briefly.
Kobe Steel rose ¥16 to ¥704, Nippon Steel's most active stock with 189.2m shares. Kawasaki Steel seventh with 84.4m shares and Kobe Steel third with 182.2m shares.
Shipbuilding stocks were also traded heavily. Mitsubishi Heavy Industries, the second busiest issue with 235.5m shares traded, advanced ¥13 to ¥990. Mitsui Engineering and Shipbuilding

finshed ¥30 higher at ¥690 after falling ¥13.
Among heavy electricals, Toshiba, the fourth most active stock with 140.5m shares, rose ¥30 to ¥1,060, bolstered by the prospect of a new condenser ductor chips. But Mitsubishi Electric dipped ¥5 to ¥945 and Hitachi ¥10 to ¥1,590.
Ishikawajima-Harima Heavy Industries and Mitsubishi Steel added ¥40 to ¥1,150 and ¥300 to ¥2,250 respectively.
In their links with the redevelopment of the Tokyo Bay area, buying interest in car stocks remained strong, with Nissan Motor rising ¥30 to an all-time high of ¥1,250. Toyota Motor closed ¥80 higher at ¥2,640.
Among other popular issues, Japan Lines and Nippon Thompson, both speculative issues, gained ¥17 to ¥640 and ¥300 to ¥1,430 respectively.
Bond prices moved narrowly in cautious trading. Investors retreated to the sidelines, awaiting yesterday's congressional testimony by Mr Alan Greenspan, Federal Reserve Board chairman, as well as the Bundesbank meet-

ing and US trade data. Dealers also slid away from the market.
As a result, the yield on the benchmark 5.0 per cent government bond, falling due in December 1987, moved in a narrow range, 5.025 per cent to 5.065 per cent, ending at the day's low of 5.025 per cent, compared with 5.045 per cent at Tuesday's close.
In Osaka, prices were depressed by the overnight decline on Wall Street. The 250-share Nikkei Composite closed at 61.25 points lower at 27,568.50 on an estimated volume of 231m shares, up 60m from the previous day.
Nintendo plunged ¥40 to ¥2,000, while Olympus closed ¥50 lower at ¥1,050. But Oasa Soda soared ¥220 to match its all-time high of ¥7,430.

Hongkong Telecom shed 20 cents to HK\$6.50 after the Government decided to permit a competing network and to forbid the group from using its existing telephone network to transmit cable television. Rival group Hutchison, telecommunications unit of which heads a consortium that has bought HK Telecom's local monopoly, rose 5 cents to HK\$9.50.
New World Hotel was the most active stock as big buy orders pushed it up 25 cents to HK\$7.20 on 21.1m shares.
Heavyweight resources turned lower in active trading on weaker prices for gold, base metals and oil. Comalco fell 15 cents to \$4.68 and Western Mining shed 8 cents to \$3.58 on just over 2m shares traded.
Singapore
HARDWARE problems with the new electronic trading system kept turnover at a low 14m shares, and prices mixed. The Straits Times industrial index edged up 1.94 to 1,108.15.
Retail investors sought lower-priced stocks such as DES Ltd, up 2 cents at \$4.22 on 1.02m shares, and Tan Chong, also 2 cents higher at 69 1/2 cents on 675,000 shares.

EUROPE

Bargain-hunters provide light relief in thin volume

BARGAIN-HUNTING helped to lift share prices off their lows in leading European bourses yesterday, but most finished easier and turnover remained depressed by the wait for tomorrow's US trade figures, writes Chris Mearns of Stratford.
FRANKFURT encountered further selling pressure as investors used the weakness on Wall Street and a slight easing in the dollar to take profits. The belief that interest rates are set to rise further also weighed on sentiment.
But there was some bargain-hunting at lower levels.
The FAZ index at mid-session was down 5.55 at 483.20, while the DAX index ended 11.74 lower at 1,172.80. Volume edged down further to DM2.73bn worth of West German shares from DM2.78bn on Tuesday.
The dollar's easier tone hit car stocks, with Daimler falling DM12.0 to DM710 after sharp gains last week and at the start of this week. The dollar was fixed at DM1.8402 from DM1.8409 on Tuesday amid further Bundesbank selling of the US currency.
The banks were also easier, although some analysts believe they should benefit from a further rise in interest rates as the growth in economic investment leads to greater borrowing.
Among retailers, Asko, a relatively illiquid stock, rose a further DM10 to DM854 before its annual press conference, which was later reported sharply higher annual group profits.
Bonds edged lower, with the yield on the 6 1/2 per cent 1988 federal bond reaching 6.710 per cent from 6.705 per cent.
PARIS had another quiet day overall with many traders taking an early long weekend before today's Bastille Day holiday. Shares closed lower with the CAC 60 index off 4.83 at 351.80.
Period moved into the blue-chip, dropping FF67, or 5.4 per cent, to FF997 after a Paris

cit and avoid a financial crisis.
In the Fiat group, Fiat itself rose L21 to L9,460, while automotive components subsidiary Magneti Marelli gained L54 to L2,944.
Gilliland, an engineering subsidiary, put on L275 to L18,970 and Snaia, the defence and textiles unit, gained L56 to L2,379 on continued rumours of possible co-operation with Daimler of West Germany, or a link-up with defence interests in the UK.
One analyst said foreign interest in Italy, especially from the US, West Germany and the UK, had been growing over the past week to 10 days and that the Fiat group was seen from abroad as a solid investment.
Elsewhere, Ferret rose L54 to L2,638 following its acquisition of Filergie, a French cake maker. The purchase was seen as a move by Ferret to strengthen its position in Europe after its failed bid for Firestone of the US earlier this year.
ZURICH saw a busy afternoon trading after a quiet morning of profit-taking which took prices to bargain-hunting levels. Shares ended down but off their lows.
MADRID lost ground in low volumes affected still by the wait for tomorrow's domestic inflation figures and the US trade data. The general index edged 0.94 to 355.65.
Highly-gearred utilities rose, however, helped by money supply figures for last month in line with government targets, news seen as relatively positive for interest rates, which are not expected to be raised.
BRUSSELS closed lower in weak volume. The 0.25 point rise in Belgium's discount rate and the second rise in two days in the key three-month treasury certificate raised sentiment.
STOCKHOLM closed slightly lower in reaction to declines on Wall Street and rising short-term money market yields.

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FT - ACTUARIES WORLD INDICES

Table showing FT - Actuaries World Indices for various regional markets (Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Korea, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, USA, etc.) comparing Wednesday July 13 1988 and Tuesday July 12 1988.

Source: Dec 31, 1986 = 100; Finland, Dec 31, 1987 = 115.077 (US \$ Index); 90.92 (Pound Sterling) and 94.94 (Lira). Copyright, The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987. Annotated indices for Finland and the Regional markets for July 11, are available on request from FT Prices, Tel: 01-403 0669.

SOUTH AFRICA

ANTICIPATION of an announcement from the Reserve Bank on possible moves to boost the weak financial rand added some cheer to the market and gold shares closed generally firmer in Johannesburg.
Randfontein climbed R5 to R225 and Harties put on 50 cents to R21.25.
Mining house Anglo American added R1 to R27.25.

Company Notices

NOTICE OF MEETING OF SHAREHOLDERS OF SOCIETE GENERALE
FRANCE
Head Office: 29, boulevard Haussmann - 75009 PARIS - FRANCE
Commercial Register: PARIS B 522 126 222
The General Meeting of the holders of 7,070,000 shares (100% of the share capital) of SOCIETE GENERALE has appointed:
- as permanent representatives:
- Mlle Anne de LA BASTILLE, 43, rue de Douaniers - 75007 PARIS (France);
- M. Jean-Louis DEJOURS, 91, rue Saint-Hippolyte - 75001 PARIS (France);
- as substitute representatives:
- M. Jean-Louis DEJOURS, 91, rue Saint-Hippolyte - 75001 PARIS (France);
- M. Daniel BUCHHEIT, Avenue Albert Ier - 92000 NANTERRE (France).

Legal Notices

NOTICE TO THE HOLDERS OF 11-1/2% CONVERTIBLE SECURED BONDS OF SOCIETE GENERALE
To the holders of 11-1/2% Convertible Secured Bonds of Societe Generale, 100% of the share capital, of SOCIETE GENERALE S.A., Paris, France.
Notice is hereby given that a meeting of the holders of the 11-1/2% Convertible Secured Bonds of Societe Generale will be held at the Headquarters of Societe Generale, 29, Boulevard Haussmann, Paris, France, on Thursday, July 28, 1988 at 11.00 a.m.
The meeting is being called for the purpose of the holders to elect a committee of three members to be charged with the task of preparing a report on the financial situation of the company and to recommend to the shareholders the best course of action to be taken in the light of the report.

Legal Notices

BERKELEY METAL TRADING LIMITED
Notice is hereby given that a meeting of the holders of the above company, incorporated in England, will be held at the offices of Paul Marwick, Solicitor, at 20, Abchurch Lane, London, EC4N 3DF, on Thursday, July 28, 1988, for the purpose of re-appointing a report by the Administrative Receiver.
Shareholders are invited to attend the meeting and to bring with them a copy of the Administrative Receiver's report, not later than 12.00 noon on the day of the meeting.
If there has been any change in the details of the shares held by the Administrative Receiver, then the Administrative Receiver's report should be amended accordingly.
Shareholders who are wholly or partly unrepresented should be represented at the meeting.
The meeting may, if it thinks fit, establish a creditors' committee in accordance with section 64 of the Insolvency Act 1986.

Legal Notices

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Company Division) dated 20th July 1988 confirming the appointment of the Administrative Receiver of the above company, and the reduction of the share capital of the company are hereby put into effect.
The Administrative Receiver is directed to pay to the holders of the shares of the company, in full, the amount of the shares, and to issue to them new shares in lieu of the old shares.
Dated this 28th day of July 1988
Austrian Morris Crisp
Solicitor General
LONDON
EC4N 3DF
Solicitors for the Company.

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